

COUNTY OF SAN MATEO  
FY 2012-13

ADOPTED BUDGET

# County of San Mateo



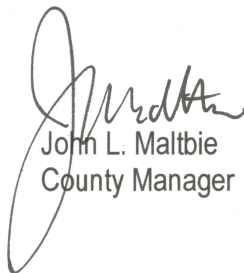
To the Citizens of San Mateo County:


The County of San Mateo's Adopted Budget for Fiscal Year 2012-13 was compiled in accordance with the County Budget Act (sections 29000 through 29144 of the Government Code), and is herewith presented. For planning purposes, the budget for Fiscal Year 2012-13 was prepared at the revenue and expenditure object level and is presented in the budget unit summaries for each County department, but is not included in the Controller's schedules.

This budget was adopted by the Board of Supervisors following a public hearing on September 25, 2012 to consider changes to the Recommended Budget, which was published on May 25, 2012 and tentatively adopted by the Board of Supervisors on June 21, 2012. The Adopted Budget sets forth the appropriations (spending limits) for the provision of services by County departments and the estimated financing sources by which the spending plan will be funded. California law requires that the County's budget must balance, that is, appropriations cannot exceed available financing sources.

This document also includes June and September budget revisions, final Fund Balance adjustments, and updated performance measure summary tables.

Shown separately in the Controller's Schedules are the managerial budgets for the County's enterprise funds, internal service funds and special districts.

  
John L. Maltbie  
County Manager

  
Bob Adler  
County Controller

# COUNTY OF SAN MATEO FY 2012-13

## ADOPTED BUDGET



## BOARD OF SUPERVISORS

DAVE PINE, 1ST DISTRICT

CAROLE GROOM, 2ND DISTRICT

DON HORSLEY, 3RD DISTRICT

ROSE JACOBS GIBSON, 4TH DISTRICT

ADRIENNE J. TISSIER, 5TH DISTRICT

RECOMMENDED BY:

JOHN L. MALTBIE, COUNTY MANAGER



# COUNTY OF SAN MATEO

## FY 2012-13

### ADOPTED BUDGET

#### Recommended by:

John L. Maltbie, County Manager  
David Holland, Assistant County Manager  
Reyna Farrales, Deputy County Manager  
Mary McMillan, Deputy County Manager  
Peggy Jensen, Deputy County Manager

*Prepared by the County Manager's Office*

#### **JIM SACO**

##### ***Budget Director***

Revenue/Budget Forecasting  
Non-Departmental Services/Contingencies\*  
Budget Production  
BRASS Administrator

#### **MICHAEL BOLANDER**

##### ***Safe Neighborhoods***

Coroner  
County Support of the Courts\*  
District Attorney  
Fire Protection/County Service Area #1\*  
Message Switch  
Private Defender Program\*  
Probation Department  
Public Safety Communications  
Sheriff/Office of Emergency Services

#### **DANIELLE LEE**

##### ***Healthy Residents, Prosperous and Livable Communities***

Department of Child Support Services  
Department of Housing  
First 5 Commission  
Health System  
Human Services Agency

#### **JOY LIMIN**

Trial Court Funding  
Fiscal support for CMO/BOS/Non-Departmental/Fire

#### **SHANNA COLLINS**

##### ***Collaborative Community***

Assessor-County Clerk-Recorder  
Board of Supervisors  
Capital Projects/5-Year Capital Improvement Plan  
Controller's Office  
County Counsel's Office  
County Manager's Office  
Debt Service Fund  
Grand Jury\*  
Human Resources Department  
Information Services Department  
Treasurer-Tax Collector's Office  
Retirement (SamCERA)

#### **DEANNA HASKELL**

##### ***Environmentally Conscious & Livable Communities***

Agricultural Commissioner/Sealer  
Construction Funds\*  
County Library  
Department of Public Works and Parks  
LAFCo  
Planning and Building Department  
Real Property Services

#### **JOANNE WARD**

BOS/CMO/Clerk of the Board\*  
Center for Continuous Process Improvement

\* Fiscal Officer Assignment

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#### **SPECIAL THANKS TO:**

Finite Matters Limited, Cartwright Design Studio

FISCAL YEAR 2012-13  
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ADOPTED BUDGET

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# COUNTY SUMMARIES

## COUNTY OF SAN MATEO FY 2012-13 ADOPTED BUDGET



County  
Summaries

Safe  
Neighborhoods

Healthy  
Residents

Prosperous  
Community

Livable  
Community

Environmentally  
Conscious Community

Collaborative  
Community

Final Fund  
Balance

Controller's  
Schedules

Glossary of  
Budget Terms

# SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



## **Healthy Community** **Safe Neighborhoods • Healthy Residents**

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



## **Prosperous Community**

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



## **Livable Community**

Our growth occurs near transit, promotes affordable, livable connected communities.



## **Environmentally Conscious Community**

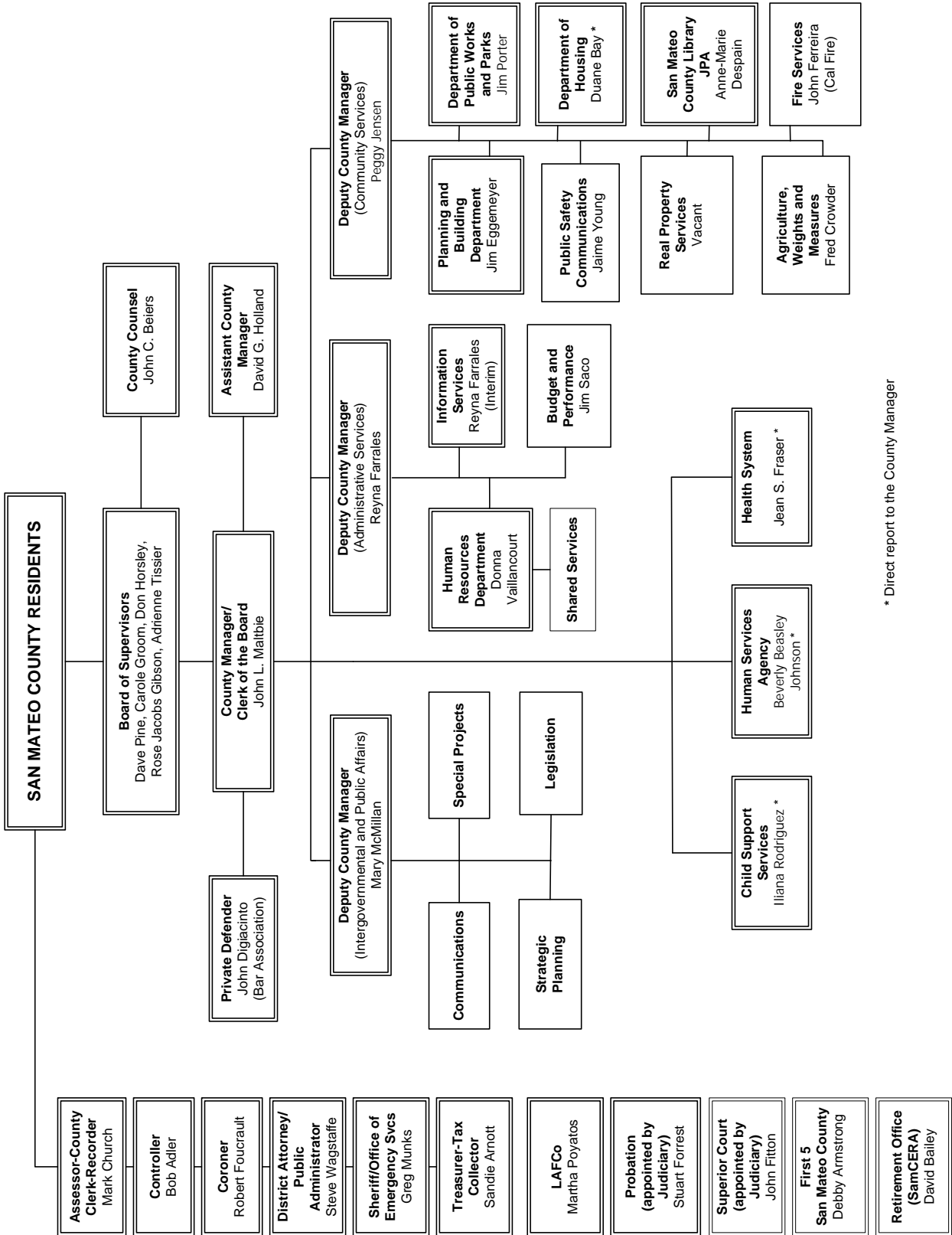
Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



## **Collaborative Community**

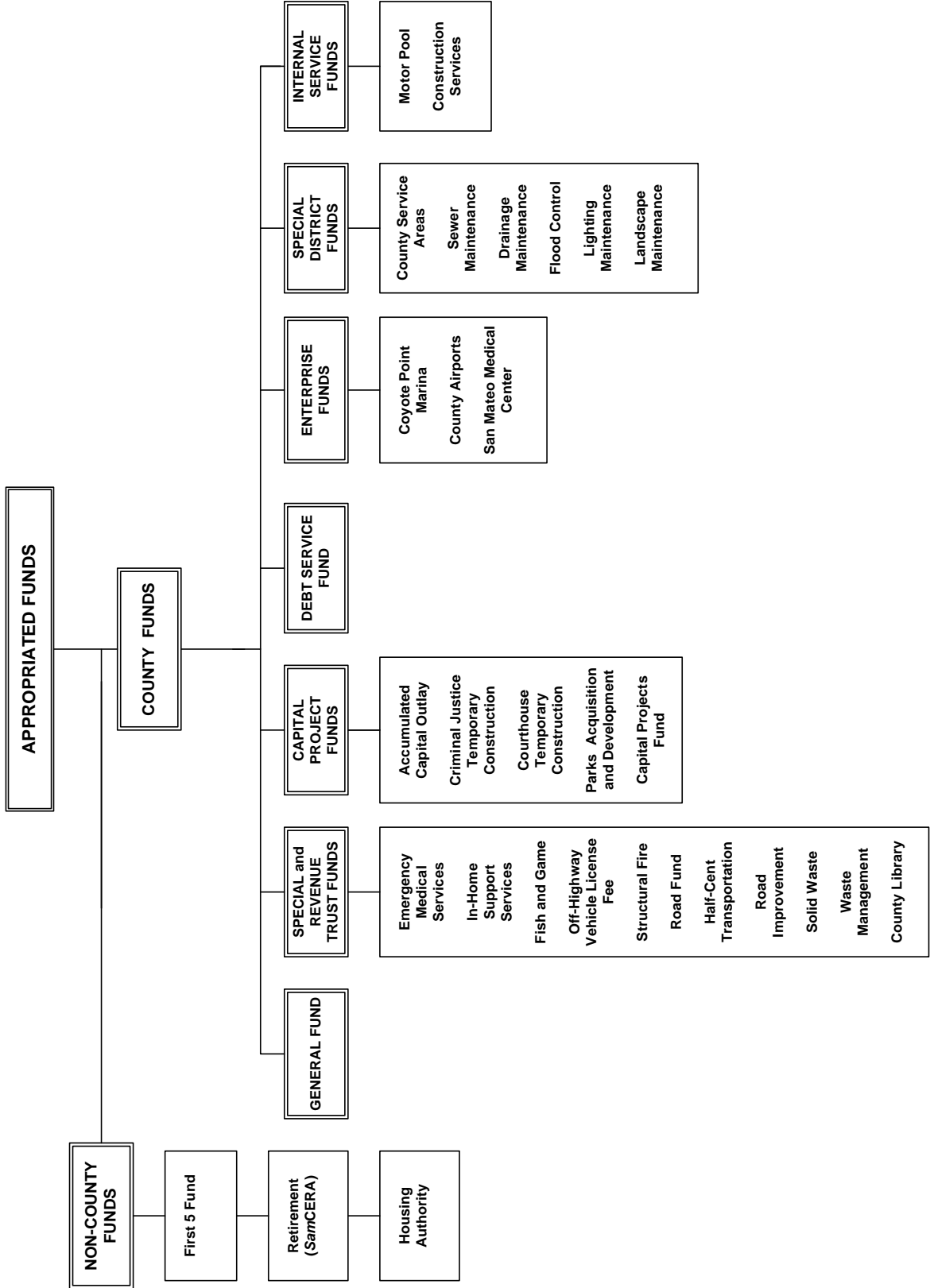
Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.





\* Direct report to the County Manager

# COUNTY OF SAN MATEO FUND STRUCTURE



## General Fund

The *General Fund* is used to account for all revenues and expenditures necessary to carry out basic governmental activities of the County that are not accounted for through other funds. For the County, the General Fund includes such activities as general government, public protection, public ways and facilities, health and sanitation, public assistance, education, and recreation services.

## Special Revenue and Trust Funds

Special Revenue Funds are used to account for revenues that are restricted by law or administrative action and expenditures for specified purposes.

The *Emergency Medical Services Fund* was established under Senate Bill 12/612 to provide financial assistance for individuals. This fund is financed by a special assessment imposed on court fines, forfeitures and traffic school fees, and used to pay physicians for uncompensated emergency care and hospitals providing disproportionate emergency and trauma care.

The *IHSS Public Authority Fund* provides for consumer assistance in finding qualified In-Home Supportive Services (IHSS) personnel, and training as well as support for providers and recipients of IHSS via the maintenance of a registry and referral system. This fund is primarily financed by state grants.

The *County Fire Protection Fund* provides for fire protection services to both cities and unincorporated areas in the County. Revenues are derived from property taxes on all parcels within the County's fire protection districts.

The *Road Fund* provides for planning, design, construction, maintenance, and administration of the County's transportation activities. Revenues primarily come from the County's share of state highway user taxes and federal grants.

The *County Half-Cent Transportation Fund* accounts for a ½ cent sales tax revenue approved by the voters of San Mateo County in 1988. This fund is restricted for transportation programs sponsored by other County departments and outside agencies.

The *Road Improvement Fund* accounts for mitigation fees imposed on building permits to finance road improvement in the County.

The *Solid Waste Fund* previously accounted for revenues derived from management and operation of the Ox Mountain landfill. The contract with the landfill operator expired on December 31, 2009 and tipping fee revenues from that agreement have been replaced with a newly implemented AB 939 Waste Diversion Fee, which will be accounted for in the Waste Management Fund. Remaining reserves in the Solid Waste Fund will be used to close and monitor County-owned landfills in Pescadero and Half Moon Bay until such time that the funds are exhausted.

The *Waste Management Fund* accounts for revenues from the newly implemented AB 939 Waste Diversion Fee as well as Garbage Collection Administration Fees. The new AB 939 Fee, which is derived from landfill disposal in the unincorporated lands of the County, will be used to prepare and implement a countywide integrated waste management plan. This Fee will also fund eligible Solid Waste Management and Diversion programs, and Household Hazardous Waste and state-mandated Local Enforcement Agency programs administered by Environment Health.

The *County Library Fund* is governed by the Board of the San Mateo Joint Powers Authority (JPA). The Board has twelve members, one representative from each of the eleven cities and one from the County Board of Supervisors. The JPA is primarily financed by property taxes and provides library services to eleven cities and all unincorporated areas of the County.

Other Special Revenue Funds include the *Fish and Game Propagation Fund* and the *Off-Highway Vehicle License Fees Fund*.

## Capital Project Funds

Capital Project Funds are used to account for financial resources to be used for the acquisition of land or acquisition and construction of major facilities other than those financed by the proprietary funds.

The *Parks Acquisition Fund* is used for the acquisition of land for the County Parks System and the development of County park facilities. Revenue in this fund originally came from a one-time sale of land at San Bruno Mountain. Current revenues come from grants and interest earnings.

The *Accumulated Capital Outlay Fund* accounts for appropriations for County capital improvement and facilities maintenance projects. Revenues are derived from selling the County real property and interest earnings. No funds are budgeted in FY 2012-13.

The *Courthouse Temporary Construction Fund* was established to support construction, rehabilitation, lease and financing courtrooms. For every \$10.00 of all criminal and traffic fines, bail and imposed penalties, a \$2.25 penalty assessment is added to the fines and placed into this fund. A penalty assessment \$1.50 is put into this fund for every parking offense paid. The County's Probation Department also deposits \$1.00 into this fund for every \$10.00 in fines collected pursuant to Government Code 76004.

The *Criminal Justice Temporary Construction Fund* was established to finance construction, reconstruction, expansion, improvements, operation, or maintenance of criminal justice facilities. Sources of revenue for this fund are identical to the Courthouse Temporary Construction Fund above.

The *Capital Projects Fund* was established to centrally budget capital improvement projects in the County.

## Debt Service Fund

Debt Service Fund is used to account for accumulation of resources for, and payment of, principal and interest on the County's general long-term debt. The Fund was established to centrally budget all County debt service payments. Amounts are transferred into this fund from the various funding sources before payments are made.

## Enterprise Funds

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is to have the costs of providing goods or services (including depreciation and amortization) to the general public be financed primarily through user charges on a continuing basis; or where the County has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The *San Mateo Medical Center (SMMC) Fund* accounts for the hospital and clinical services provided to county residents. SMMC's revenues are principally fees for patient services, payments from Federal and State programs such as Medicare, Medi-Cal, interfund revenue, realignment revenues and subsidies from the General Fund.

The *Airports Fund* was established to provide for operations and maintenance of the San Carlos and Half Moon Bay aviation facilities. Revenues are derived from facility rental and federal aid.

The *Coyote Point Marina Fund* provides and maintains a fully utilized recreational facility for the boating public. Revenues arise from berth and facility rentals as well as interest earnings.

## Special District Funds

Special District Funds are used to account for property tax revenues and user fees restricted by law to only support specified government services to the districts from which tax revenues and fees are derived.

The *County Service Area Fund* accounts for special district funds that provide refuse disposal, water, and lighting maintenance services to specific areas in the County. Revenues are derived from user charges and property taxes.

The *Sewer and Sanitation Fund* accounts for special district funds that support construction and maintenance of reliable sanitary sewer systems, providing sensitive sewage treatment and disposal to sewer and sanitary districts within the County. Revenues are derived from user charges and property taxes.

The *Flood Control Zone Fund* accounts for special district funds that support various flood control projects within the flood control districts. This fund is financed through property taxes, certificates of participation, and state and federal grants.

The *Lighting Districts Fund* accounts for special district funds that enhance the safety of residents and businesses by providing adequate lighting systems to street lighting districts within the County. Property taxes are the primary source of revenue.

Other Special District Funds include the *Highlands Landscape Maintenance District Fund* and the *Drainage Districts Fund*.

## Internal Service Funds

Internal Service Funds are used to account for the financing of goods and services provided by one department to other departments on a cost reimbursement basis.

The *Motor Pool Internal Service Fund* provides vehicle and equipment acquisition, replacement, maintenance, repair, and fuel services to all County agencies. Full service repair facilities are operated in Belmont and Redwood City.

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The *Tower Road Construction Fund* provides quality, cost-effective maintenance, repair and renovation of County facilities to ensure a safe, accessible, efficient and attractive environment for the public and all County employees. This unit also offers remodeling and craft services beyond the scope of building maintenance to County and other government agencies; as well as capital project management, support and maintenance services to the lighting districts on a fee for service basis.

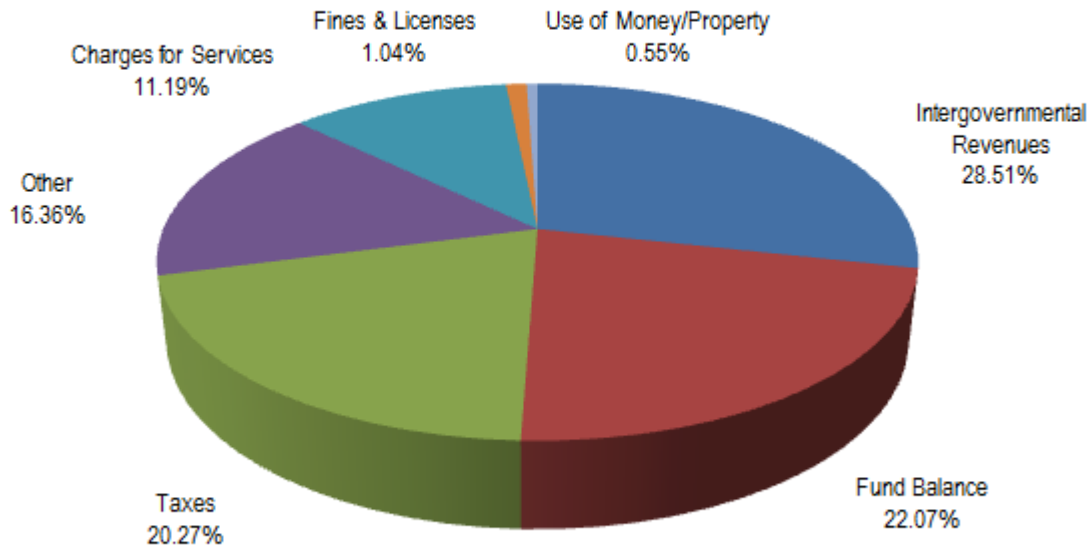
## Non-County Funds

The *San Mateo County Employees' Retirement Association (SamCERA) Pension Fund*, under the control of the Board of Retirement, accumulates contributions from the County, its employees, and other participating employers, as well as earnings from investments. Disbursements are made for administrative expenses as well as retirement, disability, and death benefits based on a defined benefit formula. This Fund includes all assets of the San Mateo County Employees' Retirement Association. All assets of SamCERA are held in this fund.

The *First 5 San Mateo County (First 5) Fund* was established in March 1999 under the authority of the California Children and Families First Act of 1998 and is used to administer receipts and disbursements of California Children and Families First 5 allocations and appropriations, including administrative and overhead costs of the Commission and staff.

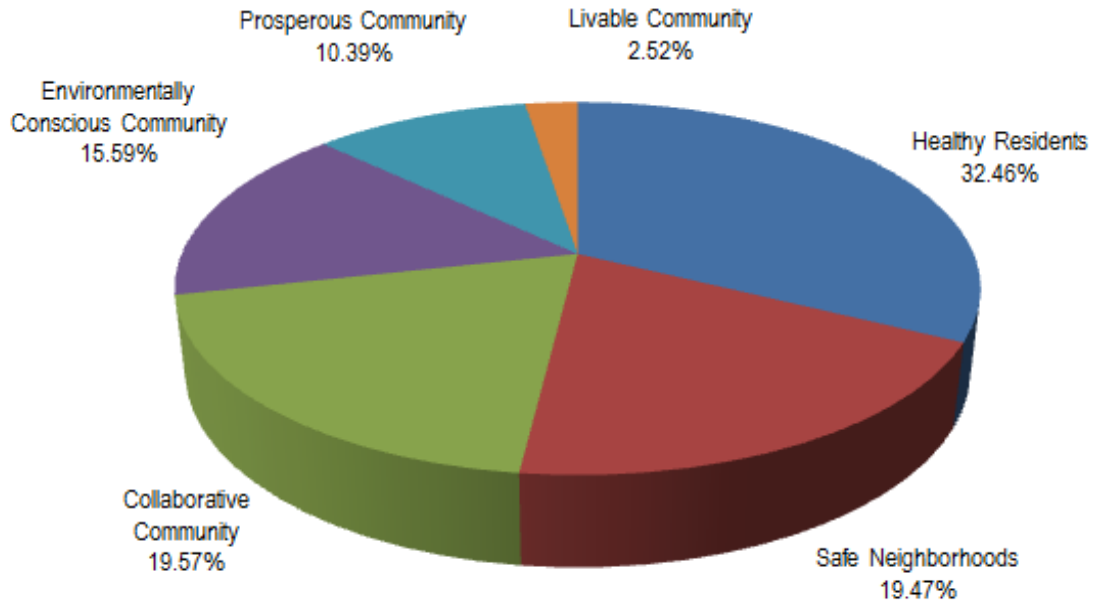
The *Housing Authority Trust Fund* is not maintained by the County, but financial information from the Fund has been entered into the County's budget system so that the Department of Housing's budget display provides an indication of the Department's total costs of providing housing services. The Housing Authority is a separate legal entity under state law administered by the Board of Supervisors as the Housing Authority Board of Commissioners. Funding is primarily provided by the U.S. Department of Housing (HUD) and tenants.

### All County Funds FY 2012-13 Adopted Sources



Sources of Funds	Adopted FY 2012-13	Percent of Total
Intergovernmental Revenues	537,933,810	28.51%
Fund Balance	416,409,119	22.07%
Taxes	382,479,436	20.27%
Charges for Services	211,133,855	11.19%
Other Financing Sources	177,298,506	9.40%
Interfund Revenue	97,068,690	5.15%
Miscellaneous Revenue	34,245,900	1.82%
Fines, Forfeitures and Penalties	11,168,203	0.59%
Use of Money and Property	10,456,768	0.55%
Licenses, Permits and Franchises	8,543,681	0.45%
<b>TOTAL SOURCES</b>	<b>1,886,737,968</b>	<b>100.00%</b>

**All County Funds FY 2012-13  
Adopted Requirements**



Use of Funds	Adopted FY 2012-13	Percent of Total
Healthy Residents	612,349,318	32.46%
Safe Neighborhoods	367,328,763	19.47%
Collaborative Community	369,294,273	19.57%
Environmentally Conscious Community	294,231,319	15.59%
Prosperous Community	195,841,354	10.39%
Livable Community	47,592,941	2.52%
<b>TOTAL REQUIREMENTS</b>	<b>1,886,737,968</b>	<b>100.00%</b>

County of San Mateo  
Total Requirements - All Funds

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>TOTAL REQUIREMENTS</b>					
Safe Neighborhoods	323,544,661	324,649,954	338,260,049	356,403,183	18,143,134
Healthy Residents	306,629,740	301,569,814	310,401,457	331,667,228	21,265,771
Prosperous Community	187,074,464	176,219,016	195,938,490	195,941,354	2,864
Livable Community	15,450,418	15,220,407	17,374,926	15,870,813	(1,504,113)
Environmentally Conscious Community	38,568,697	39,602,004	42,291,074	42,741,049	449,975
Collaborative Community	382,242,958	359,925,777	285,628,665	321,632,464	36,003,799
<b>Subtotal General Fund</b>	<b>1,253,510,939</b>	<b>1,217,186,972</b>	<b>1,189,894,661</b>	<b>1,264,256,091</b>	<b>74,361,430</b>
Medical Center Enterprise Fund	267,399,276	264,763,379	276,402,331	257,155,002	(19,247,329)
Coyote Point Marina Operating Fund	2,317,033	1,770,760	3,336,971	3,495,530	158,559
County Airports Fund	6,017,087	5,029,690	5,197,690	5,884,056	686,366
Special Revenue and Trust Funds	117,697,822	122,936,151	116,653,370	132,794,901	16,141,531
Capital Projects Funds	82,613,470	21,941,210	36,434,784	92,188,728	55,753,944
Debt Service Fund	46,917,211	47,279,449	47,469,104	47,661,809	192,705
Special Districts Funds	62,723,477	68,627,588	65,107,469	66,983,783	1,876,314
Internal Service Funds	14,385,636	14,518,112	15,854,537	16,318,068	463,531
<b>Total Non-General Fund</b>	<b>600,071,012</b>	<b>546,866,339</b>	<b>566,456,256</b>	<b>622,481,877</b>	<b>56,025,621</b>
<b>Total Requirements - All Funds</b>	<b>1,853,581,951</b>	<b>1,764,053,311</b>	<b>1,756,350,917</b>	<b>1,886,737,968</b>	<b>130,387,051</b>
<b>Total Sources - All Funds</b>	<b>1,853,581,951</b>	<b>1,764,053,311</b>	<b>1,756,350,917</b>	<b>1,886,737,968</b>	<b>130,387,051</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	5,441.0	5,305.0	5,322.0	5,127.0	(195.0)
Funded FTE	5,235.8	5,113.1	5,114.1	4,962.9	(151.2)



County of San Mateo  
All Funds

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Taxes	403,421,015	399,874,012	359,402,557	382,479,436	23,076,879
Licenses, Permits and Franchises	8,497,921	8,677,240	8,124,275	8,543,681	419,406
Fines, Forfeitures and Penalties	12,644,958	11,082,432	10,524,883	11,168,203	643,320
Use of Money and Property	12,053,585	12,261,278	10,219,447	10,456,768	237,321
Intergovernmental Revenues	466,954,800	485,172,608	479,651,202	537,933,810	58,282,606
Charges for Services	256,924,923	221,824,570	283,893,065	211,133,855	(72,759,210)
Interfund Revenue	91,477,172	79,800,627	101,064,054	97,068,690	(3,995,364)
Miscellaneous Revenue	40,766,954	44,378,607	39,573,686	34,245,900	(5,327,786)
Other Financing Sources	122,409,988	101,006,135	65,469,598	177,298,506	111,828,908
<b>Total Revenue</b>	<b>1,415,151,316</b>	<b>1,364,077,510</b>	<b>1,357,922,767</b>	<b>1,470,328,849</b>	<b>112,406,082</b>
Fund Balance	438,430,635	399,975,801	398,428,150	416,409,119	17,980,969
<b>TOTAL SOURCES</b>	<b>1,853,581,951</b>	<b>1,764,053,311</b>	<b>1,756,350,917</b>	<b>1,886,737,968</b>	<b>130,387,051</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	711,037,095	715,754,446	742,357,668	741,025,679	(1,331,989)
Services and Supplies	424,004,905	380,599,667	490,590,088	482,662,889	(7,927,199)
Other Charges	286,649,485	285,244,650	307,233,370	301,503,577	(5,729,793)
Fixed Assets	79,544,391	23,405,241	57,302,789	109,306,727	52,003,938
Other Financing Uses	123,477,619	103,408,426	66,051,861	142,824,990	76,773,129
<b>Gross Appropriations</b>	<b>1,624,713,494</b>	<b>1,508,412,431</b>	<b>1,663,535,776</b>	<b>1,777,323,862</b>	<b>113,788,086</b>
Intrafund Transfers	(169,087,637)	(160,752,962)	(181,840,631)	(178,388,841)	3,451,790
<b>Net Appropriations</b>	<b>1,455,625,857</b>	<b>1,347,659,468</b>	<b>1,481,695,145</b>	<b>1,598,935,021</b>	<b>117,239,876</b>
Contingencies/Dept Reserves	397,956,094	416,393,843	274,655,772	287,802,947	13,147,175
<b>TOTAL REQUIREMENTS</b>	<b>1,853,581,951</b>	<b>1,764,053,311</b>	<b>1,756,350,917</b>	<b>1,886,737,968</b>	<b>130,387,051</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	5,441.0	5,305.0	5,322.0	5,127.0	(195.0)
Funded FTE	5,235.8	5,113.1	5,114.1	4,962.9	(151.2)

County of San Mateo  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Taxes	371,276,557	366,923,355	329,717,886	352,156,907	22,439,021
Licenses, Permits and Franchises	5,400,251	5,859,713	5,559,151	5,815,816	256,665
Fines, Forfeitures and Penalties	10,019,389	8,647,246	8,562,142	8,735,972	173,830
Use of Money and Property	7,778,916	8,334,248	6,893,990	7,186,424	292,434
Intergovernmental Revenues	364,024,410	381,577,910	384,188,925	414,809,236	30,620,311
Charges for Services	89,827,354	102,173,054	101,949,889	107,754,073	5,804,184
Interfund Revenue	61,963,081	60,204,670	70,195,107	65,431,741	(4,763,366)
Miscellaneous Revenue	34,408,167	28,997,108	28,162,432	21,823,507	(6,338,925)
Other Financing Sources	572,787	33,208	242,363	172,266	(70,097)
<b>Total Revenue</b>	<b>945,270,912</b>	<b>962,750,513</b>	<b>935,471,885</b>	<b>983,885,942</b>	<b>48,414,057</b>
Fund Balance	308,240,027	254,436,458	254,422,776	280,370,149	25,947,373
<b>TOTAL SOURCES</b>	<b>1,253,510,939</b>	<b>1,217,186,972</b>	<b>1,189,894,661</b>	<b>1,264,256,091</b>	<b>74,361,430</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	534,093,827	537,891,985	559,504,103	573,910,876	14,406,773
Services and Supplies	302,805,515	251,385,251	343,415,595	326,618,492	(16,797,103)
Other Charges	211,265,024	204,193,836	223,774,758	221,478,565	(2,296,193)
Fixed Assets	7,408,395	3,949,995	7,447,753	9,587,350	2,139,597
Other Financing Uses	103,986,145	88,611,526	44,631,334	121,715,839	77,084,505
<b>Gross Appropriations</b>	<b>1,159,558,906</b>	<b>1,086,032,593</b>	<b>1,178,773,543</b>	<b>1,253,311,122</b>	<b>74,537,579</b>
Intrafund Transfers	(158,479,233)	(151,790,166)	(171,954,828)	(169,049,487)	2,905,341
<b>Net Appropriations</b>	<b>1,001,079,673</b>	<b>934,242,427</b>	<b>1,006,818,715</b>	<b>1,084,261,635</b>	<b>77,442,920</b>
Contingencies/Dept Reserves	252,431,266	282,944,545	183,075,946	179,994,456	(3,081,490)
<b>TOTAL REQUIREMENTS</b>	<b>1,253,510,939</b>	<b>1,217,186,972</b>	<b>1,189,894,661</b>	<b>1,264,256,091</b>	<b>74,361,430</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	3,943.0	3,885.0	3,866.0	3,910.0	44.0
Funded FTE	3,868.5	3,803.8	3,769.0	3,831.0	62.0

Safe Neighborhoods  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Licenses, Permits and Franchises	14,092	15,354	13,300	13,315	15
Fines, Forfeitures and Penalties	8,862,310	7,630,933	7,805,534	7,764,500	(41,034)
Intergovernmental Revenues	84,208,464	103,135,628	95,058,215	125,871,540	30,813,325
Charges for Services	18,948,822	19,854,753	21,794,863	19,716,222	(2,078,641)
Interfund Revenue	19,323,562	9,613,853	20,197,721	9,369,840	(10,827,881)
Miscellaneous Revenue	2,624,187	2,837,431	1,784,302	1,996,880	212,578
Other Financing Sources	303,215	21,150			
<b>Total Revenue</b>	<b>134,284,651</b>	<b>143,109,101</b>	<b>146,653,935</b>	<b>164,732,297</b>	<b>18,078,362</b>
Fund Balance	14,231,218	17,703,108	17,689,366	18,713,405	1,024,039
<b>TOTAL SOURCES</b>	<b>148,515,869</b>	<b>160,812,210</b>	<b>164,343,301</b>	<b>183,445,702</b>	<b>19,102,401</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	210,443,983	214,937,353	218,758,083	228,613,932	9,855,849
Services and Supplies	61,037,758	58,671,386	68,151,713	75,245,516	7,093,803
Other Charges	56,186,719	55,201,262	56,428,802	56,987,648	558,846
Fixed Assets	6,223,886	3,224,687	3,992,579	5,440,779	1,448,200
Other Financing Uses	1,880,796	3,248,267	904,300	905,009	709
<b>Gross Appropriations</b>	<b>335,773,142</b>	<b>335,282,956</b>	<b>348,235,477</b>	<b>367,192,884</b>	<b>18,957,407</b>
Intrafund Transfers	(20,434,446)	(17,425,395)	(19,763,392)	(21,035,109)	(1,271,717)
<b>Net Appropriations</b>	<b>315,338,696</b>	<b>317,857,561</b>	<b>328,472,085</b>	<b>346,157,775</b>	<b>17,685,690</b>
Contingencies/Dept Reserves	8,205,966	6,894,070	9,787,964	10,245,408	457,444
<b>TOTAL REQUIREMENTS</b>	<b>323,544,661</b>	<b>324,751,631</b>	<b>338,260,049</b>	<b>356,403,183</b>	<b>18,143,134</b>
<b>NET COUNTY COST</b>	<b>175,028,792</b>	<b>163,939,421</b>	<b>173,916,748</b>	<b>172,957,481</b>	<b>(959,267)</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	1,270.0	1,258.0	1,254.0	1,276.0	22.0
Funded FTE	1,251.2	1,221.0	1,216.8	1,256.7	39.9

## Healthy Residents General Fund

### FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Licenses, Permits and Franchises	1,393,027	1,476,828	1,488,519	1,441,581	(46,938)
Fines, Forfeitures and Penalties	699,500	756,583	734,608	943,472	208,864
Use of Money and Property	204,878	176,730	211,826	211,086	(740)
Intergovernmental Revenues	121,118,923	113,105,328	119,327,771	120,663,883	1,336,112
Charges for Services	45,677,615	56,120,214	55,158,342	61,751,245	6,592,903
Interfund Revenue	2,545,728	3,206,271	3,477,727	2,879,286	(598,441)
Miscellaneous Revenue	20,344,419	19,851,226	20,790,087	16,076,097	(4,713,990)
<b>Total Revenue</b>	<b>191,984,089</b>	<b>194,693,179</b>	<b>201,188,880</b>	<b>203,966,650</b>	<b>2,777,770</b>
Fund Balance	17,704,697	17,115,340	17,115,340	12,950,693	(4,164,647)
<b>TOTAL SOURCES</b>	<b>209,688,786</b>	<b>211,808,519</b>	<b>218,304,220</b>	<b>216,917,343</b>	<b>(1,386,877)</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	122,264,111	124,056,863	130,016,605	132,856,500	2,839,895
Services and Supplies	126,379,197	83,808,648	138,458,032	87,757,141	(50,700,891)
Other Charges	46,359,383	46,013,945	48,240,999	49,793,733	1,552,734
Fixed Assets	106,750	122,425	200,000	62,575	(137,425)
Other Financing Uses	21,946,869	59,480,977	9,374,946	77,570,176	68,195,230
<b>Gross Appropriations</b>	<b>317,056,310</b>	<b>313,482,859</b>	<b>326,290,582</b>	<b>348,040,125</b>	<b>21,749,543</b>
Intrafund Transfers	(23,264,253)	(22,665,977)	(26,642,087)	(25,933,978)	708,109
<b>Net Appropriations</b>	<b>293,792,057</b>	<b>290,816,882</b>	<b>299,648,495</b>	<b>322,106,147</b>	<b>22,457,652</b>
Contingencies/Dept Reserves	12,837,683	10,752,932	10,752,962	9,561,081	(1,191,881)
<b>TOTAL REQUIREMENTS</b>	<b>306,629,740</b>	<b>301,569,814</b>	<b>310,401,457</b>	<b>331,667,228</b>	<b>21,265,771</b>
<b>NET COUNTY COST</b>	<b>96,940,954</b>	<b>89,761,295</b>	<b>92,097,237</b>	<b>114,749,885</b>	<b>22,652,648</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	1,022.0	1,014.0	1,002.0	1,014.0	12.0
Funded FTE	982.0	985.5	961.6	980.3	18.7

Prosperous Community  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Intergovernmental Revenues	144,769,086	140,341,684	156,277,399	155,202,320	(1,075,079)
Charges for Services	726,556	759,411	934,090	1,803,481	869,391
Interfund Revenue	34,577	41,955	36,000	36,000	
Miscellaneous Revenue	4,581,621	2,557,642	3,322,479	1,941,576	(1,380,903)
<b>Total Revenue</b>	<b>150,111,840</b>	<b>143,700,691</b>	<b>160,569,968</b>	<b>158,983,377</b>	<b>(1,586,591)</b>
Fund Balance	6,943,083	5,945,724	5,945,724	7,189,504	1,243,780
<b>TOTAL SOURCES</b>	<b>157,054,923</b>	<b>149,646,415</b>	<b>166,515,692</b>	<b>166,172,881</b>	<b>(342,811)</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	90,981,732	88,180,693	92,423,538	94,754,621	2,331,083
Services and Supplies	43,691,801	38,439,902	43,299,994	47,122,180	3,822,186
Other Charges	71,341,641	65,609,918	78,050,189	73,688,344	(4,361,845)
Fixed Assets	765		100,000	150,000	50,000
Other Financing Uses	292,936	291,701	293,032	293,032	
<b>Gross Appropriations</b>	<b>206,308,875</b>	<b>192,522,214</b>	<b>214,166,753</b>	<b>216,008,177</b>	<b>1,841,424</b>
Intrafund Transfers	(24,859,615)	(22,217,702)	(24,142,766)	(26,107,873)	(1,965,107)
<b>Net Appropriations</b>	<b>181,449,260</b>	<b>170,304,513</b>	<b>190,023,987</b>	<b>189,900,304</b>	<b>(123,683)</b>
Contingencies/Dept Reserves	5,625,204	5,914,503	5,914,503	6,041,050	126,547
<b>TOTAL REQUIREMENTS</b>	<b>187,074,464</b>	<b>176,219,016</b>	<b>195,938,490</b>	<b>195,941,354</b>	<b>2,864</b>
<b>NET COUNTY COST</b>	<b>30,019,541</b>	<b>26,572,600</b>	<b>29,422,798</b>	<b>29,768,473</b>	<b>345,675</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	823.0	794.0	792.0	825.0	33.0
Funded FTE	814.0	786.7	780.5	803.6	23.1

Livable Community  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Licenses, Permits and Franchises	2,517,876	2,766,521	2,606,219	2,853,272	247,053
Fines, Forfeitures and Penalties	26,202	32,144	15,000	25,000	10,000
Intergovernmental Revenues	6,054,199	3,439,463	6,378,478	3,953,599	(2,424,879)
Charges for Services	1,362,710	1,513,884	1,596,077	1,592,865	(3,212)
Interfund Revenue	4,357	3,283,309	1,917,637	3,260,642	1,343,005
Miscellaneous Revenue	1,543,466	932,176	1,097,345	882,854	(214,491)
<b>Total Revenue</b>	<b>11,508,810</b>	<b>11,967,497</b>	<b>13,610,756</b>	<b>12,568,232</b>	<b>(1,042,524)</b>
Fund Balance	3,568,725	2,289,384	2,289,384	1,041,403	(1,247,981)
<b>TOTAL SOURCES</b>	<b>15,077,535</b>	<b>14,256,881</b>	<b>15,900,140</b>	<b>13,609,635</b>	<b>(2,290,505)</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	8,324,523	8,032,830	8,645,732	8,329,158	(316,574)
Services and Supplies	5,351,877	5,516,672	6,229,283	6,222,544	(6,739)
Other Charges	5,144,133	5,996,968	6,849,215	6,169,570	(679,645)
<b>Gross Appropriations</b>	<b>18,820,532</b>	<b>19,546,470</b>	<b>21,724,230</b>	<b>20,721,272</b>	<b>(1,002,958)</b>
Intrafund Transfers	(4,486,753)	(4,892,837)	(4,887,273)	(5,337,868)	(450,595)
<b>Net Appropriations</b>	<b>14,333,779</b>	<b>14,653,632</b>	<b>16,836,957</b>	<b>15,383,404</b>	<b>(1,453,553)</b>
Contingencies/Dept Reserves	1,116,639	566,774	537,969	487,409	(50,560)
<b>TOTAL REQUIREMENTS</b>	<b>15,450,418</b>	<b>15,220,407</b>	<b>17,374,926</b>	<b>15,870,813</b>	<b>(1,504,113)</b>
<b>NET COUNTY COST</b>	<b>372,883</b>	<b>963,526</b>	<b>1,474,786</b>	<b>2,261,178</b>	<b>786,392</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	67.0	64.0	64.0	60.0	(4.0)
Funded FTE	66.3	63.3	63.1	59.3	(3.8)

## Environmentally Conscious Community General Fund

### FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Licenses, Permits and Franchises	1,072,617	1,208,182	1,051,400	1,116,391	64,991
Fines, Forfeitures and Penalties	16,152	29,278	7,000	3,000	(4,000)
Use of Money and Property	1,035,389	1,227,341	1,013,147	979,800	(33,347)
Intergovernmental Revenues	4,664,690	3,691,037	4,025,628	4,665,515	639,887
Charges for Services	1,747,603	3,446,094	3,137,193	2,934,671	(202,522)
Interfund Revenue	19,166,570	20,639,184	23,093,499	21,378,227	(1,715,272)
Miscellaneous Revenue	998,973	791,095	391,856	330,300	(61,556)
Other Financing Sources	264,611	9,958	240,163	170,066	(70,097)
<b>Total Revenue</b>	<b>28,966,604</b>	<b>31,042,170</b>	<b>32,959,886</b>	<b>31,577,970</b>	<b>(1,381,916)</b>
Fund Balance	1,518,674	2,082,258	2,082,258	3,129,787	1,047,529
<b>TOTAL SOURCES</b>	<b>30,485,278</b>	<b>33,124,428</b>	<b>35,042,144</b>	<b>34,707,757</b>	<b>(334,387)</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	29,389,186	30,046,832	32,095,533	31,428,572	(666,961)
Services and Supplies	15,407,753	15,450,057	15,459,897	17,466,817	2,006,920
Other Charges	21,265,512	20,222,374	22,337,791	21,187,700	(1,150,091)
Fixed Assets	17,985	161,842	294,500	335,575	41,075
Other Financing Uses	12,979,308	13,044,668	13,082,400		(13,082,400)
<b>Gross Appropriations</b>	<b>79,059,744</b>	<b>78,925,772</b>	<b>83,270,121</b>	<b>70,418,664</b>	<b>(12,851,457)</b>
Intrafund Transfers	(42,340,764)	(41,809,809)	(42,409,729)	(29,573,749)	12,835,980
<b>Net Appropriations</b>	<b>36,718,980</b>	<b>37,115,963</b>	<b>40,860,392</b>	<b>40,844,915</b>	<b>(15,477)</b>
Contingencies/Dept Reserves	1,849,717	2,486,041	1,430,682	1,896,134	465,452
<b>TOTAL REQUIREMENTS</b>	<b>38,568,697</b>	<b>39,602,004</b>	<b>42,291,074</b>	<b>42,741,049</b>	<b>449,975</b>
<b>NET COUNTY COST</b>	<b>8,083,420</b>	<b>6,477,576</b>	<b>7,248,930</b>	<b>8,033,292</b>	<b>784,362</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	251.0	250.0	250.0	244.0	(6.0)
Funded FTE	248.7	248.1	248.8	243.5	(5.3)

## Collaborative Community General Fund

### FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Taxes	371,276,557	366,923,355	329,717,886	352,156,907	22,439,021
Licenses, Permits and Franchises	402,639	392,828	399,713	391,257	(8,456)
Fines, Forfeitures and Penalties	415,227	198,308			
Use of Money and Property	6,538,649	6,930,177	5,669,017	5,995,538	326,521
Intergovernmental Revenues	3,209,048	17,864,771	3,121,434	4,452,379	1,330,945
Charges for Services	21,364,049	20,478,699	19,329,324	19,955,589	626,265
Interfund Revenue	20,888,288	23,420,099	21,472,523	28,507,746	7,035,223
Miscellaneous Revenue	4,315,501	2,027,539	776,363	595,800	(180,563)
Other Financing Sources	4,960	2,099	2,200	2,200	
<b>Total Revenue</b>	<b>428,414,918</b>	<b>438,237,875</b>	<b>380,488,460</b>	<b>412,057,416</b>	<b>31,568,956</b>
Fund Balance	264,273,630	209,300,644	209,300,704	237,345,357	28,044,653
<b>TOTAL SOURCES</b>	<b>692,688,548</b>	<b>647,538,519</b>	<b>589,789,164</b>	<b>649,402,773</b>	<b>59,613,609</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	72,690,291	72,637,414	77,564,612	77,928,093	363,481
Services and Supplies	50,937,129	49,498,586	71,816,676	92,804,294	20,987,618
Other Charges	10,967,637	11,149,369	11,867,762	13,651,570	1,783,808
Fixed Assets	1,059,008	441,040	2,860,674	3,598,421	737,747
Other Financing Uses	66,886,236	12,545,913	20,976,656	42,947,622	21,970,966
<b>Gross Appropriations</b>	<b>202,540,302</b>	<b>146,272,323</b>	<b>185,086,380</b>	<b>230,930,000</b>	<b>45,843,620</b>
Intrafund Transfers	(43,093,401)	(42,778,446)	(54,109,581)	(61,060,910)	(6,951,329)
<b>Net Appropriations</b>	<b>159,446,901</b>	<b>103,493,877</b>	<b>130,976,799</b>	<b>169,869,090</b>	<b>38,892,291</b>
Contingencies/Dept Reserves	222,796,058	256,330,224	154,651,866	151,763,374	(2,888,492)
<b>TOTAL REQUIREMENTS</b>	<b>382,242,958</b>	<b>359,824,100</b>	<b>285,628,665</b>	<b>321,632,464</b>	<b>36,003,799</b>
<b>NET COUNTY COST</b>	<b>(310,445,590)</b>	<b>(287,714,418)</b>	<b>(304,160,499)</b>	<b>(327,770,309)</b>	<b>(23,609,810)</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	510.0	505.0	504.0	491.0	(13.0)
Funded FTE	506.4	499.1	498.1	487.5	(10.6)



County of San Mateo  
ALL FUNDS

FY 2012-13 Authorized Position Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b><u>General Fund</u></b>					
<b>Safe Neighborhoods</b>					
Sheriff's Office	659	665	664	679	15
Probation Department	417	407	404	408	4
District Attorney / Public Administrator	125	118	118	121	3
Coroner's Office	15	14	14	14	0
Public Safety Communications	54	54	54	54	0
<b>Healthy Residents</b>					
Health Administration	12	12	12	13	1
Health Policy and Planning	52	47	47	47	0
Emergency Medical Services	5	5	5	6	1
Aging and Adult Services	117	129	118	129	11
Environmental Health Services	74	74	74	76	2
Behavioral Health and Recovery Services	400	396	395	397	2
Public Health	95	95	91	86	(5)
Family Health Services	177	168	172	173	1
Correctional Health Services	90	88	88	87	(1)
<b>Prosperous Community</b>					
Human Services Agency	733	704	702	738	36
Department of Child Support Services	90	90	90	87	(3)
<b>Livable Community</b>					
Planning and Building	52	49	49	48	(1)
Local Agency Formation Commission	1	1	1	1	0
Department of Housing	14	14	14	11	(3)
<b>Environmentally Conscious Community</b>					
Public Works Parks Division	52	51	51	48	(3)
Public Works-Administrative Services	28	33	33	33	0
Engineering Services	25	25	25	24	(1)
Facilities Services	102	97	97	95	(2)
Vehicles and Equipment Services	1	1	1	1	0
Utilities	9	9	9	9	0
Real Property Services	4	4	4	4	0
Agricultural Commissioner / Sealer	30	30	30	30	0
<b>Collaborative Community</b>					
Board of Supervisors	20	20	20	20	0
County Manager / Clerk of the Board	38	38	38	22	(16)

## FY 2012-13 Authorized Position Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
Assessor-County Clerk-Recorder	114	112	112	112	0
Controller's Office	42	43	43	42	(1)
Treasurer-Tax Collector	63	61	61	61	0
County Counsel	38	39	38	40	2
Human Resources Department	55	51	51	64	13
Information Services Department	140	141	141	130	(11)
<b>Total General Fund</b>	<b>3,943</b>	<b>3,885</b>	<b>3,866</b>	<b>3,910</b>	<b>44</b>
<b><u>Non-General Fund</u></b>					
<b>Special Revenue and Trust Funds</b>					
Road Fund	75	75	75	76	1
Half-Cent Transpiration Fund	6	1	1	1	0
Solid Waste Fund	9	9	9	9	0
County Library Fund	130	126	126	122	(4)
<b>Enterprise Fund</b>					
Coyote Point Marina Operating Fund	4	4	4	3	(1)
County Airports Fund	9	9	9	9	0
Medical Center Enterprise Fund	1,227	1,158	1,194	964	(230)
<b>Special Districts Funds</b>					
Sewer District Maintenance Fund	7	7	7	7	0
<b>Internal Service Funds</b>					
Motor Pool Internal Service Fund	15	15	15	13	(2)
Construction Services Fund	16	16	16	13	(3)
<b>Total Non-General Fund</b>	<b>1,498</b>	<b>1,420</b>	<b>1,456</b>	<b>1,217</b>	<b>(239)</b>
<b>Total All County Funds</b>	<b>5,441</b>	<b>5,305</b>	<b>5,322</b>	<b>5,127</b>	<b>(195)</b>
<b><u>Non-County Funds (Information Only)</u></b>					
First 5 San Mateo County	12	12	12	10	(2)
Retirement (SamCERA)	20	20	20	20	0
Housing Authority Fund	46	46	46	46	0
<b>All Positions</b>	<b>5,519</b>	<b>5,383</b>	<b>5,400</b>	<b>5,203</b>	<b>(197)</b>

## Position Changes Detail:

### Safe Neighborhoods

**Sheriff's Office:** Adds one Sheriff's Captain - U, one Sheriff's Lieutenant, two Deputy Sheriff's, four Correctional Officers, one Facilities Services Manager, one Management Analyst, one Records Manager, one Property Manager, four Crime Analysts - U, one Program Coordinator, one Legal Office Specialist; deletes two Sheriff's Identification Technicians, one Property Officer II for a net addition of 15 positions.

**Probation Department:** Adds one Deputy Probation Officer III, one Departmental Systems Analyst, and two Legal Office Specialist for a net addition of four positions.

**District Attorney's Office:** Adds one Deputy District Attorney and two Community Workers for a net addition of three positions.

**Coroner's Office:** Adds one Supervising Deputy Coroner and deletes one Deputy Coroner for no net change in positions.

(Net change is an addition of 22 positions in Safe Neighborhoods)

### Healthy Residents

**Health Administration:** Adds one Chief Information Officer.

**Emergency Medical Services:** Adds one Administrative Assistant II.

**Environmental Health:** Adds one Hazardous Materials Specialist III and one Hazardous Materials Specialist III - U for an addition of two positions.

**Behavioral Health & Recovery Services:** Adds one Deputy Director of Behavioral Health & Recovery Services, one Management Analyst III, one Medical Office Specialist, one Community Worker III, one Patient Services Assistant II and one Community Mental Health Nurse - U; deletes one Director of Substance Abuse & Shelter Services, one Marriage and Family Therapist II, one Psychiatric Social Worker II and one Occupational Therapist II for a net addition of two positions.

**Aging and Adult Services:** Adds one Social Worker III, one Community Worker, three Deputy Public Administrators - U, three Estate Property Officers - U, one Senior Accountant - U, one Accountant - U, and one Fiscal Office Specialist - U for an addition of 11 positions.

**Public Health:** Adds one Communicable Disease Investigator; deletes one Office Specialist, one Deputy Health Officer, one Medical Office Assistant II, one Assistant Public Health Lab Director - U, one Physicians Assistant and one Community Worker II for a net reduction of five positions.

**Family Health Services:** Adds one Senior Public Health Nurse, two Therapy Aides, and one Community Program Specialist II; deletes one Public Health Nurse, one Physical Therapist and one Community Worker for a net addition of one position.

**Correctional Health Services:** Adds one Marriage and Family Therapist II; deletes one Medical Office Assistant II and one Medical Office Specialist for a net reduction of one position.

**San Mateo Medical Center:** Adds two Staff Physicians, one Information Technology Technician, one Medical Office Assistant II, one Director of Health Information Management, one Program Coordinator II, one Health Services Manager I, one Supervising Pharmacist, one Medical Surgical Nurse, one Clinical Informaticist, one Operating Room Technician, one Medical Program Director and one Staffing Resource Coordinator; deletes one Administrative Assistant II, seven Patient Services Assistant IIs, one Lead Patient Services Assistant, three Patient Services Specialists, one Medical Office Assistant II, four Charge Nurses, three Ambulatory Care Nurses, one Psychiatric Nurse, one Clinical Nurse, 99 Medical Services Assistant IIs, 12 Medical Services Assistants, one Crisis Team Technician, seven Clinical Services Managers I - Nursing, one Medical Program Manager, one Clinical Services Manager II - Nursing, one Administrative Secretary III, two Public Services Specialists, four Hospital Unit Coordinators, two Medical Office Specialists, 31 Licensed Vocational Nurses, 24 Long Term Care Nurses, one Staff Physician, three Social Worker IIIs, five Community Worker IIs, three Creative Arts Therapists, 11 Custodians, one Dietitian, three Food Service Workers, three Therapy Aides, one Assistant Director of Health Information Management, one Management Analyst III, one Licensed Psychiatric Technician, one Assistant Director of Medical Records, one Medical Office Services Supervisor and one Pharmacist, for a net reduction of 230 positions.

(Net change is a reduction of 218 positions in Healthy Community)

### Prosperous Community

**Human Services Agency:** Adds one Administrative Assistant III, one Human Services Hearing Officer, two Human Services Supervisors - U, one Payroll Services Specialist, one Financial Services Manager II, one Fiscal Office Specialist, two Human Services Manager Is, one Human Services Manager I - U, 15 Benefits Analyst I - U, three Office Assistant IIs - U, four Office Assistant IIs, one Information Technology Analyst I - U, one Human Services Analyst II - U, two Human Services Analyst IIs, one Rehabilitation Production Supervisor, one Community Worker II, one Social Worker III, one Social Work Supervisor and one Job Development Specialist II; deletes one Office Specialist, one Office Manager, one Director of Finance, two Benefits Analyst IIIs, for a net addition of 36 positions. One Benefits Analyst and one Social Worker III were converted from unclassified to classified.

**Department of Child Support Services:** Deletes one Child Support Technician, Office Assistant II and one Child Support Specialist II for a reduction of three positions.

(Net change is an addition of 33 positions in Prosperous Community)

### Livable Community

**Planning and Building Department:** Deletes one Transportation System Coordinator.

**Department of Housing:** Deletes one Financial Services Manager II, one Senior Accountant and one Office Assistant II for a reduction of three positions.

**County Library:** Adds one Deputy Director Library Services and one Accountant II; deletes one Senior Library Technician, one Senior Community Program Specialist, one Senior Library Assistant, one Librarian II, one Management Analyst II and one Payroll/Personnel Services Specialist for a net reduction of four positions.

(Net change is a reduction of eight positions in Livable Community)

### Environmentally Conscious Community

**Public Works Parks Division:** Adds one Park Ranger II and one Park Ranger III; deletes one Administrative Services Manager, one Financial Services Manager, one Fiscal Office Specialist, one Office Specialist, and one Executive Secretary for a reduction of three positions.

**Public Works Administrative Services:** Adds one Office Specialist; deletes one Office Assistant II for no net change in positions.

**Public Works Engineering Services:** Deletes one Civil Engineer.

**Public Works Facilities Services:** Adds one Office Specialist, one Utility Worker II, and one Carpenter; deletes one Administrative Assistant I, one Electrician, two Stationary Engineers and one Crafts Supervisor for a net reduction of two positions. One Energy Program Manager was converted from unclassified to classified.

**Road Fund:** Adds one Fiscal Office Specialist.

**Coyote Point Marina Operating Fund:** Deletes one Fiscal Office Specialist.

**Special Districts Funds:** Adds one Associate Civil Engineer; deletes one Public Works Technician II for no net change in positions.

**Motor Pool Internal Service Fund:** Adds one Program Coordinator II; deletes one Management Analyst III, one Utility Worker II, and one Fiscal Office Specialist for a net reduction of two positions.

**Construction Services Fund:** Deletes one Office Specialist, one Utility Worker II, and one Carpenter for a reduction of three positions.

(Net change is a reduction of 11 positions in Environmentally Conscious Community)

### Collaborative Community

**County Manager/Clerk of the Board:** Deletes one Management Analyst III-U, one Administrative Assistant II-U, one Management Analyst I-U; one Accountant II-C, three Buyer IIs, one Office Specialist, one Lead Buyer, one Administrative

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Services Manager II, one Surplus Property Officer, four Mail Services Drivers, one Lead Mail Services Driver for a reduction of 16 positions.

**Assessor-County Clerk-Recorder:** Adds one Assistant Assessor-County Clerk-Recorder and one Chief Appraiser; deletes one Auditor Appraiser II and one Assessor Recorder Technician III for no net change in positions.

**Controller's Office:** Adds one Financial Services Manager II; deletes one Senior Internal Auditor and one Accountant II for a net reduction of one position.

**Treasurer-Tax Collector:** Adds one Lead Revenue Collector; deletes one IT Analyst for no net change in positions.

**County Counsel:** Adds one Deputy County Counsel III and one Deputy County Counsel- U for a total addition of two positions.

**Human Resources:** Adds one Accountant II-C, three Buyer IIs, one Office Specialist, one Lead Buyer, one Administrative Services Manager II, one Surplus Property Officer, four Mail Services Drivers, one Lead Mail Services Driver, and one Program Manager I; deletes one Administrative Services Manager II, for a net addition of 13 positions.

**Information Services Department:** Deletes two Systems Engineers, one Senior Systems Engineer, two Advisory Systems Engineers, two Associate Systems Engineers, one Assistant Systems Engineer, one Lead Telephone Operator, one Office Assistant II, and one Fiscal Office Specialist for a reduction of 11 positions.

(Net change is a reduction of 13 positions in Collaborative Community)

**Non-County Funds (Information Only)**

**First 5 San Mateo County:** Adds one First 5 San Mateo County Deputy Director; deletes one Management Analyst III, one Human Services Manager I and one Financial Services Manager I for a net reduction of two positions.

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## SAFE NEIGHBORHOODS

OUR NEIGHBORHOODS ARE SAFE

AND PROVIDE RESIDENTS WITH

ACCESS TO QUALITY HEALTH CARE

AND SEAMLESS SERVICES.

# COUNTY OF SAN MATEO FY 2012-13 ADOPTED BUDGET



County  
Summaries

Safe  
Neighborhoods

Healthy  
Residents

Prosperous  
Community

Livable  
Community

Environmentally  
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Collaborative  
Community

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Glossary of  
Budget Terms

# SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



## **Healthy Community** **Safe Neighborhoods • Healthy Residents**

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



## **Prosperous Community**

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



## **Livable Community**

Our growth occurs near transit, promotes affordable, livable connected communities.



## **Environmentally Conscious Community**

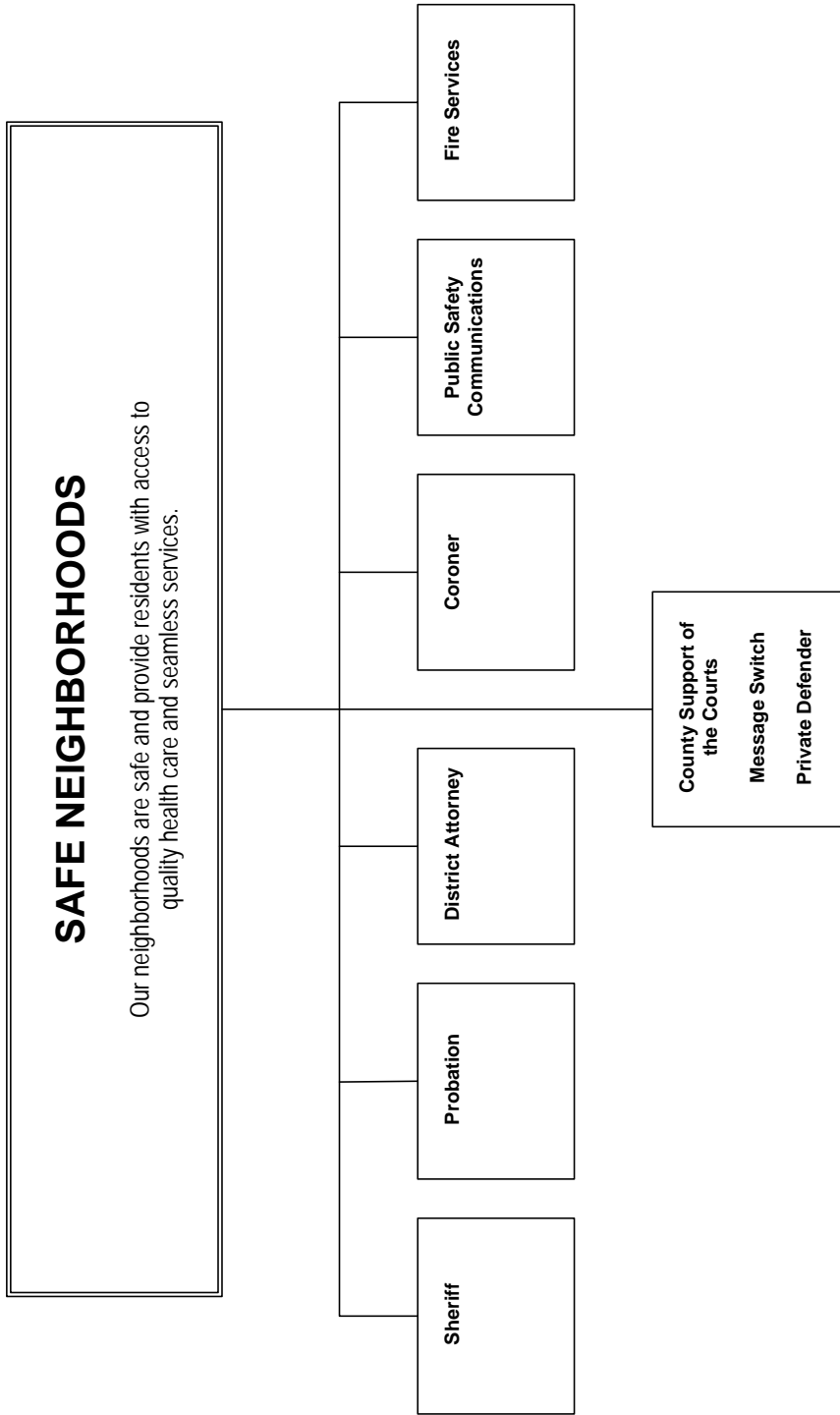
Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



## **Collaborative Community**

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.





## Safe Neighborhoods FY 2012-13 All Funds Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>General Fund Budgets</b>					
Sheriff's Office	168,592,614	173,110,415	183,818,201	196,743,189	12,924,988
Message Switch	1,255,523	1,296,710	1,326,175	1,384,856	58,681
Probation Department	72,685,949	71,124,489	71,599,784	77,177,399	5,577,615
District Attorney's Office	24,321,192	23,888,927	24,925,266	26,014,746	1,089,480
Private Defender Program	16,510,529	16,510,510	16,510,529	16,510,529	
County Support of the Courts	20,584,973	20,298,054	20,586,165	20,698,165	112,000
Coroner's Office	3,103,321	2,988,845	3,204,712	3,078,043	(126,669)
Public Safety Communications	10,413,767	9,858,235	9,651,774	9,291,557	(360,217)
Fire Protection Services	6,076,794	5,675,445	6,637,443	5,504,699	(1,132,744)
<b>Total General Fund</b>	<b>323,544,661</b>	<b>324,751,631</b>	<b>338,260,049</b>	<b>356,403,183</b>	<b>18,143,134</b>
<b>Non-General Fund Budgets</b>					
Structural Fire	6,265,815	7,245,959	6,637,443	6,892,170	254,727
County Service Area #1	3,710,568	3,859,078	3,699,500	4,033,410	333,910
<b>Total Non-General Fund</b>	<b>9,976,383</b>	<b>11,105,038</b>	<b>10,336,943</b>	<b>10,925,580</b>	<b>588,637</b>
<b>Total Requirements</b>	<b>333,521,044</b>	<b>335,856,669</b>	<b>348,596,992</b>	<b>367,328,763</b>	<b>18,731,771</b>
<b>Total Sources</b>	<b>158,492,252</b>	<b>171,917,248</b>	<b>174,680,244</b>	<b>194,371,282</b>	<b>19,691,038</b>
<b>Net County Cost</b>	<b>175,028,792</b>	<b>163,939,421</b>	<b>173,916,748</b>	<b>172,957,481</b>	<b>(959,267)</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	1,270.0	1,258.0	1,254.0	1,276.0	22.0
Funded FTE	1,251.2	1,221.0	1,216.8	1,256.8	39.9

Sheriff's Office (3000D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Licenses, Permits and Franchises	3,140	3,915	2,100	2,100	
Fines, Forfeitures and Penalties	264,308	243,321	322,000	322,000	
Intergovernmental Revenues	46,419,678	60,851,849	54,396,769	79,216,392	24,819,623
Charges for Services	9,319,052	10,656,387	12,456,922	10,410,158	(2,046,764)
Interfund Revenue	12,902,111	3,602,526	13,250,647	3,552,691	(9,697,956)
Miscellaneous Revenue	993,898	1,132,288	710,389	717,513	7,124
Other Financing Sources	303,215	21,150			
<b>Total Revenue</b>	<b>70,205,403</b>	<b>76,511,436</b>	<b>81,138,827</b>	<b>94,220,854</b>	<b>13,082,027</b>
Fund Balance	9,967,565	12,582,189	12,582,189	12,858,673	276,484
<b>TOTAL SOURCES</b>	<b>80,172,968</b>	<b>89,093,625</b>	<b>93,721,016</b>	<b>107,079,527</b>	<b>13,358,511</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	125,362,371	131,323,927	135,453,649	141,844,310	6,390,661
Services and Supplies	13,249,349	13,838,964	20,337,877	25,754,415	5,416,538
Other Charges	18,010,804	17,286,354	18,257,732	18,651,309	393,577
Fixed Assets	5,668,904	3,214,474	3,655,640	4,860,779	1,205,139
Other Financing Uses	1,880,796	3,248,267	904,300	905,009	709
<b>Gross Appropriations</b>	<b>164,172,224</b>	<b>168,911,986</b>	<b>178,609,198</b>	<b>192,015,822</b>	<b>13,406,624</b>
Intrafund Transfers	(1,876,241)	(918,352)	(2,401,865)	(2,511,025)	(109,160)
<b>Net Appropriations</b>	<b>162,295,983</b>	<b>167,993,634</b>	<b>176,207,333</b>	<b>189,504,797</b>	<b>13,297,464</b>
Contingencies/Dept Reserves	6,296,631	5,116,781	7,610,868	7,238,392	(372,476)
<b>TOTAL REQUIREMENTS</b>	<b>168,592,614</b>	<b>173,110,415</b>	<b>183,818,201</b>	<b>196,743,189</b>	<b>12,924,988</b>
<b>NET COUNTY COST</b>	<b>88,419,646</b>	<b>84,016,790</b>	<b>90,097,185</b>	<b>89,663,662</b>	<b>(433,523)</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	659.0	665.0	664.0	679.0	15.0
Funded FTE	654.7	644.0	643.4	670.9	27.5

## Sheriff's Office (3000D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 June Revisions:

#### 1. San Carlos Contract Deputy Sheriff: \$247,253

On September 28, 2010, the Sheriff's Office entered into a contract to provide police services to the City of San Carlos for a five year term and transferring personnel, equipment, and facilities to the County. On May 14, 2012, the City of San Carlos voted to approve one additional full-time Deputy Sheriff to the contract to be dedicated to traffic enforcement. This additional position will allow the Office to cover gaps in the work schedule, provide for quicker response to complaints, increase safety in and around schools, provide a higher overall police presence in the City, and help to reduce collisions. The position is fully paid for by the City of San Carlos as part of the contract.

### FY 2012-13 Board Requested Revisions for the Recommended Hearings:

#### 1. Increase Contract with CORA: \$40,000

At the June hearings, the Board added \$40,000 to augment the Sheriff's Office contract with CORA.

#### 2. Increase in Proposition 172 Allocation: \$473,523

At the June hearings, the County Manager recommended to the Board to add an additional \$1,000,000 from Proposition 172 funds to all Criminal Justice agencies due to two tax measures failing in the June 2012 election. This revision reflects the Sheriff's Office share.

### FY 2012-13 September Revisions:

#### 1. AB109 Public Safety Realignment Staffing Needs: \$128,321

The Public Safety Realignment Act of 2011 purpose was to reduce the number of offenders in state prison by shifting the supervision to counties for three groups of offenders: prison inmates convicted of non-violent, non-serious, and non-high risk sex offenses; offenders newly convicted of non-violent, non serious, non-sexual offenses that will now serve their terms in county jail; and parolees who violate the terms of their parole and will now serve their revocation term in county jail. In order to accurately collect and analyze accurate statistics on recidivism for this population as well as create data collection protocols, outcome measures, and management reports for the Sheriff's Office and all the criminal justice partners, one Management Analyst position has been added. This position is fully funded through the County's AB109 allocation from the state.

#### 2. Transfer of Crime Analyst: \$0

The Sheriff's Office is transferring one filled Crime Analyst position from the Patrol Bureau to the new AB109 Realignment unit to allow for improved tracking of AB109 expenses. This position is fully funded through the County's AB109 allocation from the state.

#### 3. Conversion of Two Half-Time Criminalist Positions: \$0

The Sheriff's Office is converting two half-time Criminalist positions into one full-time Criminalist II. There is no Net County Cost associated with this change.

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**4. FY2012 State Homeland Security Grant: \$600,708**

Since 2001, the San Mateo County Area Office of Emergency Services has applied for and received funding from the State Homeland Security Program (SHSP) in which grants are provided by the Department of Homeland Security (DHS) to each of the states. The SHSP is a core assistance program that provides funds to build capabilities at the state and local levels and to implement the goals and objectives included in State Homeland Security strategies and initiatives in the State Preparedness Report. The FY 2012 funds will be used to purchase emergency medical supplies and a Forward Looking Infrared (FLIR) camera and the associated identification system.

**5. FY2012 DNA Backlog Reduction Program Grant: \$196,512**

The Forensic DNA Backlog Reduction Program, through the U.S. Department of Justice, National Institute of Justice, offers an opportunity for states and units of local government with existing crime laboratories that conduct DNA analysis to handle, screen, and analyze backlogged forensic DNA casework samples. Funds from the DNA Backlog Reduction Program will be applied towards: 1) funding three extra-help Criminalist positions in the Forensic Biology Section; 2) travel and registration costs for two Criminalists to attend a symposium in Washington D.C. and the American Academy of Forensic Science Conference in Atlanta, Georgia; 3) the purchase of a QIAgility System (DNA extraction equipment) and associated software; 4) the purchase of two Nikon Digital Single Lens Reflex (DSLR) cameras and additional lenses for the documentation of evidence; and 5) the purchase of supplies such as DNA Identifiler and Quantifiler kits.

**6. FY2012 Edward Byrne Memorial Justice Assistance Grant: \$68,113**

The Edward Byrne Memorial Justice Assistance Grants (JAG) Program is administered by the Bureau of Justice Assistance (BJA). The JAG Program has seven purpose areas under which funds may be awarded, one of which is law enforcement. A portion of this allocation will be applied towards the purchase of a THEMIS Evidence Analysis System and a Chromatography Refrigerator for the Forensic Laboratory. The remainder of the County's award will be used towards training costs to provide personnel with the skills and analytical tools to ensure proper management of grants, contracts and requests for proposals. The balance of the grant includes allocations to East Palo Alto and San Mateo. Both cities will expend FY 2012 JAG funds for the analyses of all types of evidence submitted to the Sheriff's Office Forensic Laboratory.

FY 2012-13 Board Requested Revisions for the Adopted Hearing:

**1. Additional Funding for Electronic Monitoring: \$1,000,000**

At the September Adopted budget hearings the Board added \$1,000,000 to be dedicated to adult electronic monitoring to be funded by over-realized Proposition 172 public safety sales tax receipts.

Sheriff's Office (3000D)  
Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Administrative and Support Services</b>			
Percent of CARES survey respondents rating Sheriff's Services as good or better	100%	93%	90%
Percent of department budget allocated to administrative services	2.4%	2.5%	4%
<b>Professional Standards Bureau</b>			
Total number of hours of training conducted: Standards and Training for Corrections (STC) / Police Officer's Standards and Training (POST)	5,963	5,379	7,000
Percent of new hires who are female and / or minority officers	29%	54%	40%
<b>Forensic Laboratory</b>			
Number of positive associations in AFIS, CODIS, and NIBIN <sup>1</sup>	135	203	100
Percent of customers rating forensic laboratory services as good or better	100%	85%	90%
<b>Patrol Bureau</b>			
Average response time - urban and rural	5:04 / 12:24	5:30 / 13:08	5:00 / 11:00
Total number of CalTrain and SamTrans on-board assaults annually	20	16	28
<b>Investigations Bureau</b>			
Number of felony cases filed with the District Attorney's Office	493	319	500
Percent of Gang Intelligence Unit investigations leading to arrest or diversion	71%	91%	60%
<b>Office of Emergency Services</b>			
Percent of emergency incidents responded to within 1 hour	100%	100%	100%
Number and percent of Bomb Squad call-outs where an explosive or dangerous device is located and disarmed	46 / 37%	35 / 40%	54 / 39%

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Maguire Correctional Facility</b>			
Percent of average daily population classified as gang affiliation	19.6%	20%	20%
Number of inmate assaults on staff	12	9	10
<b>Custody Programs</b>			
Percent of total inmate population in custody alternative programs	28%	30%	30%
Number of community service hours and value of work performed by work crews	245,592 / \$1,964,736	237,256 / \$1,898,048	315,000 / \$2,520,000
<b>Court Security and Transportation Services</b>			
Total number of inmates transported	26,136	21,662	30,000
Number of staff / public injuries during transportation details	0	0	0

<sup>1</sup>Automated Fingerprint Identification System (AFIS), Combined DNA Index System (CODIS), and National Integrated Ballistics Information Network (NIBIN) database positive associations are recorded as actuals only.

Message Switch (1940D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Charges for Services	586,033	557,931	587,396	550,308	(37,088)
Interfund Revenue	1,212	1,680	1,680	1,843	163
<b>Total Revenue</b>	<b>587,245</b>	<b>559,611</b>	<b>589,076</b>	<b>552,151</b>	<b>(36,925)</b>
Fund Balance	668,278	737,099	737,099	832,705	95,606
<b>TOTAL SOURCES</b>	<b>1,255,523</b>	<b>1,296,710</b>	<b>1,326,175</b>	<b>1,384,856</b>	<b>58,681</b>
<b>REQUIREMENTS</b>					
Services and Supplies	397,097	363,874	458,757	450,451	(8,306)
Other Charges	267,353	268,060	286,078	270,928	(15,150)
<b>Gross Appropriations</b>	<b>664,450</b>	<b>631,935</b>	<b>744,835</b>	<b>721,379</b>	<b>(23,456)</b>
Intrafund Transfers	(146,026)	(167,929)	(149,687)	(169,228)	(19,541)
<b>Net Appropriations</b>	<b>518,424</b>	<b>464,006</b>	<b>595,148</b>	<b>552,151</b>	<b>(42,997)</b>
Contingencies/Dept Reserves	737,099	832,705	731,027	832,705	101,678
<b>TOTAL REQUIREMENTS</b>	<b>1,255,523</b>	<b>1,296,710</b>	<b>1,326,175</b>	<b>1,384,856</b>	<b>58,681</b>



Probation Department (3200D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Fines, Forfeitures and Penalties	28,124	26,120	30,500	30,500	
Intergovernmental Revenues	25,840,241	28,945,702	27,725,404	31,906,338	4,180,934
Charges for Services	1,562,557	1,415,513	1,524,589	1,427,323	(97,266)
Miscellaneous Revenue	287,158	299,152	106,775	175,775	69,000
<b>Total Revenue</b>	<b>27,718,080</b>	<b>30,686,487</b>	<b>29,387,268</b>	<b>33,539,936</b>	<b>4,152,668</b>
Fund Balance	526,030	1,331,572	1,331,572	3,068,128	1,736,556
<b>TOTAL SOURCES</b>	<b>28,244,110</b>	<b>32,018,059</b>	<b>30,718,840</b>	<b>36,608,064</b>	<b>5,889,224</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	52,727,986	51,262,396	50,719,345	53,151,593	2,432,248
Services and Supplies	22,011,182	19,726,416	21,344,443	23,563,281	2,218,838
Other Charges	16,087,326	15,984,643	16,246,044	16,319,608	73,564
Fixed Assets		5,206	25,000	530,000	505,000
<b>Gross Appropriations</b>	<b>90,826,495</b>	<b>86,978,660</b>	<b>88,334,832</b>	<b>93,564,482</b>	<b>5,229,650</b>
Intrafund Transfers	(18,278,031)	(16,206,773)	(17,087,650)	(17,739,167)	(651,517)
<b>Net Appropriations</b>	<b>72,548,464</b>	<b>70,771,887</b>	<b>71,247,182</b>	<b>75,825,315</b>	<b>4,578,133</b>
Contingencies/Dept Reserves	137,485	352,602	352,602	1,352,084	999,482
<b>TOTAL REQUIREMENTS</b>	<b>72,685,949</b>	<b>71,124,489</b>	<b>71,599,784</b>	<b>77,177,399</b>	<b>5,577,615</b>
<b>NET COUNTY COST</b>	<b>44,441,839</b>	<b>39,106,431</b>	<b>40,880,944</b>	<b>40,569,335</b>	<b>(311,609)</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	417.0	407.0	404.0	408.0	4.0
Funded FTE	405.6	393.0	389.5	400.2	10.8

## Probation Department (3200D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 Board Requested Revisions for the Recommended Hearings:

#### 1. Increase in Proposition 172 Allocation: \$311,609

At the June hearings, the County Manager recommended to the Board to add an additional \$1,000,000 from Proposition 172 funds to all Criminal Justice agencies due to two tax measures failing in the June 2012 election. This revision reflects the Probation Department's share.

### FY 2012-13 September Revisions:

#### 1. AB109 - Public Safety Realignment Staffing Needs: \$688,821

The Public Safety Realignment Act of 2011 purpose was to reduce the number of offenders in state prison by shifting the supervision to counties for three groups of offenders: prison inmates convicted of non-violent, non-serious, and non-high risk sex offenses; offenders newly convicted of non-violent, non serious, non-sexual offenses that will now serve their terms in county jail; and parolees who violate the terms of their parole and will now serve their revocation term in county jail. In FY 2011-12, the Probation Department added one Probation Services Manager, one Senior Deputy Probation Officer, six Deputy Probation Officers, and two Legal Office Specialists to provide services and programming for the above three groups. An additional Legal Office Specialist has been added to the Unit in FY 2012-13 to assist in the administrative tasks. This position is fully funded through the County's AB109 allocation from the state.

Probation Department (3200D)  
Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Administrative Services</b>			
Percent of department budget allocated to Administrative Services	7%	6%	7%
Percent of sworn staff in compliance with Correctional Standards Authority (CSA) training requirements	99%	100%	100%
<b>Court Services</b>			
Percent of reports submitted to the Court within established time frames	97%	98%	97%
Percent of reports not requiring modification by the Court	98%	99%	95%
<b>Realignment and Reentry</b>			
Percent of offenders who received a split sentence under 1170(h)PC who successfully completed mandatory supervision <sup>1</sup>	N/A	N/A	N/A
Percent of in-custody offenders modified into treatment programs <sup>1</sup>	N/A	N/A	N/A
<b>Supervision Services</b>			
Percent of juvenile probationers completing probation without new sustained law violation	75%	81%	70%
Percent of adult probationers completing probation without new sustained law violation	63%	65%	63%
<b>Institution Services</b>			
Average daily Juvenile Hall population	123	123	120
Percent of youth successfully completing the Community Care Program	93%	96%	94%

<sup>1</sup>This is a new measure and FY 2012-13 will be the baseline year.

District Attorney's Office (2510D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Fines, Forfeitures and Penalties	561,667	424,152	400,000	400,000	
Intergovernmental Revenues	9,594,367	10,636,329	10,442,865	12,120,175	1,677,310
Charges for Services	174,741	3,100			
Miscellaneous Revenue	321,344	305,376	54,000	61,420	7,420
<b>Total Revenue</b>	<b>10,652,118</b>	<b>11,368,957</b>	<b>10,896,865</b>	<b>12,581,595</b>	<b>1,684,730</b>
Fund Balance	1,571,952	1,652,512	1,652,512	1,226,305	(426,207)
<b>TOTAL SOURCES</b>	<b>12,224,070</b>	<b>13,021,469</b>	<b>12,549,377</b>	<b>13,807,900</b>	<b>1,258,523</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	21,688,519	21,127,688	22,112,732	23,116,377	1,003,645
Services and Supplies	912,530	1,113,957	1,126,032	1,344,876	218,844
Other Charges	1,720,142	1,566,722	1,605,942	1,646,232	40,290
<b>Gross Appropriations</b>	<b>24,321,192</b>	<b>23,808,367</b>	<b>24,844,706</b>	<b>26,107,485</b>	<b>1,262,779</b>
Intrafund Transfers				(369,030)	(369,030)
<b>Net Appropriations</b>	<b>24,321,192</b>	<b>23,808,367</b>	<b>24,844,706</b>	<b>25,738,455</b>	<b>893,749</b>
Contingencies/Dept Reserves		80,560	80,560	276,291	195,731
<b>TOTAL REQUIREMENTS</b>	<b>24,321,192</b>	<b>23,888,927</b>	<b>24,925,266</b>	<b>26,014,746</b>	<b>1,089,480</b>
<b>NET COUNTY COST</b>	<b>12,097,121</b>	<b>10,867,458</b>	<b>12,375,889</b>	<b>12,206,846</b>	<b>(169,043)</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	125.0	118.0	118.0	121.0	3.0
Funded FTE	122.2	116.0	116.2	117.6	1.4

## District Attorney's Office (2510D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 June Revisions:

#### 1. SMC Saves Grant - Erecords Project: \$369,030

On November 15, 2011, the District Attorney's Office was selected as a SMC Saves Grant recipient by the Board of Supervisors. The goal of the Project is to convert approximately 33% of the presently stored files into an electronic format thereby saving on storage fees and reducing staff time required to locate and retrieve files as well as improve accessibility of information to the prosecuting attorney.

### FY 2012-13 Board Requested Revisions for the Recommended Hearings:

#### 1. Increase in Proposition 172 Allocation: \$169,043

At the June hearings, the County Manager recommended to the Board to add an additional \$1,000,000 from Proposition 172 funds to all Criminal Justice agencies due to two tax measures failing in the June 2012 election. This revision reflects the District Attorney's Office share.

### FY 2012-13 September Revisions:

#### 2. AB109 - Public Safety Realignment Staffing Needs: \$274,029

The Public Safety Realignment Act of 2011 purpose was to reduce the number of offenders in state prison by shifting the supervision to counties for three groups of offenders: prison inmates convicted of non-violent, non-serious, and non-high risk sex offenses; offenders newly convicted of non-violent, non-serious, non-sexual offenses that will now serve their terms in county jail; and parolees who violate the terms of their parole and will now serve their revocation term in county jail. Due to the increased in caseload and the need for victim services, one Deputy District Attorney and two Community Workers have been added. The Deputy District Attorney will handle a caseload of approximately 50 cases and also develop an expertise in the legal aspects of Realignment as well as alternative sentencing programs for defendants sentenced pursuant to PC 1170(h). The two Community Workers will handle the approximately 900 felony cases in which restitution was ordered to a victim. These positions are fully funded through the County's AB109 allocation from the state.

## Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
Number of cases reviewed	24,561	24,978	25,142
Number of cases prosecuted	16,057	14,754	15,364

Private Defender Program (2800D)  
General Fund Private Defender Program

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Charges for Services	677,724	644,198	650,000	650,000	
Interfund Revenue	336,212	335,146	300,000	300,000	
<b>TOTAL SOURCES</b>	<b>1,013,936</b>	<b>979,344</b>	<b>950,000</b>	<b>950,000</b>	
<b>REQUIREMENTS</b>					
Services and Supplies	16,449,046	16,449,046	16,449,046	16,449,046	
Other Charges	61,483	61,464	61,483	61,483	
<b>TOTAL REQUIREMENTS</b>	<b>16,510,529</b>	<b>16,510,510</b>	<b>16,510,529</b>	<b>16,510,529</b>	
<b>NET COUNTY COST</b>	<b>15,496,594</b>	<b>15,531,167</b>	<b>15,560,529</b>	<b>15,560,529</b>	

Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
Number of criminal arraignments, both limited and general jurisdiction	16,134	14,577	15,470
Number of probation violations	1,166	1,070	1,020

County Support of the Courts (2700D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Fines, Forfeitures and Penalties	8,008,212	6,937,341	7,053,034	7,012,000	(41,034)
Charges for Services	2,171,683	2,014,941	1,993,000	2,017,000	24,000
Miscellaneous Revenue	870,025	941,696	800,000	929,034	129,034
<b>TOTAL SOURCES</b>	<b>11,049,919</b>	<b>9,893,977</b>	<b>9,846,034</b>	<b>9,958,034</b>	<b>112,000</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	454,545	455,431	460,000	465,000	5,000
Services and Supplies	1,010,140	725,589	1,130,000	1,130,000	
Other Charges	19,120,288	19,117,034	18,996,165	19,103,165	107,000
<b>TOTAL REQUIREMENTS</b>	<b>20,584,973</b>	<b>20,298,054</b>	<b>20,586,165</b>	<b>20,698,165</b>	<b>112,000</b>
<b>NET COUNTY COST</b>	<b>9,535,054</b>	<b>10,404,076</b>	<b>10,740,131</b>	<b>10,740,131</b>	

Coroner's Office (3300D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Licenses, Permits and Franchises	10,952	11,439	11,200	11,215	15
Intergovernmental Revenues	393,713	450,713	450,713	458,860	8,147
Charges for Services	337,394	257,359	281,150	270,000	(11,150)
Miscellaneous Revenue	29,875	23,855	7,138	7,138	
<b>Total Revenue</b>	<b>771,934</b>	<b>743,366</b>	<b>750,201</b>	<b>747,213</b>	<b>(2,988)</b>
Fund Balance	662,637	662,637	662,637	546,370	(116,267)
<b>TOTAL SOURCES</b>	<b>1,434,571</b>	<b>1,406,003</b>	<b>1,412,838</b>	<b>1,293,583</b>	<b>(119,255)</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	1,816,623	1,754,038	1,846,917	1,840,971	(5,946)
Services and Supplies	613,896	586,244	692,076	730,719	38,643
Other Charges	288,661	286,267	303,422	340,901	37,479
<b>Net Appropriations</b>	<b>2,719,180</b>	<b>2,626,548</b>	<b>2,842,415</b>	<b>2,912,591</b>	<b>70,176</b>
Contingencies/Dept Reserves	384,141	362,297	362,297	165,452	(196,845)
<b>TOTAL REQUIREMENTS</b>	<b>3,103,321</b>	<b>2,988,845</b>	<b>3,204,712</b>	<b>3,078,043</b>	<b>(126,669)</b>
<b>NET COUNTY COST</b>	<b>1,668,750</b>	<b>1,582,842</b>	<b>1,791,874</b>	<b>1,784,460</b>	<b>(7,414)</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	15.0	14.0	14.0	14.0	
Funded FTE	14.7	14.0	13.7	14.0	0.3

Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
Percent of survey respondents rating services good or better	93%	99%	90%
Percent of cases closed within 45 days	94%	94%	95%



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## Coroner's Office (3300D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 Board Requested Revisions for the Recommended Hearings:

#### 1. Increase in Proposition 172 Allocation: \$8,147

At the June hearings, the County Manager recommended to the Board to add an additional \$1,000,000 from Proposition 172 funds to all Criminal Justice agencies due to two tax measures failing in the June 2012 election. This revision reflects the Coroner's Office share.

### FY 2012-13 September Revisions:

#### 1. Supervising Deputy Coroner: \$8,730

As part of the Department's three year plan for organizational changes and cost savings, one Supervising Deputy Coroner position has been added. This position will supervise the Deputy Coroners and handle the day to day operations of the Office. The cost of the position is partially offset by the elimination of one Deputy Coroner position and a minor increase in ongoing Net County Cost of \$8,730.

Public Safety Communications (1240D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Intergovernmental Revenues	1,960,464	2,251,034	2,042,464	2,169,775	127,311
Charges for Services	4,119,638	4,305,324	4,301,806	4,391,433	89,627
Interfund Revenue	10,151	7,951	7,951	10,607	2,656
Miscellaneous Revenue	118,971	126,169	106,000	106,000	
<b>Total Revenue</b>	<b>6,209,223</b>	<b>6,690,479</b>	<b>6,458,221</b>	<b>6,677,815</b>	<b>219,594</b>
Fund Balance	834,756	737,099	723,357	181,224	(542,133)
<b>TOTAL SOURCES</b>	<b>7,043,979</b>	<b>7,427,578</b>	<b>7,181,578</b>	<b>6,859,039</b>	<b>(322,539)</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	8,393,795	9,013,496	8,165,061	8,193,699	28,638
Services and Supplies	496,461	349,700	459,970	538,873	78,903
Other Charges	479,513	478,254	500,323	425,160	(75,163)
Fixed Assets	527,538				
<b>Gross Appropriations</b>	<b>9,897,306</b>	<b>9,841,450</b>	<b>9,125,354</b>	<b>9,157,732</b>	<b>32,378</b>
Intrafund Transfers	(134,149)	(132,341)	(124,190)	(246,659)	(122,469)
<b>Net Appropriations</b>	<b>9,763,157</b>	<b>9,709,109</b>	<b>9,001,164</b>	<b>8,911,073</b>	<b>(90,091)</b>
Contingencies/Dept Reserves	650,610	149,126	650,610	380,484	(270,126)
<b>TOTAL REQUIREMENTS</b>	<b>10,413,767</b>	<b>9,858,235</b>	<b>9,651,774</b>	<b>9,291,557</b>	<b>(360,217)</b>
<b>NET COUNTY COST</b>	<b>3,369,788</b>	<b>2,430,657</b>	<b>2,470,196</b>	<b>2,432,518</b>	<b>(37,678)</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	54.0	54.0	54.0	54.0	
Funded FTE	54.0	54.0	54.0	54.0	

## Public Safety Communications (1240D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 Board Requested Revisions for the Recommended Hearings:

#### 1. Increase in Proposition 172 Allocation: \$37,678

At the June hearings, the County Manager recommended to the Board to add an additional \$1,000,000 from Proposition 172 funds to all Criminal Justice agencies due to two tax measures failing in the June 2012 election. This revision reflects Public Safety Communication's share.

### Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
Percent of customer survey respondents rating overall services good or better by 911 callers and emergency personnel	100%	99%	90%
Percent of high priority calls accurately dispatched by Police, Fire, and Medical	100%	100%	90%

Structural Fire (3550D)  
Structural Fire Protection Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Taxes	4,506,574	4,720,322	4,217,592	4,444,386	226,794
Use of Money and Property	53,057	41,274	42,000	42,000	
Intergovernmental Revenues	32,894	33,871	28,747	29,691	944
Charges for Services	279,159	286,854	265,000	275,000	10,000
Interfund Revenue	1,050,791	1,869,165	1,869,165		(1,869,165)
Miscellaneous Revenue	24,578	102,535	23,000	18,683	(4,317)
Other Financing Sources				503,000	503,000
<b>Total Revenue</b>	<b>5,947,053</b>	<b>7,054,020</b>	<b>6,445,504</b>	<b>5,312,760</b>	<b>(1,132,744)</b>
Fund Balance	318,763	191,939	191,939	1,579,410	1,387,471
<b>TOTAL SOURCES</b>	<b>6,265,815</b>	<b>7,245,959</b>	<b>6,637,443</b>	<b>6,892,170</b>	<b>254,727</b>
<b>REQUIREMENTS</b>					
Services and Supplies	6,073,876	5,666,550	6,637,443	5,504,699	(1,132,744)
<b>Net Appropriations</b>	<b>6,073,876</b>	<b>5,666,550</b>	<b>6,637,443</b>	<b>5,504,699</b>	<b>(1,132,744)</b>
Non-General Fund Reserves	191,939	1,579,410		1,387,471	1,387,471
<b>TOTAL REQUIREMENTS</b>	<b>6,265,815</b>	<b>7,245,959</b>	<b>6,637,443</b>	<b>6,892,170</b>	<b>254,727</b>

Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
General Fund contribution to Structural Fire	\$1,050,791	\$1,869,165	\$0
Reserves as a percentage of Net Appropriations	3.2%	27.8%	0%

Fire Protection Services (3580D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Interfund Revenue	6,073,876	5,666,550	6,637,443	5,504,699	(1,132,744)
Miscellaneous Revenue	2,918	8,895			
<b>TOTAL SOURCES</b>	<b>6,076,794</b>	<b>5,675,445</b>	<b>6,637,443</b>	<b>5,504,699</b>	<b>(1,132,744)</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	144	378	379	1,982	1,603
Services and Supplies	5,898,057	5,517,597	6,153,512	5,283,855	(869,657)
Other Charges	151,148	152,464	171,613	168,862	(2,751)
Fixed Assets	27,445	5,007	311,939	50,000	(261,939)
<b>TOTAL REQUIREMENTS</b>	<b>6,076,794</b>	<b>5,675,445</b>	<b>6,637,443</b>	<b>5,504,699</b>	<b>(1,132,744)</b>

Fire Protection Services (35800D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

FY 2012-13 Board Requested Revisions for the Recommended Hearings:

1. **Restore CalFire Contract for Three Months: \$275,000**

At the June hearings, the Board restored three months to the contract with CalFire in order to keep the engine at Station 17 on Tower Road until further study can be completed on the effect of eliminating the engine.

County Service Area #1 (3560D)  
County Service Area #1 Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Taxes	2,105,022	2,125,945	1,976,970	2,080,224	103,254
Use of Money and Property	16,874	16,394	15,000	15,000	
Intergovernmental Revenues	13,963	13,885	13,963	13,215	(748)
Charges for Services	91,720	91,974	93,000	93,000	
Miscellaneous Revenue		10,312			
<b>Total Revenue</b>	<b>2,227,579</b>	<b>2,258,511</b>	<b>2,098,933</b>	<b>2,201,439</b>	<b>102,506</b>
Fund Balance	1,482,989	1,600,567	1,600,567	1,831,971	231,404
<b>TOTAL SOURCES</b>	<b>3,710,568</b>	<b>3,859,078</b>	<b>3,699,500</b>	<b>4,033,410</b>	<b>333,910</b>
<b>REQUIREMENTS</b>					
Services and Supplies	2,109,974	2,027,050	2,314,172	2,259,034	(55,138)
Other Charges	27	56	152	181	29
<b>Net Appropriations</b>	<b>2,110,001</b>	<b>2,027,106</b>	<b>2,314,324</b>	<b>2,259,215</b>	<b>(55,109)</b>
Non-General Fund Reserves	1,600,567	1,831,973	1,385,176	1,774,195	389,019
<b>TOTAL REQUIREMENTS</b>	<b>3,710,568</b>	<b>3,859,078</b>	<b>3,699,500</b>	<b>4,033,410</b>	<b>333,910</b>

Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
Percent of customer survey respondents rating Fire Protection services good or better <sup>1</sup>	90%	N/A	90%
Percent of customer survey respondents rating Sheriff's services good or better	90%	100%	90%

<sup>1</sup>CalFire did not receive any surveys in FY 2011-12.



## HEALTHY RESIDENTS

OUR NEIGHBORHOODS ARE SAFE  
AND PROVIDE RESIDENTS WITH  
ACCESS TO QUALITY HEALTH CARE  
AND SEAMLESS SERVICES.

# COUNTY OF SAN MATEO FY 2012-13 ADOPTED BUDGET



County  
Summaries

Safe  
Neighborhoods

Healthy  
Residents

Prosperous  
Community

Livable  
Community

Environmentally  
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Community

Final Fund  
Balance

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Glossary of  
Budget Terms

# SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



## **Healthy Community** **Safe Neighborhoods • Healthy Residents**

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



## **Prosperous Community**

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



## **Livable Community**

Our growth occurs near transit, promotes affordable, livable connected communities.



## **Environmentally Conscious Community**

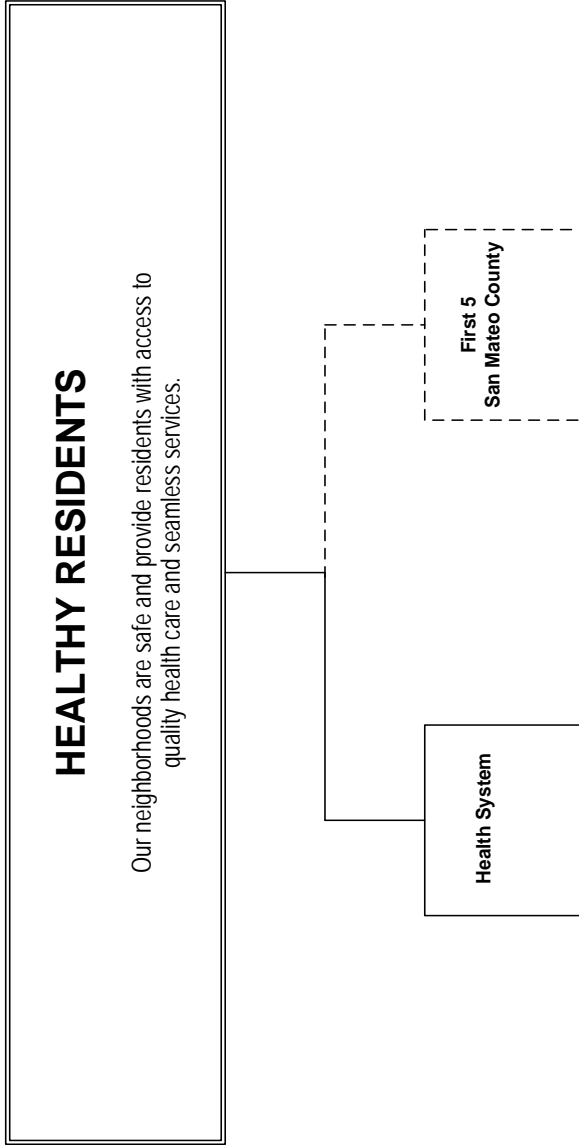
Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



## **Collaborative Community**

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.





## Healthy Residents FY 2012-13 All Funds Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>General Fund Budgets</b>					
Health Administration	683,615	1,872,252	2,444,717	2,420,551	(24,166)
Health Policy and Planning	9,818,459	9,775,050	10,681,217	10,572,638	(108,579)
Emergency Medical Services GF	4,918,302	5,060,366	4,876,168	5,414,305	538,137
Aging and Adult Services	21,795,789	21,019,972	22,823,378	22,797,868	(25,510)
IHSS Public Authority GF	4,487,523	3,702,306	3,702,306	3,702,306	
Environmental Health Services	15,001,483	15,308,394	15,997,507	16,081,744	84,237
Behavioral Health and Recovery Services	126,310,552	129,131,429	132,167,654	132,294,808	127,154
Public Health	23,544,378	23,136,385	23,941,314	23,614,375	(326,939)
Family Health Services	25,975,411	25,824,792	26,691,720	27,114,735	423,015
Correctional Health Services	9,640,414	8,757,891	9,576,530	10,083,722	507,192
Contributions to Medical Center	64,453,813	57,980,977	57,498,946	77,570,176	20,071,230
<b>Total General Fund</b>	<b>306,629,740</b>	<b>301,569,814</b>	<b>310,401,457</b>	<b>331,667,228</b>	<b>21,265,771</b>
<b>Non-General Fund Budgets</b>					
Emergency Medical Services Fund	5,378,448	5,489,547	4,974,067	5,324,790	350,723
IHSS Public Authority	16,176,329	16,126,148	18,119,147	18,202,298	83,151
San Mateo Medical Center	267,399,276	264,763,379	276,402,331	257,155,002	(19,247,329)
<b>Total Non-General Fund</b>	<b>288,954,053</b>	<b>286,379,074</b>	<b>299,495,545</b>	<b>280,682,090</b>	<b>(18,813,455)</b>
<b>Total Requirements</b>	<b>595,583,794</b>	<b>587,948,888</b>	<b>609,897,002</b>	<b>612,349,318</b>	<b>2,452,316</b>
<b>Total Sources</b>	<b>498,642,840</b>	<b>498,187,593</b>	<b>517,799,765</b>	<b>497,599,433</b>	<b>(20,200,332)</b>
<b>Net County Cost</b>	<b>96,940,954</b>	<b>89,761,295</b>	<b>92,097,237</b>	<b>114,749,885</b>	<b>22,652,648</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	2,249.0	2,172.0	2,196.0	1,993.0	(203.0)
Funded FTE	2,094.2	2,047.4	2,060.1	1,892.4	(167.7)
<b>FOR INFORMATION ONLY</b>					
First 5 San Mateo County	38,132,086	33,742,352	32,989,806	30,353,011	(2,636,795)

Health System (5000D)  
ALL FUNDS

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Taxes	(10,757)				
Licenses, Permits and Franchises	1,393,027	1,476,828	1,488,519	1,441,581	(46,938)
Fines, Forfeitures and Penalties	3,323,186	3,189,502	2,695,349	3,374,053	678,704
Use of Money and Property	257,764	229,912	243,153	243,518	365
Intergovernmental Revenues	194,052,741	183,574,812	183,680,619	202,958,114	19,277,495
Charges for Services	195,619,965	159,470,583	220,967,375	148,416,538	(72,550,837)
Interfund Revenue	18,919,507	8,727,798	19,648,787	8,392,922	(11,255,865)
Miscellaneous Revenue	17,724,525	27,902,285	25,566,120	21,960,938	(3,605,182)
Other Financing Sources	21,946,869	59,480,977	9,374,946	77,570,176	68,195,230
<b>Total Revenue</b>	<b>453,226,827</b>	<b>444,052,697</b>	<b>463,664,868</b>	<b>464,357,840</b>	<b>692,972</b>
Fund Balance	27,292,429	37,888,774	37,888,774	16,995,470	(20,893,304)
<b>TOTAL SOURCES</b>	<b>480,519,256</b>	<b>481,941,471</b>	<b>501,553,642</b>	<b>481,353,310</b>	<b>(20,200,332)</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	270,380,212	274,569,591	283,191,109	270,919,607	(12,271,502)
Services and Supplies	155,474,841	161,961,747	164,374,894	166,342,989	1,968,095
Other Charges	83,322,431	88,974,205	93,203,223	91,742,204	(1,461,019)
Fixed Assets	106,750	3,105,746	9,072,308	6,703,076	(2,369,232)
Other Financing Uses	9,979,427	10,348,256	12,831,000	11,585,229	(1,245,771)
<b>Gross Appropriations</b>	<b>519,263,661</b>	<b>538,959,545</b>	<b>562,672,534</b>	<b>547,293,105</b>	<b>(15,379,429)</b>
Intrafund Transfers	(23,264,253)	(21,165,977)	(25,142,087)	(25,933,978)	(791,891)
<b>Net Appropriations</b>	<b>495,999,408</b>	<b>517,793,568</b>	<b>537,530,447</b>	<b>521,359,127</b>	<b>(16,171,320)</b>
Contingencies/Dept Reserves	12,837,683	10,752,932	10,752,962	9,561,081	(1,191,881)
Non-General Fund Reserves	22,292,890	1,421,411	4,114,647	3,858,934	(255,713)
<b>TOTAL REQUIREMENTS</b>	<b>531,129,981</b>	<b>529,967,911</b>	<b>552,398,056</b>	<b>534,779,142</b>	<b>(17,618,914)</b>
<b>NET COUNTY COST</b>	<b>50,610,725</b>	<b>48,026,440</b>	<b>50,844,414</b>	<b>53,425,832</b>	<b>2,581,418</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	2,249.0	2,172.0	2,196.0	1,978.0	(218.0)
Funded FTE	2,094.2	2,047.4	2,060.1	1,874.0	(186.2)

## Health System (5000D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 June Revisions:

#### 1. Public Administrator - Transition Costs: \$1,450,621

Costs for the transition of the Public Administrator's Office from the District Attorney's Office to the Health System are added. New positions in Aging and Adult Services include three Deputy Public Administrators - U, three Estate Property Officers - U, one Senior Accountant - U, one Accountant - U, one Fiscal Office Specialist - U and extra help. These positions were added as part of the monthly salary ordinance on June 5, 2012, and are expected to last three years to address backlog issues as well as firm up internal controls and policies and procedures. These costs will be covered with Non-Departmental ERAF Reserves.

#### 2. Family Health Services - Medical Therapy Unit Staffing: \$30,125

One vacant Physical Therapist position is eliminated and two Therapy Aide positions are added to better suit program staffing needs. These costs will be covered by increases in state revenue.

#### 3. Family Health Services - Tobacco Prevention Staffing: \$15,036

One vacant Community Worker position is eliminated and one Community Program Specialist II position is added to better suit program staffing needs. Increased costs will be covered by Tobacco Settlement revenue.

#### 4. Health Policy and Planning - SMCSaves Grant Benefits Advocacy: \$41,596

On November 15, 2011, the Health System was selected as a SMCSaves Grant recipient by the Board of Supervisors. The goal of the project is to assure that high risk, high cost clients are linked successfully to federal/state funded benefits through intensive benefits application assistance and the development of a case management system.

#### 5. San Mateo Medical Center - Health Resources and Services Administration Grant: \$320,179

A grant is awarded to the Medical Center through Health Resources and Services Administration Capital Development - Immediate Facility Improvements (CD-IFI) Grant Program. The award will fund construction and equipment projects at the Family Health Center, Specialty Clinics and Call Center at the Main Campus and Daly City Clinic.

#### 6. San Mateo Medical Center - Custodial Services Staffing: \$296,048

Three Custodian positions and one Supervising Custodian are added to Medical Center Housekeeping to meet custodial needs at the Administration building. A portion of the increased costs will be covered by Health System Administration and the balance absorbed by the San Mateo Medical Center.

#### 7. San Mateo Medical Center - Operating Room Staffing: \$102,041

One Operating Room Technician position is added to support the operation of the third surgery room at the Medical Center and to reduce the use of registry and travel staff. These costs will be covered by increased revenues resulting from efficiencies in the Medical Center.

#### 8. San Mateo Medical Center - Accounting Staffing: \$81,581

One Fiscal Office Assistant II position is added to support the General Accounting group. These costs will be covered by increased revenues resulting from efficiencies in the Medical Center.

**9. San Mateo Medical Center - Psychiatric Care Staffing: \$17,028**

One Social Worker position is converted to a Social Work Supervisor to meet span of control needs for the Medical Center. These costs will be covered by increased revenues resulting from efficiencies in the Medical Center.

**10. San Mateo Medical Center - Capital Adjustment: (\$142,200)**

The Medical Center is reducing the capital budget to reflect anticipated needs.

**11. Health System Administrative Fee: \$0**

The Administration and Quality unit is reclassifying \$900,000 in Health System Administrative fees from Miscellaneous Other Charges to In-House Administration and Accounting Services for accounting purposes.

### FY 2012-13 September Revisions:

**1. Peninsula Health Care District Grant to Medical Center: \$2,300,000**

In July 2012, the Health System received a two-year grant from the Peninsula Health Care District to support healthcare for low-income and uninsured adults living in the district.

**2. Susan G. Komen Grant to Medical Center: \$165,207**

The Innovative Care Clinic has received a grant from the Susan G. Komen Breast Cancer Foundation San Francisco Chapter in the amount of \$132,480. The grant will provide funding for breast cancer screenings targeting high-risk groups of the underserved population. The clinic has the goal of reaching 1,000 patients countywide by June 2013, the end of the grant. In addition to the grant, patient revenues will also be generated by these services offsetting costs not covered by the grant funds.

**3. Increased Average Daily Census of Inpatient Medical-Surgical Unit at Medical Center: \$1,223,560**

At the beginning of FY 2012-13 budget development, the inpatient-medical surgical unit census was reduced to 24 based on activity levels in the six months prior to February. However, over the last six months, the Average Daily Census (ADC) of the inpatient medical-surgical unit has increased significantly and remained high. Staffing for these additional patients has been performed by extra help and overtime. Two Medical-Surgical Nurses have been added to the unit to care for the additional patients and the average daily census has been increased to 31. The additional costs are supported by additional revenue.

**4. Negotiated Labor Increases in California Nurses Association Agreement for the Medical Center: \$620,416**

One-time funds are increasing the contribution to the Medical Center to cover negotiated labor increases that occurred in FY 2011-12 with the current California Nurses Association labor agreement.

**5. Burlingame Long Term Care Transition: \$3,933,228**

On July 15, 2012 the Medical Center established an agreement with Brius, LLC to manage the Burlingame Long Term Care (BLTC) facility for three years. As a result of the agreement SMMC projects \$4,000,000 in savings from the \$9,000,000 in transition costs originally budgeted. As part of the agreement, \$2,300,000 in Accounts Receivable due to the Medical Center has been loaned to Brius to assist with the transition. These funds will be repaid to the Medical Center with interest in two years. The remaining savings of \$1,700,000 have been reallocated to fund the purchase of a digital mammography machine and related equipment with additional support from the San Mateo County Hospital Foundation and to fund the initial steps toward moving to full digital capability for all radiology.

Thirty-one vacant positions have been eliminated to reconcile the budget with the salary ordinance. Three Pharmacy Technicians, two Pharmacists, and one Medical Program Manager have been restored to the budget pursuant to the agreement with Brius whereby SMMC will continue to provide some services at BLTC.

The original timetable for the BLTC closure had significant patient relocations and staff layoffs occurring during FY 2011-12 with associated costs of \$2,250,106. As a result of the agreement not to eliminate positions while an

agreement was being negotiated with Brius, the staff reduction expenses did not occur until July 2012. Accordingly, \$1,768,076 in funds to pay for severance and other staff reduction expenses are being carried over from the previous fiscal year.

**6. Medical Center Capital Improvements: \$3,029,002**

The Medical Center has a backlog of capital needs in excess of eleven million dollars. The Medical Center is able to fund a portion of those needs, including the Inpatient Electronic Medical Record and purchase of furnishings and equipment needed for the increased space (including exam rooms) at the new South County clinic, which is currently scheduled to open at the beginning of FY 2013-14. Existing furniture and equipment will be fully utilized.

**7. Medical Center Information Technology Changes: \$471,010**

The Medical Center is undergoing various technology upgrades to improve overall efficiency. One Clinical Informaticist and one Staffing Resource Coordinator have been added to Nursing Administration to support the Inpatient Electronic Medical Record System and oversee scheduling and staffing systems. Funding is included for extra help positions to support the installation of Sorian Clinicals, a computerized system for the Pharmacy that includes a computerized physician order entry application. The Medical Center is also contracting with Siemens for systems support and hosting of applications including Invision, OpenLink and Siemens Pharmacy.

**8. Misc. Revenue and Position Changes at the Medical Center: \$2,704,780**

Various revenues in the Medical Center have been adjusted including removal of the Lucille Packard Children's Hospital grant that concluded in FY 2011-12; reduction to Realignment Sales Tax; and changes to Prior and Current Year Settlement Account revenues. Several staffing changes have been made to meet the regulatory, reporting, accreditation requirements for the hospital. One vacant Management Analyst III has been converted to a Clinical Nurse in the Quality Department, one Medical Office Specialist Supervisor has been eliminated and one Assistant Director of Medical Records will be eliminated mid-year. Also, one Patient Services Assistant has been transferred from the Medical Center to Behavioral Health and Recovery Services, one Licensed Psychiatric Technician has been converted to a Charge Nurse and moved to the Long Term Care unit, and one Staff Physician has been added to the Daly City Youth Center Clinic to meet current patient needs. One Supervising Pharmacist has been added and one vacant Pharmacist has been eliminated to provide improved oversight and ensure compliance with Joint Commission and California Department of Public Health standards and requirements. Revenues have also been adjusted to reflect these staffing changes.

**9. Operational Efficiency Through Lean Staffing in the Medical Center: \$509,777**

One Program Coordinator II, one Clinical Nurse, and one Health Services Manager I have been added, and one vacant Office Specialist has been deleted, to support the Medical Center's LEAN Kaizen Promotion Office to support the spread of LEAN methods to increase efficiency throughout the Medical Center and to other Health System divisions. Funding for a Medical Leader in Advanced Lean Projects has also been included to lead the South County clinic consolidation. These changes are funded by support from Health Administration and savings from other budget changes at the Medical Center.

**10. Mental Health Services to School Districts: (\$302,497)**

One vacant Marriage, Family Therapist II, one vacant Occupational Therapist II and one vacant Psychiatric Social Worker I have been eliminated due to a reduction in services provided to Bayshore-Brisbane Elementary, Menlo Park City Elementary and Sequoia Union High school districts. This change was precipitated by state changes in funding responsibility for mental health services.

**11. Criminal Justice Realignment: \$0**

One Community Worker II and one Patient Services Assistant II have been added to Criminal Justice Realignment programs to welcome new clients, connect them to treatment and provide administrative support. These positions are fully funded within the current Health AB109 Criminal Justice Realignment funding allocation.

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**12. Staffing changes in Behavioral Health and Recovery Services: \$82,091**

One Deputy Director of BHRS, one Management Analyst III and one Medical Office Specialist have been added to better align staffing with fiscal, contract, IT, and personnel management needs of the division. A vacant Director of Substance Abuse and Shelter Services has been eliminated to offset the increased expense. These positions are funded with 1991 Realignment revenue.

**13. Staffing changes in the Hazardous Waste Program: \$187,792**

Two Hazardous Materials Specialists have been added to support commercial waste reduction, rollout of a plastic bag and polystyrene ban, and to assist small businesses with the transition to online state applications and permitting. These positions are fully funded by disposal fees, permit fees and savings from disposal expenses.

**14. Information Technology Support in Health System Administration: \$167,979**

One Chief Information Officer has been added to Health System Administration to support the Health System's IT needs. The position is funded by Realignment Sales Tax revenue.

**15. Nutrition Education and Obesity Prevention Grant to Family Health: \$87,000**

Family Health Services received notice in August that they received a four year grant from the Network for a Healthy California to expand nutrition education and obesity prevention strategies to include community partners. This grant will allow for expansion of nutrition education and obesity prevention strategies to include community partners. These additional funds will be used to build infrastructure (contract management capacity) to engage additional community partners.

**16. Innovative Care Grant - Behavioral Health and Recovery Services: \$83,746**

Ravenswood Family Health Center has received grant funding to improve health outcomes for complex patients. One unclassified Community Mental Health Nurse has been added to coordinate mental health and substance abuse treatment.

**17. Emergency Medical Services Disease Surveillance Systems: \$28,000**

Emergency Medical Services (EMS) is implementing an interface between the Medical Center Emergency Department electronic health record system and the EMS disease data surveillance system that will provide EMS with real-time hospital discharge information. The project is funded with increased vehicle code fine revenue.

**18. Reclassification of the County Subsidy to the Health System: \$0**

A portion of the contribution to the Medical Center of \$51,750,000 has been reclassified from Charges for Services to Other Financing Sources for accounting purposes. There is no increase in Net County Cost/contribution as a result of this action.

## Health System (5000D)

## Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Health Administration</b>			
Percent of stakeholder survey respondents rating services good or better	85%	87%	85%
Percent of departmental challenges successfully addressed <sup>1</sup>	N/A	N/A	90%
<b>Health Policy and Planning</b>			
Number of San Mateo County elementary schools participating in Safe Routes to School	45	63	65
Number of children enrolled in health insurance	35,501	36,330	35,000
<b>Aging and Adult Services - Community-Based Programs</b>			
Percent of Adult Protective Services cases resolved and stabilized for at least 12 months	82%	84%	85%
Percent of at-risk individuals maintained in a least restrictive setting through case management	99%	98%	95%
<b>Aging and Adult Services - Conservatorship Program</b>			
Percent of all conserved clients who received at least one face-to-face visit every 90 days	95%	95%	95%
Percent of cases managed by the Public Guardian in which no fiduciary claims were filed against the Aging and Adult Services Division	100%	100%	99%
<b>Aging and Adult Services - Public Administrator Program</b>			
Percentage of PA referrals where an investigation is initiated within three business days <sup>1</sup>	N/A	N/A	90%
Percentage of new PA cases with estate values up to \$150,000 that are closed within a 24-month period <sup>1</sup>	N/A	N/A	90%



Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Aging and Adult Services - In-Home Supportive Services Public Authority</b>			
Percent of consumers without caregiver resources who find an IHSS provider through the PA registry	78%	78%	85%
Average number of days to obtain a match between a caregiver and consumer through the PA registry	7	6	6
<b>Behavioral Health and Recovery Services - Administration</b>			
Percent of staff who are satisfied or very satisfied with their jobs	90%	86%	90%
Average number of days to complete contract development process	65	54	60
<b>Behavioral Health and Recovery Services - Mental Health Youth Services</b>			
Average monthly census of out-of-home placements at the group home level	74	48	85
Percent of survey respondents who agree / strongly agree the client is better at handling daily life	70%	96%	90%
<b>Behavioral Health and Recovery Services - Mental Health Adult Services</b>			
Percent of customer survey respondents indicating they have benefitted from mental health treatment	90%	93%	90%
Number of clients with five or more inpatient days <sup>2</sup>	4	N/A	4
<b>Behavioral Health and Recovery Services - Alcohol and Other Drug Services</b>			
Percent of clients referred to a treatment program who are subsequently admitted	91%	89%	90%
Percent of clients who successfully complete alcohol and drug treatment services	65%	68%	65%
<b>Correctional Health Services</b>			
Percent of offenders receiving timely histories and physicals	99%	100%	98%
Percent of mentally ill inmates engaging in treatment by receiving medications	41%	40%	41%

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Emergency Medical Services</b>			
Percent of ambulance emergency medical service calls responded to on-time	94%	94%	94%
Percent of fire / 1st responder emergency medical service calls responded to on-time	97%	96%	96%
<b>Environmental Health Services</b>			
Percent of permitted facilities receiving an annual inspection	80%	94%	90%
Gallons of household hazardous waste diverted from landfill disposal	90,338	113,504	75,000
<b>Family Health Services</b>			
Percent of infants served who are breastfed	85%	86%	85%
Percent of low-income children up-to-date on immunizations at age two	82%	89%	90%
<b>San Mateo Medical Center</b>			
Percentage of staff that understand how their work fits into the organizational goals	83%	83%	90%
Cost per adjusted patient day	\$896	\$924	\$1,360
Percent of annual quality assessment / improvement plans meeting targets	69%	86%	80%
Percent of customer survey respondents rating services good or better:	85%	85%	85%
- Patient Care Services	81%	70%	85%
- Psychiatry Services	93%	86%	95%
- Ancillary and Support Services	N/A	N/A	85%
- Long Term Care - 1A <sup>1</sup>			
Placement of all Burlingame Long-Term Care residents in other placements by the end of the fiscal year <sup>1</sup>	N/A	N/A	100%
Cycle time in primary care clinics (in minutes)	67.4	63	65

<sup>1</sup> This is a new performance measure for FY 2012-13 and data was not collected for FY 2010 -11 or FY 2011-12

<sup>2</sup> Data was not collected for this performance measure for FY 2011-12

Contributions to Medical Center (5850B)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Intergovernmental Revenues	10,634,067	10,634,066	10,634,067	10,634,067	
Miscellaneous Revenue	7,489,517	5,612,056	5,612,056	5,612,056	
<b>TOTAL SOURCES</b>	<b>18,123,584</b>	<b>16,246,122</b>	<b>16,246,123</b>	<b>16,246,123</b>	
<b>REQUIREMENTS</b>					
Services and Supplies	42,506,944		49,624,000		(49,624,000)
Other Financing Uses	21,946,869	59,480,977	9,374,946	77,570,176	68,195,230
<b>Gross Appropriations</b>	<b>64,453,813</b>	<b>59,480,977</b>	<b>58,998,946</b>	<b>77,570,176</b>	<b>18,571,230</b>
Intrafund Transfers		(1,500,000)	(1,500,000)		1,500,000
<b>TOTAL REQUIREMENTS</b>	<b>64,453,813</b>	<b>57,980,977</b>	<b>57,498,946</b>	<b>77,570,176</b>	<b>20,071,230</b>
<b>NET COUNTY COST</b>	<b>46,330,229</b>	<b>41,734,855</b>	<b>41,252,823</b>	<b>61,324,053</b>	<b>20,071,230</b>

## Contributions to the Medical Center (5850D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 September Revisions:

#### 1. Reclassification of Revenue from the County Subsidy to the Health System: (0)

A portion of the county contribution to the Medical Center has been reclassified from Services and Supplies to Other Financing Uses for accounting purposes. There is no net increase in Net County Cost / contribution as a result of this action.

First 5 San Mateo County (1950B)  
 First 5 Fund (Information Only)

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Use of Money and Property	353,260	268,967	262,000	221,000	(41,000)
Intergovernmental Revenues	5,722,162	6,665,005	6,096,000	5,805,000	(291,000)
Miscellaneous Revenue	432,569	176,574			
<b>Total Revenue</b>	<b>6,507,991</b>	<b>7,110,546</b>	<b>6,358,000</b>	<b>6,026,000</b>	<b>(332,000)</b>
Fund Balance	31,624,095	26,631,806	26,631,806	24,327,011	(2,304,795)
<b>TOTAL SOURCES</b>	<b>38,132,086</b>	<b>33,742,352</b>	<b>32,989,806</b>	<b>30,353,011</b>	<b>(2,636,795)</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	1,246,466	1,241,118	1,319,843	1,228,786	(91,057)
Services and Supplies	683,359	423,605	589,500	900,000	310,500
Other Charges	9,570,455	7,750,617	24,649,796	8,064,999	(16,584,797)
<b>Net Appropriations</b>	<b>11,500,280</b>	<b>9,415,340</b>	<b>26,559,139</b>	<b>10,193,785</b>	<b>(16,365,354)</b>
Non-General Fund Reserves	26,631,806	24,327,011	6,430,667	20,159,226	13,728,559
<b>TOTAL REQUIREMENTS</b>	<b>38,132,086</b>	<b>33,742,352</b>	<b>32,989,806</b>	<b>30,353,011</b>	<b>(2,636,795)</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	12.0	12.0	12.0	10.0	(2.0)
Funded FTE	10.8	11.4	10.8	10.1	(0.7)

## First 5 San Mateo County (1950D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 September Revisions:

**1. Tobacco Tax Revenue Declines: (291,000)**

First 5 San Mateo County revenue has decreased due to declines in Tobacco Tax.

**2. AB 99 Overturn (\$15,500,000)**

The courts upheld the overturn of AB 99, which would have resulted in a state sweep of First 5 reserves had the measure not been overturned. First 5 San Mateo County had previously designated \$15,500,000 in reserves as payment to the state; these funds are now re-designated as reserves.

**3. Reserves Used to Meet Net County Cost Target: \$3,830,050**

Reserves are being used to meet budget targets in order to maintain funding for grantees.

### Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
Total expenditures	\$11,360,785	\$9,415,341	\$10,795,296
Total number of children served	9,055	9,296	9,000



## PROSPEROUS COMMUNITY

OUR ECONOMIC STRATEGY FOSTERS

INNOVATION IN ALL SECTORS,  
CREATES JOBS, BUILDS COMMUNITY

AND EDUCATIONAL OPPORTUNITIES

FOR ALL RESIDENTS.

# COUNTY OF SAN MATEO FY 2012-13 ADOPTED BUDGET



County  
Summaries

Safe  
Neighborhoods

Healthy  
Residents

Prosperous  
Community

Livable  
Community

Environmentally  
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# SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



## **Healthy Community** **Safe Neighborhoods • Healthy Residents**

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



## **Prosperous Community**

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



## **Livable Community**

Our growth occurs near transit, promotes affordable, livable connected communities.



## **Environmentally Conscious Community**

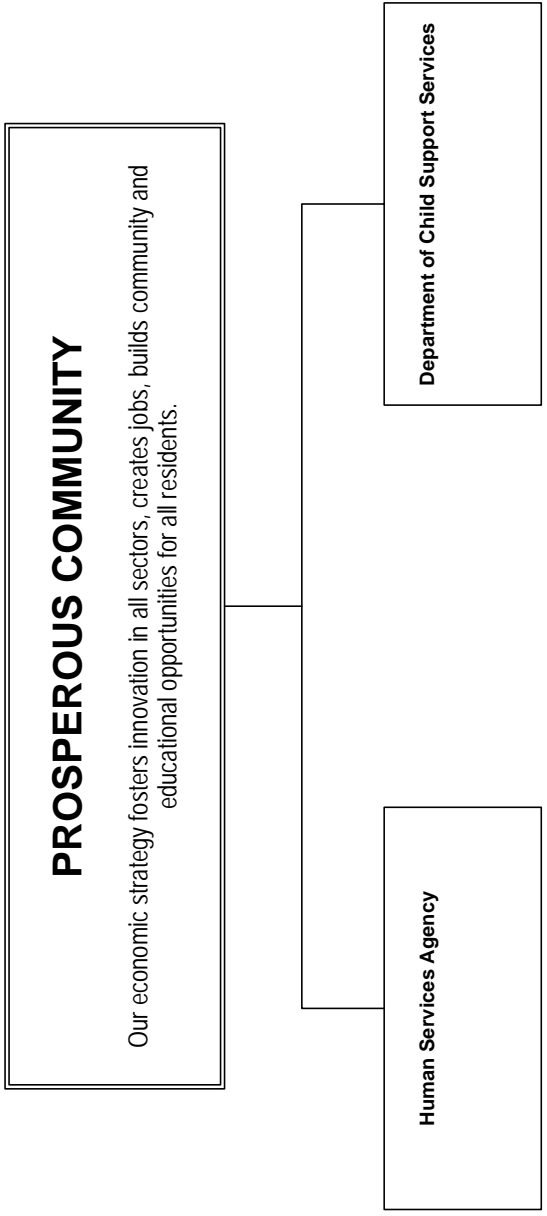
Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



## **Collaborative Community**

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.





Prosperous Community  
FY 2012-13 All Funds Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>General Fund Budgets</b>					
Human Services Agency	175,682,363	165,179,532	184,037,254	184,463,823	426,569
Department of Child Support Services	11,392,101	11,039,483	11,901,236	11,477,531	(423,705)
<b>Total General Fund</b>	<b>187,074,464</b>	<b>176,219,016</b>	<b>195,938,490</b>	<b>195,941,354</b>	<b>2,864</b>
<b>Total Requirements</b>	<b>187,074,464</b>	<b>176,219,016</b>	<b>195,938,490</b>	<b>195,941,354</b>	<b>2,864</b>
<b>Total Sources</b>	<b>157,054,923</b>	<b>149,646,415</b>	<b>166,515,692</b>	<b>166,172,881</b>	<b>(342,811)</b>
<b>Net County Cost</b>	<b>30,019,541</b>	<b>26,572,600</b>	<b>29,422,798</b>	<b>29,768,473</b>	<b>345,675</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	823.0	794.0	792.0	794.0	2.0
Funded FTE	814.0	786.7	780.5	786.7	6.1

Human Services Agency (7000B)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Intergovernmental Revenues	133,376,985	129,302,201	144,665,784	143,992,410	(673,374)
Charges for Services	726,556	759,411	934,090	1,803,481	869,391
Interfund Revenue	34,577	41,955	36,000	36,000	
Miscellaneous Revenue	4,581,621	2,557,642	3,032,858	1,673,955	(1,358,903)
<b>Total Revenue</b>	<b>138,719,739</b>	<b>132,661,208</b>	<b>148,668,732</b>	<b>147,505,846</b>	<b>(1,162,886)</b>
Fund Balance	6,943,083	5,945,724	5,945,724	7,189,504	1,243,780
<b>TOTAL SOURCES</b>	<b>145,662,822</b>	<b>138,606,932</b>	<b>154,614,456</b>	<b>154,695,350</b>	<b>80,894</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	81,013,792	78,550,250	81,955,940	84,503,482	2,547,542
Services and Supplies	43,303,310	38,029,600	42,889,344	46,701,530	3,812,186
Other Charges	70,305,971	64,611,180	76,878,003	72,744,351	(4,133,652)
Fixed Assets	765		100,000	150,000	50,000
Other Financing Uses	292,936	291,701	293,032	293,032	
<b>Gross Appropriations</b>	<b>194,916,774</b>	<b>181,482,731</b>	<b>202,116,319</b>	<b>204,392,395</b>	<b>2,276,076</b>
Intrafund Transfers	(24,859,615)	(22,217,702)	(23,993,568)	(25,969,622)	(1,976,054)
<b>Net Appropriations</b>	<b>170,057,159</b>	<b>159,265,029</b>	<b>178,122,751</b>	<b>178,422,773</b>	<b>300,022</b>
Contingencies/Dept Reserves	5,625,204	5,914,503	5,914,503	6,041,050	126,547
<b>TOTAL REQUIREMENTS</b>	<b>175,682,363</b>	<b>165,179,532</b>	<b>184,037,254</b>	<b>184,463,823</b>	<b>426,569</b>
<b>NET COUNTY COST</b>	<b>30,019,541</b>	<b>26,572,600</b>	<b>29,422,798</b>	<b>29,768,473</b>	<b>345,675</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	733.0	704.0	702.0	738.0	36.0
Funded FTE	724.7	697.5	691.3	717.4	26.1

## Human Services Agency (7000D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 September Revisions:

#### 1. Code for America Fellowship Program: \$270,000

Economic Self Sufficiency is partnering with the Philanthropic Ventures Foundation and the County of San Mateo to participate in Code For America's (CFA) Fellowship program. The CFA fellows will work to address hunger in the county by developing strategies for residents to access food.

#### 2. Economic Self Sufficiency Intake Processing Center: \$7,576

One Human Services Manager I has been added and one Management Analyst III-U has been eliminated from Economic Self Sufficiency to oversee the newly established Intake Processing Center prescribed by the Service Delivery Redesign project. The Center will handle applications for Medi-Cal, CalFresh, CalWORKS and General Assistance.

#### 3. Service Delivery Redesign Staffing: \$1,106,899

Fifteen Benefits Analyst I-U, three Office Assistant II, four Office Assistant II-U and one Human Services Supervisor-U are added to Economic Self Sufficiency to provide critical services as part of Service Delivery Redesign and implementation of the Healthy Families Initiative.

#### 4. Affordable Care Act Coordination: \$382,434

One Human Services Manager I-U, one Management Analyst III-U, one Human Services Supervisor-U, and one Information Technology Analyst-U have been added to Economic Self Sufficiency to form a Healthcare Coordination Unit. The unit will coordinate the Agency response to enactment of the Affordable Care Act.

#### 5. One-Stop Career Center Management: \$101,391

One Human Services Manager I has been added to Workforce Development to oversee the One-Stop Career Center and grow the Employment Services, Youth Development and Business Solutions programs.

#### 6. Department of Labor Grant for Silicon Valley Allies Innovation Initiative: \$895,000

Workforce Development has received a grant from the Department of Labor Employment and Training. One Human Services Analyst-U has been added to Workforce Development to streamline and coordinate adult workforce English as a Second Language investments between the Agency, Community College district, Office of Education and community organizations.

#### 7. South Bay Recycling Partnership Program Staffing: \$63,259

One Rehabilitation Production Supervisor I has been added to Vocational Rehabilitation Services to lead on-site supervision of up to 27 clients working at the Shoreway Environmental Center in recyclables sorting. This position is funded through the public-private partnership with South Bay Recycling, and will be partially offset by a reduction in the extra help budget.

#### 8. Child Care Classification Alignment: (\$25,200)

One Community Worker II has been added and one vacant Social Worker III has been deleted from Child Care in order to align classifications with services provided. This position conversion will allow the division to staff with a uniform classification for positions providing similar types of child care services.

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**9. Services for Non-Minor Dependents: \$165,394**

Two Social Worker IIIs have been added to Children and Family Services in order for the division to be able to adequately provide services required by AB 12 and AB 1712 to non-minor dependents (NMD) who wish to stay in care. In the first year of AB 12 implementation, approximately 30 NMDs qualified for services; it is expected that the demand for services will increase to 90 NMDs with full implementation on January 1, 2014.

**10. Resource Family and Foster Parent Recruitment: \$50,000**

Additional appropriation in Advertising and Publishing has been added to Children and Family Services to more effectively recruit for resource families and foster parents and reduce the number of out-of-county placements for children.

**11. Business Intelligence Software: \$75,000**

Additional appropriation in PC/LAN software has been added to Children and Family Services to purchase software applications that will enhance business intelligence capabilities through real-time data driven decision making models and predictive analytics.

**12. AB 109 Criminal Justice Realignment Program: \$948,512**

One Social Work Supervisor and one Job Developer have been added, and one part-time Human Services Supervisor has been eliminated in Collaborative Communities to improve organizational structure and effectively provide services to the formally incarcerated population. Additional appropriation is also added to match the anticipated full year allocation for this program.

**13. Veterans Services Classification Alignment: \$7,472**

One Human Services Analyst II has been added and one vacant Benefits Analyst III has been eliminated from Veterans Services in order to align classifications with services provided. This position conversion will allow the division to staff with a uniform classification for positions providing similar assistance to veterans.

**14. Fatherhood Collaborative Staffing: (6,768)**

One Human Services Analyst II has been added and one Program Coordinator II has been eliminated from the Fatherhood Collaborative in order to align classifications with the duties and responsibilities of the Executive Director position.

## Human Services Agency (7000D)

## Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Administration / Office of the Agency Director</b>			
Percent of IT application support incidents resolved in less than two hours	66%	66%	75%
Percent of direct client service contracts processed on time	93%	90%	95%
<b>County Programs</b>			
Percent of General Assistance applications that are processed within standards for timeliness	89%	90%	93%
Number of individuals participating in Food Stamp Employment and Training (FSET)	496	635	788
<b>Eligibility Determination</b>			
Percent of public assistance applications that are processed within standards for timeliness	78%	91%	90%
Number of individuals receiving CalFresh benefits	23,536	28,500	35,557
<b>Welfare Aid Payments</b>			
Percent of CalWORKS applications that are processed within standards for timeliness	93%	96%	96%
Number of clients applying for CalWORKS benefits	5,874	5,498	5,642
<b>Workforce Investment</b>			
Number of participants using Peninsula Works Centers	14,408	12,700	13,500
Percent of Workforce Investment Act (WIA) participants leaving services with employment	57%	54%	60%
<b>Employment Services</b>			
Number of youth receiving services in Jobs for Youth	2,694	2,155	1,600
Improvement in students' grades (Homework Centers)	74%	75%	74%

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Vocational Rehabilitation Services</b>			
Job placements for adults with severe disabilities and / or significant barriers to employment	96	110	110
Number of SSI / SSDI approvals (assisted disabled residents in attaining SSI / SSDI)	46	73	75
<b>Child Care Services</b>			
Number of at-risk children served through child care payment assistance in Child Welfare	126	144	225
Percent of children that received Stage 1 childcare as a result of an employed parent on CalWORKS	65%	79%	67%
<b>Children and Family Services</b>			
Number of referrals received by the child abuse hotline	3,422	3,961	3,900
Number of families referred for counseling services to the Family Resource Centers	1,302	1,365	1,400
<b>Out of Home Placement</b>			
Occupancy rate of the Receiving Home	63%	54%	65%
Percent of aid payments made on time to caregivers for foster care	96%	100%	100%
<b>Homelessness and Safety Net Services</b>			
Percent of clients receiving food and / or shelter assisted by Core Service Agencies contracting with the Human Services Agency	99% / 81%	99% / 73%	99% / 83%
Percent of clients in transitional housing exiting to permanent housing	55%	65%	67%
<b>Community Capacity</b>			
Number of Veterans benefit claims filed	883	934	800
Amount of rental assistance provided through Extraordinary Circumstances Funds (ECF)	\$17,457	\$24,891	\$20,000

Department of Child Support Services (2600B)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Intergovernmental Revenues	11,392,101	11,039,483	11,611,615	11,209,910	(401,705)
Miscellaneous Revenue			289,621	267,621	(22,000)
<b>TOTAL SOURCES</b>	11,392,101	11,039,483	11,901,236	11,477,531	(423,705)
<b>REQUIREMENTS</b>					
Salaries and Benefits	9,967,940	9,630,443	10,467,598	10,251,139	(216,459)
Services and Supplies	388,491	410,302	410,650	420,650	10,000
Other Charges	1,035,670	998,739	1,172,186	943,993	(228,193)
<b>Gross Appropriations</b>	11,392,101	11,039,483	12,050,434	11,615,782	(434,652)
Intrafund Transfers			(149,198)	(138,251)	10,947
<b>TOTAL REQUIREMENTS</b>	11,392,101	11,039,483	11,901,236	11,477,531	(423,705)
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	90.0	90.0	90.0	87.0	(3.0)
Funded FTE	89.3	89.2	89.2	86.2	(3.0)



## Department of Child Support Services (2600D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 September Revisions:

#### 1. California Department of Child Support Services Reductions: (\$255,444)

The California Department of Child Support Services has reduced funding to the Department. Three vacant positions, one Child Support Specialist II, one Child Support Technician and one Office Assistant II, have been eliminated to address this reduction in funding.

### Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
Percent of cases with orders for child support	91%	92%	90%
Percent of dollars with current child support owed that is paid	62%	64%	60%

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## LIVABLE COMMUNITY

OUR GROWTH OCCURS NEAR TRANSIT,  
PROMOTES AFFORDABLE,  
LIVABLE CONNECTED COMMUNITIES.

# COUNTY OF SAN MATEO FY 2012-13 ADOPTED BUDGET



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# SHARED VISION 2025



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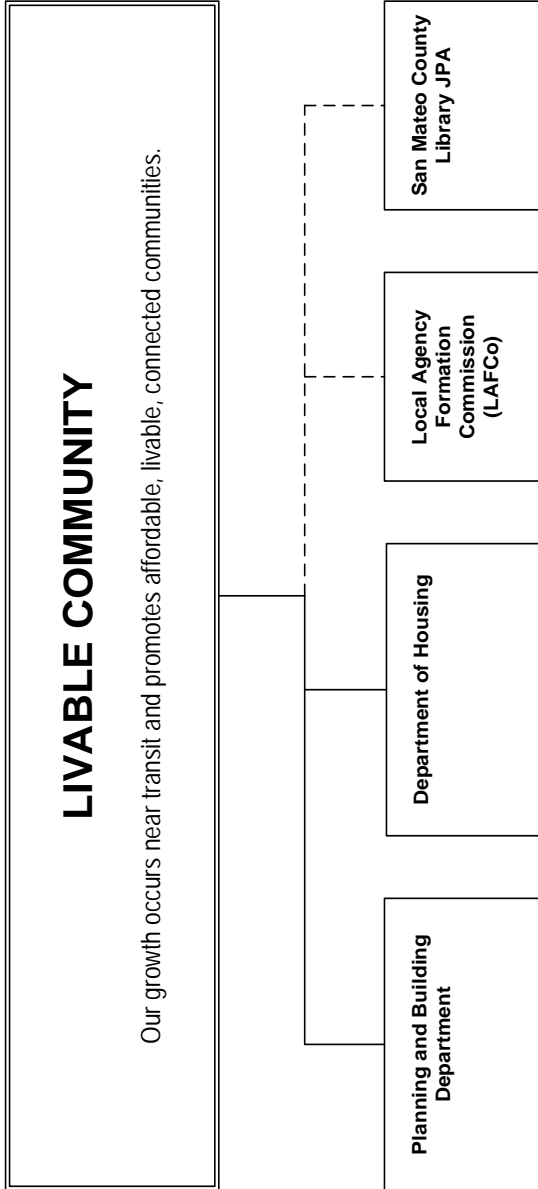
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## **Collaborative Community**

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.



Livable Community  
FY 2012-13 All Funds Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>General Fund Budgets</b>					
Planning and Building	8,327,023	7,546,193	8,372,101	7,768,686	(603,415)
Local Agency Formation Commission	282,244	262,749	274,923	258,976	(15,947)
Housing and Community Development	6,841,151	7,411,464	8,727,902	7,843,151	(884,751)
<b>Total General Fund</b>	<b>15,450,418</b>	<b>15,220,407</b>	<b>17,374,926</b>	<b>15,870,813</b>	<b>(1,504,113)</b>
<b>Non-General Fund Budgets</b>					
County Library	31,727,773	32,736,377	31,258,368	31,722,128	463,760
<b>Total Non-General Fund</b>	<b>31,727,773</b>	<b>32,736,377</b>	<b>31,258,368</b>	<b>31,722,128</b>	<b>463,760</b>
<b>Total Requirements</b>	<b>47,178,191</b>	<b>47,956,784</b>	<b>48,633,294</b>	<b>47,592,941</b>	<b>(1,040,353)</b>
<b>Total Sources</b>	<b>46,805,308</b>	<b>46,993,258</b>	<b>47,158,508</b>	<b>45,331,763</b>	<b>(1,826,745)</b>
<b>Net County Cost</b>	<b>372,883</b>	<b>963,526</b>	<b>1,474,786</b>	<b>2,261,178</b>	<b>786,392</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	243.0	236.0	236.0	228.0	(8.0)
Funded FTE	226.4	220.9	220.0	212.6	(7.4)
<b><u>For Information Only:</u></b>					
Housing Authority	72,469,459	76,243,502	75,682,986	74,027,118	(1,655,868)

Planning and Building (3800D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Licenses, Permits and Franchises	2,517,876	2,766,521	2,606,219	2,853,272	247,053
Fines, Forfeitures and Penalties	26,202	32,144	15,000	25,000	10,000
Intergovernmental Revenues	101,170	180,105	275,000	125,000	(150,000)
Charges for Services	1,354,353	1,398,657	1,571,077	1,334,102	(236,975)
Interfund Revenue	4,357	21,286	50,000	100,000	50,000
Miscellaneous Revenue	604,311	98,855	274,920	102,258	(172,662)
<b>Total Revenue</b>	<b>4,608,268</b>	<b>4,497,568</b>	<b>4,792,216</b>	<b>4,539,632</b>	<b>(252,584)</b>
Fund Balance	3,450,872	2,205,099	2,205,099	967,876	(1,237,223)
<b>TOTAL SOURCES</b>	<b>8,059,140</b>	<b>6,702,667</b>	<b>6,997,315</b>	<b>5,507,508</b>	<b>(1,489,807)</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	6,196,898	6,035,044	6,394,798	6,404,330	9,532
Services and Supplies	4,948,360	5,284,057	5,704,886	5,523,805	(181,081)
Other Charges	553,626	549,679	589,439	582,183	(7,256)
<b>Gross Appropriations</b>	<b>11,698,885</b>	<b>11,868,780</b>	<b>12,689,123</b>	<b>12,510,318</b>	<b>(178,805)</b>
Intrafund Transfers	(4,404,215)	(4,815,833)	(4,810,269)	(5,158,961)	(348,692)
<b>Net Appropriations</b>	<b>7,294,669</b>	<b>7,052,946</b>	<b>7,878,854</b>	<b>7,351,357</b>	<b>(527,497)</b>
Contingencies/Dept Reserves	1,032,354	493,247	493,247	417,329	(75,918)
<b>TOTAL REQUIREMENTS</b>	<b>8,327,023</b>	<b>7,546,193</b>	<b>8,372,101</b>	<b>7,768,686</b>	<b>(603,415)</b>
<b>NET COUNTY COST</b>	<b>267,883</b>	<b>843,526</b>	<b>1,374,786</b>	<b>2,261,178</b>	<b>886,392</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	52.0	49.0	49.0	48.0	(1.0)
Funded FTE	51.6	48.5	48.5	47.5	(0.9)

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## Planning and Building Department (3800D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 June Revisions:

#### 1. Administration and Support - Accela Automation Upgrade Project Loan: \$600,000

The Program received this loan from Non-Departmental Services to fund the software purchase, implementation, maintenance and hosting of the new upgraded automated permit processing and tracking system, Accela Automation. The loan will be repaid from Planning and Building IT Surcharge revenue. Based on projected IT Surcharge revenue estimates, the loan should be paid back in 4.5 years.

#### 2. Administration and Support - SMCSaves Grant: \$109,700

On November 15, 2011, the Planning and Building Department was selected as a SMCSaves Grant recipient by the Board of Supervisors. The goal of the project is to enable electronic submittal and review of planning and building permit applications and plans. The funds will be used to purchase the hardware and software necessary for implementation.

### FY 2012-13 Board Requested Revisions for the Recommended Hearings:

#### 1. Princeton Specific Plan: \$250,000

Funding was added to hire a consultant to complete efforts outlined in the Princeton Planning Effort scope of work. After the scope of work was reviewed by stakeholder groups, the scope of the project increased to include items such as shoreline erosion, height limits, infrastructure, coastal oriented development and educational opportunities.

### FY 2012-13 September Revisions:

#### 1. Reappropriation of Deferred Revenue: \$27,058

Revenue deferred from FY 2011-12 for ongoing project-related contracts administered by Planning and funded by applicants/developers is reappropriated.

#### 2. San Carlos Code Enforcement Services Revenue: \$50,000

The Planning and Building Department has contracted with the City of San Carlos to provide code enforcement services for the City. This corrects an omission of anticipated revenue that occurred in the FY 2012-13 Recommended Budget. There is no change in Net County Cost.



Planning and Building Department (3800D)  
Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Administration and Support</b>			
Percent of staff recommended actions approved by the Planning Commission	94%	100%	98%
Percent availability of computer network during scheduled hours	100%	100%	100%
<b>Long Range Planning</b>			
Percent of projects proceeding in accordance with established time frame, budget and priorities	70%	80%	80%
Percent of customer survey respondents and project participants / stakeholders rating services Good or Better <sup>1</sup>	N/A	90%	90%
<b>Building Inspection Services</b>			
Number of building permits finalized	1,619	1,622	1,950
Percent of major-type building permits issued within 365 days	84%	82%	90%
<b>Current Planning</b>			
Percent of planning permits requiring a public hearing processed within four months	68%	81%	75%
Percent of customer survey respondents rating services Good or Better	95%	84%	90%

<sup>1</sup> Survey data was not collected in FY 2010-11.

Local Agency Formation Commission (3570D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Intergovernmental Revenues	165,079	154,028	165,638	157,813	(7,825)
Charges for Services	8,357	24,436	25,000	25,000	
Miscellaneous Revenue				2,636	2,636
<b>Total Revenue</b>	<b>173,436</b>	<b>178,464</b>	<b>190,638</b>	<b>185,449</b>	<b>(5,189)</b>
Fund Balance	108,808	84,285	84,285	73,527	(10,758)
<b>TOTAL SOURCES</b>	<b>282,244</b>	<b>262,749</b>	<b>274,923</b>	<b>258,976</b>	<b>(15,947)</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	209,099	214,540	220,146	209,693	(10,453)
Services and Supplies	34,053	27,466	73,132	52,197	(20,935)
Other Charges	37,345	24,220	50,831	42,817	(8,014)
<b>Gross Appropriations</b>	<b>280,497</b>	<b>266,226</b>	<b>344,109</b>	<b>304,707</b>	<b>(39,402)</b>
Intrafund Transfers	(82,538)	(77,004)	(77,004)	(78,907)	(1,903)
<b>Net Appropriations</b>	<b>197,959</b>	<b>189,222</b>	<b>267,105</b>	<b>225,800</b>	<b>(41,305)</b>
Contingencies/Dept Reserves	84,285	73,527	7,818	33,176	25,358
<b>TOTAL REQUIREMENTS</b>	<b>282,244</b>	<b>262,749</b>	<b>274,923</b>	<b>258,976</b>	<b>(15,947)</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	1.0	1.0	1.0	1.0	
Funded FTE	1.0	1.0	1.0	1.0	

County Library (3700D)  
County Library Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Taxes	18,232,579	18,448,921	17,162,530	17,257,980	95,450
Use of Money and Property	119,568	98,313	84,800	84,800	
Intergovernmental Revenues	507,046	490,928	422,669	106,450	(316,219)
Charges for Services	588,062	531,647	556,000	568,000	12,000
Interfund Revenue	157,388	157,388	157,388	157,386	(2)
Miscellaneous Revenue	481,479	537,565	403,365	356,813	(46,552)
<b>Total Revenue</b>	<b>20,086,121</b>	<b>20,264,761</b>	<b>18,786,752</b>	<b>18,531,429</b>	<b>(255,323)</b>
Fund Balance	11,641,652	12,471,616	12,471,616	13,190,699	719,083
<b>TOTAL SOURCES</b>	<b>31,727,773</b>	<b>32,736,377</b>	<b>31,258,368</b>	<b>31,722,128</b>	<b>463,760</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	12,603,684	12,556,615	12,779,063	12,528,750	(250,313)
Services and Supplies	12,581,674	12,794,904	14,234,314	13,485,062	(749,252)
Other Charges	1,383,581	1,340,802	1,423,554	1,385,227	(38,327)
Fixed Assets	211,002	6,928	296,000		(296,000)
<b>Gross Appropriations</b>	<b>26,779,940</b>	<b>26,699,249</b>	<b>28,732,931</b>	<b>27,399,039</b>	<b>(1,333,892)</b>
Intrafund Transfers	(7,523,783)	(7,153,571)	(8,796,084)	(8,199,448)	596,636
<b>Net Appropriations</b>	<b>19,256,157</b>	<b>19,545,678</b>	<b>19,936,847</b>	<b>19,199,591</b>	<b>(737,256)</b>
Contingencies/Dept Reserves	8,233,041	3,666,418	3,666,418	3,586,280	(80,138)
Non-General Fund Reserves	4,238,575	9,524,281	7,655,103	8,936,257	1,281,154
<b>TOTAL REQUIREMENTS</b>	<b>31,727,773</b>	<b>32,736,377</b>	<b>31,258,368</b>	<b>31,722,128</b>	<b>463,760</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	130.0	126.0	126.0	122.0	(4.0)
Funded FTE	114.2	111.6	110.9	107.3	(3.6)

## County Library (3700D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 September Revisions:

#### 1. One-time Purchases Associated with System Initiatives: \$289,558

Adjustments have been made to reflect the inclusion of moving and storage costs associated with the Woodside Library and San Carlos Library interior renovations, signage to support the system-wide initiative to improve the accessibility of library collections, the addition of an online social discovery system that will allow for improved searching of the Library catalog and an allocation for minor work area improvements. Minor adjustments to revenues have been made due to donations. A corresponding reduction has been made to Reserves.

### Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
Number of circulated materials	3,989,770	3,756,016	4,000,000
Number of library visits	2,399,677	2,287,280	2,500,000

Department of Housing (7900D)  
ALL FUNDS

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Use of Money and Property	1,412,705	1,873,843	1,279,508	1,312,783	33,275
Intergovernmental Revenues	76,581,563	77,213,848	80,102,923	76,135,121	(3,967,802)
Charges for Services		90,790		233,763	233,763
Interfund Revenue		3,262,023	1,867,637	3,160,642	1,293,005
Miscellaneous Revenue	1,202,297	1,094,461	1,060,820	1,027,960	(32,860)
<b>Total Revenue</b>	<b>79,196,564</b>	<b>83,534,966</b>	<b>84,310,888</b>	<b>81,870,269</b>	<b>(2,440,619)</b>
Fund Balance	9,045				
<b>TOTAL SOURCES</b>	<b>79,205,609</b>	<b>83,534,966</b>	<b>84,310,888</b>	<b>81,870,269</b>	<b>(2,440,619)</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	6,625,035	6,360,841	6,761,185	6,365,435	(395,750)
Services and Supplies	2,800,371	2,669,039	2,788,052	3,567,142	779,090
Other Charges	69,406,742	74,625,086	74,624,747	71,750,788	(2,873,959)
Fixed Assets	478,462		200,000	250,000	50,000
<b>Gross Appropriations</b>	<b>79,310,610</b>	<b>83,654,966</b>	<b>84,373,984</b>	<b>81,933,365</b>	<b>(2,440,619)</b>
Intrafund Transfers				(100,000)	(100,000)
<b>Net Appropriations</b>	<b>79,310,610</b>	<b>83,654,966</b>	<b>84,373,984</b>	<b>81,833,365</b>	<b>(2,540,619)</b>
Contingencies/Dept Reserves			36,904	36,904	
<b>TOTAL REQUIREMENTS</b>	<b>79,310,610</b>	<b>83,654,966</b>	<b>84,410,888</b>	<b>81,870,269</b>	<b>(2,540,619)</b>
<b>NET COUNTY COST</b>	<b>105,000</b>	<b>120,000</b>	<b>100,000</b>		<b>(100,000)</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	60.0	60.0	60.0	57.0	(3.0)
Funded FTE	59.6	59.8	59.6	56.8	(2.9)

## Department of Housing (7900D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 June Revisions:

#### 1. Position Eliminations to Address Structural Deficit: (\$426,693)

Federal grant funding continues to decrease each year while expenditures continue to increase. In order to balance the budget, one vacant Financial Services Manager position, one vacant Senior Accountant position, and one vacant Office Assistant II position will be eliminated. The workload from these positions has been redistributed within the Department and there is no impact to performance.

#### 2. Federal Funding Reductions: (\$600,000)

Section 8 Administration Fees from the U.S. Department of Housing and Urban Development have been reduced.

### FY 2012-13 September Revisions:

#### 1. Revenue Adjustments: \$233,763

Revenue from various fees has been reclassified from Project Cost Reimbursement to Charges for Services for accounting purposes. There is no net change to revenues.

### FY 2012-13 Board Requested Revisions for the Adopted Hearing:

#### 1. Veterans Transitional Housing Assistance: \$100,000

The Department of Housing is partnering with the Human Services Agency to develop assistance programs for Veterans to increase their access to transitional Housing.

## Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Housing and Community Development</b>			
Number of county-funded housing units developed and occupied	194	123	60
Number of households benefitting directly from county-administered loans and grants	209	354	250
<b>Housing Authority</b>			
Number of households served by rental assistance	4,532	4,633	4,650
Percent of total rental assistance capacity being utilized	98%	99%	98%



## ENVIRONMENTALLY CONSCIOUS COMMUNITY

OUR NATURAL RESOURCES ARE  
PRESERVED THROUGH ENVIRONMENTAL  
STEWARDSHIP, REDUCING OUR  
CARBON EMISSIONS, AND USING ENERGY,  
WATER AND LAND MORE EFFICIENTLY.

# COUNTY OF SAN MATEO FY 2012-13 ADOPTED BUDGET



County  
Summaries

Safe  
Neighborhoods

Healthy  
Residents

Prosperous  
Community

Liveable  
Community

Environmentally  
Conscious Community

Collaborative  
Community

Final Fund  
Balance

Controller's  
Schedules

Glossary of  
Budget Terms

# SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



## **Healthy Community** **Safe Neighborhoods • Healthy Residents**

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



## **Prosperous Community**

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



## **Livable Community**

Our growth occurs near transit, promotes affordable, livable connected communities.



## **Environmentally Conscious Community**

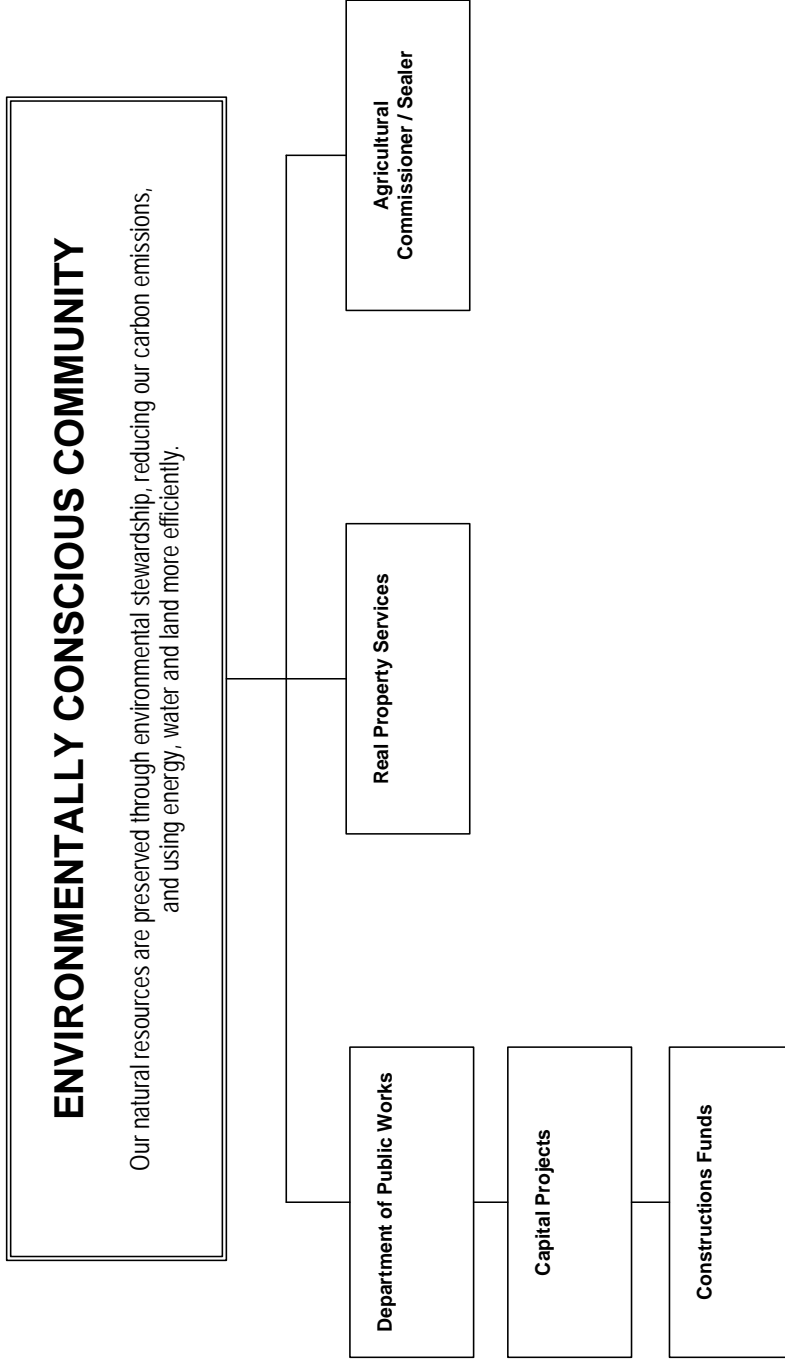
Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



## **Collaborative Community**

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.





## Environmentally Conscious Community FY 2012-13 All Funds Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>General Fund Budgets</b>					
Parks Division	8,713,573	8,011,746	8,196,439	8,557,754	361,315
Administrative Services	5,658,413	6,166,532	7,332,144	6,812,508	(519,636)
Engineering Services	3,256,181	3,659,608	4,991,859	5,509,049	517,190
Facilities Services	10,050,957	9,356,860	9,423,734	8,434,411	(989,323)
Vehicle and Equipment Services	181,160	181,790	230,385	230,385	
Utilities	2,693,670	3,676,131	3,422,419	3,934,541	512,122
Real Property Services	3,220,332	3,900,058	3,809,587	4,465,888	656,301
Agricultural Commissioner/Sealer	4,794,412	4,649,278	4,884,507	4,796,513	(87,994)
<b>Total General Fund</b>	<b>38,568,697</b>	<b>39,602,004</b>	<b>42,291,074</b>	<b>42,741,049</b>	<b>449,975</b>
<b>Non-General Fund Budgets</b>					
Fish and Game	76,703	80,011	79,203	81,561	2,358
Off-Highway Vehicle License Fees	80,466	239	239		(239)
Acquisition, Conservation and Development	4,193,282	3,141,804	5,164,766	3,977,186	(1,187,580)
Coyote Point Marina	2,317,033	1,770,760	3,336,971	3,495,530	158,559
Road Construction and Operations	45,782,087	49,044,315	42,762,120	56,567,096	13,804,976
Construction Services	2,428,482	1,693,390	2,561,550	2,062,557	(498,993)
Vehicle and Equipment Services	11,957,154	12,824,721	13,292,987	14,255,511	962,524
Waste Management	5,668,151	5,380,082	6,516,880	5,795,804	(721,076)
AB939 and Garbage Collection	2,814,861	3,919,597	3,708,415	4,903,825	1,195,410
Transportation Services	3,727,188	2,913,875	2,597,488	3,305,229	707,741
Utilities	59,012,908	64,768,510	61,407,969	62,950,373	1,542,404
Airports	6,017,087	5,029,690	5,197,690	5,884,056	686,366
Capital Projects	70,757,636	13,637,129	26,023,618	83,044,174	57,020,556
Accumulated Capital Outlay Fund	5,814	5,854	5,882	20	(5,862)
Courthouse Construction Fund	5,043,927	2,420,824	2,467,672	2,312,749	(154,923)
Criminal Justice Construction Fund	2,612,810	2,735,599	2,772,846	2,854,599	81,753
<b>Total Non-General Fund</b>	<b>222,495,591</b>	<b>169,366,401</b>	<b>177,896,296</b>	<b>251,490,270</b>	<b>73,593,974</b>
<b>Total Requirements</b>	<b>261,064,288</b>	<b>208,968,405</b>	<b>220,187,370</b>	<b>294,231,319</b>	<b>74,043,949</b>
<b>Total Sources</b>	<b>252,980,868</b>	<b>202,490,829</b>	<b>212,938,440</b>	<b>286,198,027</b>	<b>73,259,587</b>
<b>Net County Cost</b>	<b>8,083,420</b>	<b>6,477,576</b>	<b>7,248,930</b>	<b>8,033,292</b>	<b>784,362</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	392.0	386.0	386.0	375.0	(11.00)
Funded FTE	389.64	384.0	384.0	374.42	(10.05)

Department of Public Works and Parks (4500D)  
ALL FUNDS

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Taxes	7,311,040	7,655,469	6,327,579	6,539,939	212,360
Licenses, Permits and Franchises	3,609,890	3,403,636	3,025,124	3,227,865	202,741
Fines, Forfeitures and Penalties	5,768	6,762	9,000	4,650	(4,350)
Use of Money and Property	4,451,141	4,268,494	3,871,500	3,783,386	(88,114)
Intergovernmental Revenues	19,860,582	22,265,306	21,572,840	32,456,920	10,884,080
Charges for Services	14,764,009	16,221,117	15,690,601	16,110,960	420,359
Interfund Revenue	28,336,433	29,644,309	32,584,627	30,921,491	(1,663,136)
Miscellaneous Revenue	1,971,193	1,709,891	988,456	880,200	(108,256)
Other Financing Sources	2,701,611	1,139,958	1,898,987	1,830,729	(68,258)
<b>Total Revenue</b>	<b>83,011,668</b>	<b>86,314,942</b>	<b>85,968,714</b>	<b>95,756,140</b>	<b>9,787,426</b>
Fund Balance	84,674,677	89,753,224	88,219,255	94,208,472	5,989,217
<b>TOTAL SOURCES</b>	<b>167,686,345</b>	<b>176,068,166</b>	<b>174,187,969</b>	<b>189,964,612</b>	<b>15,776,643</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	41,386,015	40,613,786	44,657,971	43,611,397	(1,046,574)
Services and Supplies	41,730,840	45,665,804	63,200,271	70,932,261	7,731,990
Other Charges	12,148,505	10,989,818	11,500,978	10,616,828	(884,150)
Fixed Assets	6,182,898	6,439,933	17,527,103	13,404,815	(4,122,288)
Other Financing Uses	18,462,328	15,929,065	20,107,632	7,958,714	(12,148,918)
<b>Gross Appropriations</b>	<b>119,910,586</b>	<b>119,638,405</b>	<b>156,993,955</b>	<b>146,524,015</b>	<b>(10,469,940)</b>
Intrafund Transfers	(33,477,203)	(31,838,404)	(31,633,392)	(19,102,874)	12,530,518
<b>Net Appropriations</b>	<b>86,433,383</b>	<b>87,800,001</b>	<b>125,360,563</b>	<b>127,421,141</b>	<b>2,060,578</b>
Contingencies/Dept Reserves	72,002,958	77,339,665	41,713,307	55,352,966	13,639,659
Non-General Fund Reserves	16,193,014	16,479,997	13,149,388	13,983,269	833,881
<b>TOTAL REQUIREMENTS</b>	<b>174,629,355</b>	<b>181,619,663</b>	<b>180,223,258</b>	<b>196,757,376</b>	<b>16,534,118</b>
<b>NET COUNTY COST</b>	<b>6,943,010</b>	<b>5,551,497</b>	<b>6,035,289</b>	<b>6,792,764</b>	<b>757,475</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	358.0	352.0	352.0	341.0	(11.0)
Funded FTE	356.7	351.1	351.6	341.6	(10.1)

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## Department of Public Works and Parks (4500D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 June Revisions:

1. **Facilities Services - Position Adjustment: \$0**

The Program will delete one vacant Stationary Engineer position and add one Locksmith position to better align staffing with workload.

### FY 2012-13 Board Requested Revisions for the Recommended Hearings:

1. **Parks Operations and Maintenance Staffing and Health and Safety Funding: \$350,000**

Funding for two Park Ranger positions were added. In addition, \$75,000 for fire fuel load prevention work and \$75,000 for health and safety improvements were added.

### FY 2012-13 September Revisions:

1. **Park Operation and Maintenance Staffing: \$0**

During the June 2012 Recommended Budget Hearings, the Board added back \$200,000 for Parks staffing. This adjustment adjusts expenditures and reserves in order to add one Park Ranger II and one Park Ranger III, including training, uniform and other start up costs. There is no additional Net County Cost associated with this adjustment.

2. **Parks Acquisition and Development: \$303,734**

Funds are reappropriated from Reserves for the Coyote Point Bay Trail.

3. **Annual Fuel Revenue Adjustments: \$350,000**

Revenue reimbursements from departments are adjusted to reflect actual fuel costs.

4. **Transfer staff from Vehicle and Equipment Services to Road Construction and Operations: \$0**

One filled Utility Worker II and one filled Fiscal Office Specialist are transferred as workloads shared between fleet and roads staff are reorganized.

5. **Plant Improvements and Repairs: \$250,000**

Funds have been set aside into Reserves for future Grant Yard improvements and repairs.

6. **C/CAG Smart Corridors Project: \$7,400,000**

Revenue and expenditures are appropriated for C/CAG Smart Corridors Project construction, construction administration and inspection costs. C/CAG will reimburse the County for incurred expenses.

7. **Burlingame Long Term Care Maintenance: (\$980,150)**

Due to a change in facility management, on July 16, 2012, the County stopped providing facilities maintenance to Burlingame Long Term Care. Reductions include the elimination of one filled Electrician position, one vacant Stationary Engineer position, three filled extra-help positions and related supplies costs.

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**8. Sewer Equipment: \$470,543**

Adjustment of contributions are made for the purchase of fixed assets to replace older equipment that is no longer functional and/or to acquire items that reflect the latest technology. Funding will be provided from all the Sewer Districts administered by the County.

**9. CSA 11 Revenue Adjustment: \$89,866**

Additional revenue arising from the June 26, 2012 adopted rate increase for CSA 11 is appropriated for water systems maintenance as well as a \$58,800 transfer of funds from the Cable Franchise Fee account to cover a fund balance shortfall in CSA 11.

**10. San Francisquito Creek Flood Control Zone: \$10,000**

An adjustment is made to reflect an increase in the contribution to the JPA administrative budget previously approved by the Board of Supervisors on July 10, 2012.

**11. Grant Funded Airport Projects: (\$1,095,186)**

Adjustments were made to revenue and expenditure appropriations for grant funded capital projects at San Carlos and Half Moon Bay Airports.

## Department of Public Works and Parks (4500D)

## Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Parks Division</b>			
Number of volunteer hours	24,895	29,529	20,000
Tons of park waste recycled	509	429	500
<b>Park Acquisition, Conservation and Development</b>			
Number of Capital Projects completed	7	4	8
Percent of Capital Projects completed on time and within budget	87%	100%	100%
<b>Coyote Point Marina</b>			
Percentage of usable berth space filled	75%	75%	78%
Percent of customer survey respondents rating services good or better	100%	97%	90%
<b>Administrative Services</b>			
Percent of time network is available during business hours	99%	99%	99%
Number and percent of reimbursable work authorization expenditures fully reimbursed	1,139 / 99%	1,117 / 99%	1,200 / 99%
<b>Engineering Services</b>			
Percent of survey respondents rating road project improvements good or better	76%	86%	90%
Percent of construction phase projects completed within budget	100%	100%	90%
<b>Facilities Services</b>			
Percent of square feet with a satisfactory facility condition index	81%	70%	70%
Number of hours spent on preventive maintenance for county facilities:			
- Facilities maintenance and operations	11,842	10,535	9,000
- Health and hospital	5,745	5,031	5,000

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Road Construction and Operations</b>			
Percent of hours spent on scheduled work	94%	97%	92%
Percent of road miles, by type, with Pavement Condition Index greater than established baseline:			
- Primary roads	94%	94%	92%
- Secondary roads	80%	83%	80%
<b>Construction Services</b>			
Percent of fixed cost jobs and construction services completed within budget	97%	100%	94%
Percent of customer survey respondents rating services good or better	100%	95%	90%
<b>Vehicle and Equipment Services</b>			
Compact and mid-size vehicle fuel economy (miles per gallon)	28.5	28	30
Percent of customers rating services good or better:			
- Motor pool/fleet	99%	100%	90%
- Vehicle and equipment	97%	100%	90%
<b>Waste Management</b>			
Tons of solid waste materials disposed at the Pescadero Transfer Station <sup>1</sup>	N/A	444	434
Number of routine quarterly inspections conducted at the three county closed landfills <sup>1</sup>	N/A	12	12
<b>AB 939 and Garbage Collection</b>			
Pounds of solid waste disposed from landfills per day:			
- Per person	3.4	3.2	3.6
- Per employer	10.1	10.7	12
Number of programs/projects implemented in the unincorporated areas of the county that reduce waste or conserve natural resources	32	34	30
<b>Transportation Services</b>			
Percent of Commute Alternatives Program participants who reported a positive effect on their lives and well-being	93%	91%	91%

<b>Performance Measures</b>	<b>FY 2010-11 Actual</b>	<b>FY 2011-12 Actual</b>	<b>FY 2012-13 Target</b>
Average monthly number of County employees served in the Commute Alternatives Program:	1,476	1,452	1,300
- Van pool	10	11	10
- Transit tickets	1,127	1,117	940
- Carpool	300	276	300
- Bike/Walk	39	49	50
<b>Utilities</b>			
Percent of customers rating services as good or better	100%	100%	100%
Percent of time spent on scheduled vs. unscheduled work:			
- Scheduled sewer work	91%	91%	75%
- Unscheduled sewer work	9%	9%	25%
- Scheduled flood control work	94%	100%	100%
- Unscheduled flood control work	6%	0%	0%
<b>Airports</b>			
Percent of aircraft observed operating in compliance with airport noise abatement procedures	99%	99%	99%
Percent of rented hangars, T-shades/ airport offices and concession areas:	96%	95%	90%
- Hangars and T-shades	85%	85%	80%
- Airport offices and concession areas			

<sup>1</sup> This was a new measure in FY 2011-12.



Capital Projects (8500D)  
Capital Project Funds

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Use of Money and Property	21,619	24,562			
Intergovernmental Revenues	1,190,057	946,682			
Charges for Services	2,485	1,325			
Interfund Revenue				1,022,169	1,022,169
Miscellaneous Revenue	11,688	44,726			
Other Financing Sources	67,188,724	9,993,519	23,397,303	78,736,146	55,338,843
<b>Total Revenue</b>	<b>68,414,573</b>	<b>11,010,814</b>	<b>23,397,303</b>	<b>79,758,315</b>	<b>56,361,012</b>
Fund Balance	2,343,063	2,626,315	2,626,315	3,285,859	659,544
<b>TOTAL SOURCES</b>	<b>70,757,636</b>	<b>13,637,129</b>	<b>26,023,618</b>	<b>83,044,174</b>	<b>57,020,556</b>
<b>REQUIREMENTS</b>					
Services and Supplies	2,222,010	164,363	372,990	2,340,000	1,967,010
Other Charges	155,407		762,851		(762,851)
Fixed Assets	65,753,904	10,186,906	23,454,125	80,009,636	56,555,511
<b>Net Appropriations</b>	<b>68,131,321</b>	<b>10,351,270</b>	<b>24,589,966</b>	<b>82,349,636</b>	<b>57,759,670</b>
Contingencies/Dept Reserves	2,626,315	3,285,859	1,433,652	694,538	(739,114)
<b>TOTAL REQUIREMENTS</b>	<b>70,757,636</b>	<b>13,637,129</b>	<b>26,023,618</b>	<b>83,044,174</b>	<b>57,020,556</b>

## Capital Projects (8500D)

### Capital Projects Fund

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 Board Requested Revisions for the Recommended Hearings:

1. **Wastewater System and Potable Water in Memorial Park: \$750,000**

Funding has been added to replace the Wastewater and Potable Water Systems at Memorial Park. These systems have reached the end of their useful lives. The family camping areas in the park generate approximately \$538,000 in revenue annually and rely heavily on the sewer and basic water systems functioning properly.

2. **San Mateo Medical Center Ground Floor Remodel Project: (\$1,800,000)**

The County of San Mateo entered into a contract with Brius, Inc. to manage the Burlingame Long-term Care facility for three years. Therefore, funding has been eliminated for the San Mateo Medical Center Ground Floor Remodel because a direct placement alternative to the Burlingame Long Term Care facility is no longer needed.

3. **Alpine Trail and Hall of Justice Elevator (\$1,000,000)**

Funding in the amount of \$400,000 for Alpine Trail has been deferred to FY 2013-14 because it is not necessary to fund the entire cost of the project in the current year. Funding in the amount of \$600,000 for the Hall of Justice Elevator has been deferred until the State Administrative Office of the Courts approves State funding for the project.

### FY 2012-13 September Revisions:

1. **Completed and Reappropriated Capital Projects: (\$3,784,195)**

Appropriation and funding has been reduced for completed projects and eliminated for canceled projects.

2. **Camp Glenwood: \$800,000**

Additional funding for improving the Camp Glenwood facility and bringing it into compliance with Title 24 has been allocated in phases over the past five years. This is the final installment of funding and the project will be completed this fiscal year. Compliance with Title 24 is mandated by the State of California Corrections Standards Authority.

3. **Department of Public Works and Parks Jail Project Management: \$75,000**

Project management resources from the Department of Public Works and Parks are sometimes requested by the Jail Planning Unit in the Sheriff's Office. Funding is added in order to fulfill these requests.

4. **Health Administration Building Replace Carpet Phase II: \$75,000**

The Department of Public Works removed this project from the FY 2012-13 Recommended Budget because it assumed that it was completed. The project has not been completed and needs to be added back to the list of projects. The project will be completed by the end of the fiscal year.

5. **San Mateo County Honor Camp Site Contamination Study: \$50,000**

Funding for a mandated site contamination study at the San Mateo County Honor Camp has been appropriated. There is a fuel tank at the Honor Camp site that leaked a number of years ago. The County is responsible for ongoing environmental monitoring and any necessary remediation at the site. Based on findings in the most recent monitoring report, the Environmental Health division requested additional borings and soil samplings.

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 Capital Projects (8500D)

 Capital Projects Fund  
 Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Capital Projects</b>			
Total Capital Projects expenditures <sup>1</sup>	\$70,757,636	\$10,351,270	\$55,000,000
Percent of County facilities with a satisfactory facility condition index rating <sup>2</sup>	81%	70%	70%

<sup>1</sup>Actual expenditures for FY 2010-11 include \$40 million purchase of the two Circle Star buildings and \$17.9 million purchase of the Woodhouse jail replacement property. Target expenditures for FY 2012-13 include the \$44,184,630 for the jail replacement project costs through June 2013.

<sup>2</sup> The reduction in the percent of County facilities with a satisfactory facility condition index rating from the FY 2010-11 to FY 2011-12 was caused by the purchase of Circle Star which increased the amount of square footage maintained by the County.

## Capital Projects Summary FY 2012-13

Project Description	Reapprop 2011-12	New Approp 2012-13	Total Approp 2012-13
<b>HEALTH PROJECTS</b>			
Burlingame Long Term Care Repair Windows	60,000		60,000
Cordilleras Repair Concrete Patio	15,000		15,000
Cordilleras Repair Concrete Walkway		22,000	22,000
Cordilleras Repair Patio Railing		33,000	33,000
Cordilleras Replace Flooring And Auditorium Steam Traps	96,579		96,579
Cordilleras Replace Loading Dock Ramp		42,000	42,000
Cordilleras Widen Driveway Approach at Drive Circle		44,300	44,300
Health Administration Convert Mechanical System	112,162	146,041	258,203
Replace Kitchen at Our Common Ground		125,000	125,000
San Mateo Medical Center Renovate Morgue	185,579		185,579
San Mateo Medical Center Seal Fire Penetrations	8,365		8,365
Subtotal Health Services Projects - County General Fund	477,685	412,341	890,026
Mike Nevin Clinic Repair Window Leaks and Paint Exterior	10,315		10,315
San Mateo Medical Center Co-generation Plant		2,500,000	2,500,000
San Mateo Medical Center Repair Fire/Smoke Damper System		7,000	7,000
San Mateo Med. Cent. Replace Combination Dew Point/CO Sensor		50,000	50,000
San Mateo Med. Cent. Replace Heat Exchangers on low cap. boilers		400,000	400,000
San Mateo Medical Center Replace High Pressure Steam Boiler	55,008		55,008
San Mateo Medical Center Reseal Clinic Building Window	370,305	327,151	697,456
San Mateo Medical Center Retrofit Water Tank		100,000	100,000
Subtotal Medical Center Projects - County General Fund	435,628	3,384,151	3,819,779
Mike Nevin Repair Parking Structure Deficiency		150,000	150,000
San Mateo Med. Cent. Computer Aided Design Schematic Drawings	25,028		25,028
San Mateo Medical Center Extend Heating Hot Water System	26,317		26,317
San Mateo Medical Center Replace High Pressure Steam Boiler	4,896		4,896

Project Description	Reapprop 2011-12	New Approp 2012-13	Total Approp 2012-13
Subtotal Health Services Project - Facility Surcharge	56,241	150,000	206,241
Coastside Remodel Medical Facility	437,110		437,110
San Mateo Medical Center Clinical Lab Reception Remodel	16,038		16,038
San Mateo Medical Center Emergency Room Triage Remodel	1,000		1,000
Subtotal Health Services Projects - Other	454,148		454,148
<b>TOTAL HEALTH PROJECTS</b>	<b>1,423,702</b>	<b>3,946,492</b>	<b>5,370,194</b>
<b>CRIMINAL JUSTICE PROJECTS</b>			
Admin. Offices of Courts Replace Compressor & Cooling Tower	25,899		25,899
Camp Glenwood Improvement Project	84,683		84,683
Countywide Upgrade Radio Sites	80,846		80,846
Coyote Point Replace Indoor 50 Foot Firing Range	68,725		68,725
Maguire Correctional Facility Maintain Co-Generation System	46,611		46,611
Maguire Correctional Facility Replace Fire Alarm	239,057		239,057
Maguire Correctional Facility Replace Water Boiler & Storage Tanks	3,483		3,483
Maguire Correctional Facility Upgrade Cameras and Equipment	35,960		35,960
Maguire Correctional Facility West Reconfigure Interlock System	808	138,000	138,808
Northern and Central Courts Seismic Upgrades	172		172
San Mateo County Honor Camp Site Characterization		50,000	50,000
San Mateo Medical Center Renovate Morgue	420,646	175,000	595,646
Youth Services Center Maintain Co-Generation System	60,097		60,097
Subtotal Criminal Justice Projects - County General Fund	1,066,986	363,000	1,429,986
Jail Replacement Project- General Fund Portion	1,310,100	7,007,819	8,317,919
Jail Replacement Project- Bond Proceeds	905,545	34,808,557	35,714,102
Youth Services Center / Justice Center Plan	21,153		21,153
Youth Services Center Loop Road Security	70,394		70,394
Subtotal Criminal Justice Projects- Bond Proceeds	2,307,192	41,816,376	44,123,568

Project Description	Reapprop 2011-12	New Approp 2012-13	Total Approp 2012-13
Camp Glenwood Improvement Project	891,249	800,000	1,691,249
Hall of Justice Replace Cooling Tower & Vinyl Flooring		44,000	44,000
Maguire Correctional Facility Replace Life Safety Air Tanks	136,187		136,187
Subtotal Criminal Justice Projects - Facility Surcharge	1,027,436	844,000	1,871,436
<b>TOTAL CRIMINAL JUSTICE PROJECTS</b>	<b>4,401,614</b>	<b>43,023,376</b>	<b>47,424,990</b>
<b>PARKS AND MARINA PROJECTS</b>			
Alpine Trail Improve Bike/Pedestrian Trail		1,000,000	1,000,000
Alpine Trail Slide Repairs		300,000	300,000
Devil's Slide Construct Trail		1,991,525	1,991,525
Memorial Park Replace Wastewater System and Potable Water Sys.		925,000	925,000
Memorial Park Repair Utility Bridge		40,000	40,000
Subtotal Parks and Marina Projects- County General Fund		4,256,525	4,256,525
Coyote Point Marina Replace Dock 29	1,815,100		1,815,100
Dock 29 Plans and Specifications	760		760
Subtotal Parks and Marina Projects- Coyote Point Marina Fund	1,815,860		1,815,860
Coyote Point Bay Trail Construction	303,733		303,733
Coyote Point Park Water Distribution System	269,970		269,970
Crystal Springs Construct Trail South of Dam to Highway 35	340,170		340,170
Fitzgerald Marine Reserve Reconstruct Parking Lot	427,385		427,385
Fitzgerald Marine Res. Reconstruct San Vinc. Bridge/Ramp/Trail	741,504		741,504
Mirada Surf Install Restroom and Install Coastal Trail	101,663		101,663
Pigeon Point Construct Guard Rail	80,303		80,303
San Bruno Mountain Park Rehabilitate Crocker Entrance	184,500		184,500
San Bruno Mountain Plan and Construct Ridge to Bay Trail	367,029		367,029
San Bruno Mountain Repave Parking Lot	175,000		175,000
San Pedro Valley Park Construct Vehicle Wash Down Racks	194,167		194,167

Project Description	Reapprop 2011-12	New Approp 2012-13	Total Approp 2012-13
Subtotal Parks and Marina Projects- Parks Acquisition Fund	3,185,424		3,185,424
Huddart Park Repair Septic Vaults		111,000	111,000
Huddart Park Restroom Building ADA Improvements		100,000	100,000
Memorial Park Fuel Storage Project		10,000	10,000
Parks Vegetation Management Fuel Load Reduction		35,000	35,000
Sign Shop Upgrade		70,000	70,000
Subtotal Parks/Marina Projects- Facility Surcharge		326,000	326,000
Alpine Trail Slide Repairs		300,000	300,000
Subtotal Other County Projects- Department General Fund		300,000	300,000
<b>TOTAL PARKS AND MARINA PROJECTS</b>	<b>5,001,284</b>	<b>4,882,525</b>	<b>9,883,809</b>
<b>OTHER COUNTY PROJECTS</b>			
ADA Countywide Project Administration	19,773	5,227	25,000
ADA Requirements Countywide Transition Plan	147,549	77,451	225,000
ADA Ramp Reconstruction at Our Common Ground	77		77
California Department of Fire Repair Belmont Station 17	100		100
Capital Project Development	9,377	140,623	150,000
Central Library Roof Repair	10,087		10,087
Circle Star Campus Space Planning and Improvements	9,274,562		9,274,562
Clinics TB Negative Pressure Isolation Monitoring	10,000		10,000
County Facility Master Plan Phase Two	217,033		217,033
County Government Center Replace Forklift	4,182		4,182
County Office Building One Replace Data Center Air Cond. Units		72,500	72,500
County Office Building One Replace Cooling Tower serving A/C 1		82,500	82,500
Crime Lab Implement Retro-commissioning Recommendations	68,525		68,525
Crime Lab Implement Retro-commissioning Rec. - EECBG	8,680		8,680
East Palo Alto Building Clean HVAC Ductwork	53,594		53,594

Project Description	Reapprop 2011-12	New Approp 2012-13	Total Approp 2012-13
East Palo Alto Building Prepare and Paint Exterior of Building	3,126		3,126
East Palo Alto Building Replace Generator	31,769	10,000	41,769
East Palo Alto Security PA Improvements	38,159		38,159
El Cerrito Trunk Sewer Repair Relief Line	51,180		51,180
Emergent Special Jobs	20	249,980	250,000
Graffiti Abatement Program	28,269	26,731	55,000
Hall of Justice Replace Boiler	25,127		25,127
Hall of Justice Upgrade Direct Digital Control System	397,682		397,682
Health Administration Building Replace Carpet Phase II		75,000	75,000
Health and Hospital Clinic Install Elevator Oil Cooler	17,250		17,250
Integrated Workplace Management System Purchase Software	9,121	40,000	49,121
Maguire Correctional Facility Upgrade HVAC Cooling System	562,528		562,528
Maguire Correctional Facility Prepare And Paint Interior Walls	1,691		1,691
Maguire Correctional Facility Repair And Replace Shower Pans	186,374		186,374
Maguire Correctional Facility Replace ATS Transfer	9,076		9,076
Maguire Correctional Facility Replace Carpet Flooring	27,609	120,000	147,609
Maguire Correctional Fac. Replace Faucets & Manual Flush Valves	82,992		82,992
Maguire Correctional Facility Replace Fire Alarm	393,066		393,066
Maguire Correctional Facility Waterproofing above electrical room	4,718	-	4,718
New Jail Project Management - Department of Public Works	52,899	75,000	127,899
Northern Courts /Admin. Offices of Courts Install Building Fire Alarm	23,337		23,337
Northern Courts Replace Boilers	25,899		25,899
Nursing Wing Breaker Trip Unit Replacement	499		499
San Carlos Airport Levees Complete Environmental Review	147,797		147,797
San Mateo Medical Center Clinic Upgrade HVAC Cooling System	709,072	337,807	1,046,879
San Mateo Medical Center Fire Alarm Reprogramming	9,980		9,980
Seal Cove Paving		400,000	400,000



Project Description	Reapprop 2011-12	New Approp 2012-13	Total Approp 2012-13
South San Francisco Probation Install Smoke Detectors	36,630		36,630
Youth Services Center Replace Broken Glass	16,200		16,200
Subtotal Other County Projects- County General Fund	12,715,609	1,712,819	14,428,428
California Dept. of Fire Belmont Replace Emergency Generator Unit		55,000	55,000
Cordilleras Building Replace Radiant Heaters	137,863	200,000	337,863
County Office Building Two Replace Building Automation System		400,000	400,000
County Office Building Two Replace Circulating Pump		30,000	30,000
County Office Building Two Replace Mammoth Units		600,000	600,000
Cnty Off. Build. Two Replace Sewer Pits/trm. Drain Pumps/Mtr. Cont.		145,000	145,000
Grant Yard Replace Two Emergency Generators		260,000	260,000
Hall of Justice Replace Revolving Doors		50,000	50,000
Mag. Correct. Fac. Replace Steam Boiler and Kitchen Kettle		160,000	160,000
Maguire Correctional Facility Upgrade Automation System Control		450,000	450,000
Maguire Correctional Facility Upgrade Mechanical Systems		145,000	145,000
Motorpool Replace Heaters		32,500	32,500
Old Maguire Correctional Facility Replace Control Room Panels	191,581		191,581
San Mateo Medical Center Replace Emergency Generator	161,164	420,000	581,164
San Mateo Medical Center Replace Smoke Detector	34,986	380,000	414,986
San Mateo Med.Cent. Supply and Install Bumpers on GE Breaker		30,000	30,000
Youth Services Center Central Plant Energy Expansion Feas. Study	26,308	75,000	101,308
Subtotal County Projects FCIS - County General Fund	551,902	3,432,500	3,984,402
County Office Building One Install Radio Shop Fire Alarm		48,000	48,000
Subtotal Other County Projects- Risk Management		48,000	48,000
Cal. Dept. of Fire Belmont Conduct Structural Analysis of Hose Twr.		25,000	25,000
Subtotal Fire Protection Projects- Facility Surcharge		25,000	25,000
Alameda Streetscape Replace Tree	35,310		35,310
County Facilities Domestic Water Fixture Upgrade		70,000	70,000

Project Description	Reapprop 2011-12	New Approp 2012-13	Total Approp 2012-13
Maguire Correctional Facility Replace Fire Alarm System	700,000		700,000
Old Courthouse Replace and Repair Windows	4,503		4,503
Pal Care Roof Replacement and Deck Improvement		375,000	375,000
Subtotal Other County Projects- Facility Surcharge	739,813	445,000	1,184,813
<b>TOTAL OTHER COUNTY PROJECTS</b>	<b>14,007,324</b>	<b>5,663,319</b>	<b>19,670,643</b>
<b>TOTAL ALL PROJECTS ALL FUNDS</b>	<b>24,833,924</b>	<b>57,515,712</b>	<b>82,349,636</b>

Accumulated Capital Outlay Fund (8200D)  
 Accumulated Capital Outlay Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Use of Money and Property	67	20	68		(68)
Miscellaneous Revenue		20			
<b>Total Revenue</b>	67	39	68		(68)
Fund Balance	5,748	5,814	5,814	20	(5,794)
<b>TOTAL SOURCES</b>	5,814	5,854	5,882	20	(5,862)
<b>REQUIREMENTS</b>					
Other Financing Uses		5,834	5,882	20	(5,862)
<b>Net Appropriations</b>		5,834	5,882	20	(5,862)
Contingencies/Dept Reserves	5,814	20			
<b>TOTAL REQUIREMENTS</b>	5,814	5,854	5,882	20	(5,862)

Courthouse Construction Fund (8300D)  
 Courthouse Temporary Construction Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Fines, Forfeitures and Penalties	228				
Use of Money and Property	27,609	11,347	30,000	12,000	(18,000)
Charges for Services	1,503,420	1,199,699	1,250,000	1,200,000	(50,000)
Miscellaneous Revenue	(4,935)	22,107			
<b>Total Revenue</b>	<b>1,526,321</b>	<b>1,233,152</b>	<b>1,280,000</b>	<b>1,212,000</b>	<b>(68,000)</b>
Fund Balance	3,517,606	1,187,672	1,187,672	1,100,749	(86,923)
<b>TOTAL SOURCES</b>	<b>5,043,927</b>	<b>2,420,824</b>	<b>2,467,672</b>	<b>2,312,749</b>	<b>(154,923)</b>
<b>REQUIREMENTS</b>					
Other Charges	927,228	861,662	872,170	861,810	(10,360)
Other Financing Uses	2,929,027	458,413	458,413	465,188	6,775
<b>Net Appropriations</b>	<b>3,856,255</b>	<b>1,320,075</b>	<b>1,330,583</b>	<b>1,326,998</b>	<b>(3,585)</b>
Non-General Fund Reserves	1,187,672	1,100,749	1,137,089	985,751	(151,338)
<b>TOTAL REQUIREMENTS</b>	<b>5,043,927</b>	<b>2,420,824</b>	<b>2,467,672</b>	<b>2,312,749</b>	<b>(154,923)</b>

Criminal Justice Construction Fund (8400D)  
Criminal Justice Temporary Construction Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Use of Money and Property	19,217	19,579	10,000	19,000	9,000
Charges for Services	1,503,632	1,199,847	1,250,035	1,200,000	(50,035)
Miscellaneous Revenue		3,362			
<b>Total Revenue</b>	1,522,848	1,222,789	1,260,035	1,219,000	(41,035)
Fund Balance	1,089,962	1,512,811	1,512,811	1,635,599	122,788
<b>TOTAL SOURCES</b>	2,612,810	2,735,599	2,772,846	2,854,599	81,753
<b>REQUIREMENTS</b>					
Other Financing Uses	1,100,000	1,100,000	1,100,000	1,100,000	
<b>Net Appropriations</b>	1,100,000	1,100,000	1,100,000	1,100,000	
Non-General Fund Reserves	1,512,810	1,635,599	1,672,846	1,754,599	81,753
<b>TOTAL REQUIREMENTS</b>	2,612,810	2,735,599	2,772,846	2,854,599	81,753

Real Property Services (1220D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Use of Money and Property	351,627	452,880	253,909	261,526	7,617
Charges for Services	12,068	48,956	20,000	20,000	
Interfund Revenue	2,762,269	3,042,751	3,180,206	3,342,881	162,675
Miscellaneous Revenue	276				
<b>Total Revenue</b>	<b>3,126,240</b>	<b>3,544,586</b>	<b>3,454,115</b>	<b>3,624,407</b>	<b>170,292</b>
Fund Balance	94,092	355,472	355,472	841,481	486,009
<b>TOTAL SOURCES</b>	<b>3,220,332</b>	<b>3,900,058</b>	<b>3,809,587</b>	<b>4,465,888</b>	<b>656,301</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	598,153	567,288	619,872	617,415	(2,457)
Services and Supplies	54,717	53,511	56,058	206,683	150,625
Other Charges	14,160,172	14,218,409	14,931,233	15,133,784	202,551
<b>Gross Appropriations</b>	<b>14,813,043</b>	<b>14,839,208</b>	<b>15,607,163</b>	<b>15,957,882</b>	<b>350,719</b>
Intrafund Transfers	(11,948,182)	(11,780,630)	(11,866,056)	(11,610,781)	255,275
<b>Net Appropriations</b>	<b>2,864,860</b>	<b>3,058,578</b>	<b>3,741,107</b>	<b>4,347,101</b>	<b>605,994</b>
Contingencies/Dept Reserves	355,472	841,481	68,480	118,787	50,307
<b>TOTAL REQUIREMENTS</b>	<b>3,220,332</b>	<b>3,900,058</b>	<b>3,809,587</b>	<b>4,465,888</b>	<b>656,301</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	4.0	4.0	4.0	4.0	
Funded FTE	4.0	4.0	4.0	4.0	

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 Real Property (1220D)

## Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
Monthly cost per square foot:			
- County leased space	\$2.19	\$2.30	\$2.15
- Countywide average asking rate	\$2.50	\$3.32	\$2.66
Percent of customers satisfied with Real Property Services	90%	90%	90%

Agricultural Commissioner/Sealer (1260D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Licenses, Permits and Franchises	560,398	622,073	591,400	616,391	24,991
Fines, Forfeitures and Penalties	12,038	24,784			
Intergovernmental Revenues	2,422,653	2,431,513	2,462,771	2,255,515	(207,256)
Charges for Services	158,267	165,823	146,700	182,200	35,500
Miscellaneous Revenue	3,858	9,211	200	100	(100)
<b>Total Revenue</b>	<b>3,157,213</b>	<b>3,253,404</b>	<b>3,201,071</b>	<b>3,054,206</b>	<b>(146,865)</b>
Fund Balance	496,790	469,795	469,795	501,779	31,984
<b>TOTAL SOURCES</b>	<b>3,654,003</b>	<b>3,723,199</b>	<b>3,670,866</b>	<b>3,555,985</b>	<b>(114,881)</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	3,628,499	3,658,877	3,717,688	3,722,706	5,018
Services and Supplies	231,465	139,192	278,280	197,627	(80,653)
Other Charges	667,735	570,673	628,003	615,644	(12,359)
Fixed Assets	6,178				
<b>Net Appropriations</b>	<b>4,533,876</b>	<b>4,368,742</b>	<b>4,623,971</b>	<b>4,535,977</b>	<b>(87,994)</b>
Contingencies/Dept Reserves	260,536	280,536	260,536	260,536	
<b>TOTAL REQUIREMENTS</b>	<b>4,794,412</b>	<b>4,649,278</b>	<b>4,884,507</b>	<b>4,796,513</b>	<b>(87,994)</b>
<b>NET COUNTY COST</b>	<b>1,140,409</b>	<b>926,079</b>	<b>1,213,641</b>	<b>1,240,528</b>	<b>26,887</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	30.0	30.0	30.0	30.0	
Funded FTE	29.0	28.9	28.9	28.9	



## Agricultural Commissioner/Sealer (1260D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 September Revisions:

#### 1. New State Device Registration Administrative Fee Revenue: \$17,991

State legislation now mandates that County Sealers collect a state device registration administrative fee when County Sealers bill businesses for their annual device registration fee. County Sealers are required to pass the collected fees to the California Department of Food and Agriculture Division of Measurement Standards. County Sealers may keep 15% of the fees collected to cover the County's cost of collecting the state fee.

#### 2. Weed Management Area Grant: \$2,349

This represents the remainder of state grant funds not expended as of June 30, 2012 for a Weed Management Area project scheduled for completion by December 2012.

### Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Agriculture</b>			
Number of interceptions of harmful pests subject to State quarantine actions	115	259	210
Percent of agricultural and pest control businesses in compliance with pesticide regulatory requirements	98%	93%	98%
<b>Weights and Measures</b>			
Percent of businesses in compliance with Weights and Measures consumer protection requirements	90%	88%	94%
Percent of businesses inspected for weights and measures requirements versus annual goals	100%	100%	99%

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## COLLABORATIVE COMMUNITY

OUR LEADERS FORGE PARTNERSHIPS,  
PROMOTE REGIONAL SOLUTIONS, WITH  
INFORMED AND ENGAGED RESIDENTS,  
AND APPROACH ISSUES WITH FISCAL  
ACCOUNTABILITY AND CONCERN FOR  
FUTURE IMPACTS.

# COUNTY OF SAN MATEO FY 2012-13 ADOPTED BUDGET



County  
Summaries

Safe  
Neighborhoods

Healthy  
Residents

Prosperous  
Community

Liveable  
Community

Environmentally  
Conscious Community

Collaborative  
Community

Final Fund  
Balance

Controller's  
Schedules

Glossary of  
Budget Terms

# SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



## **Healthy Community** **Safe Neighborhoods • Healthy Residents**

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



## **Prosperous Community**

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



## **Livable Community**

Our growth occurs near transit, promotes affordable, livable connected communities.



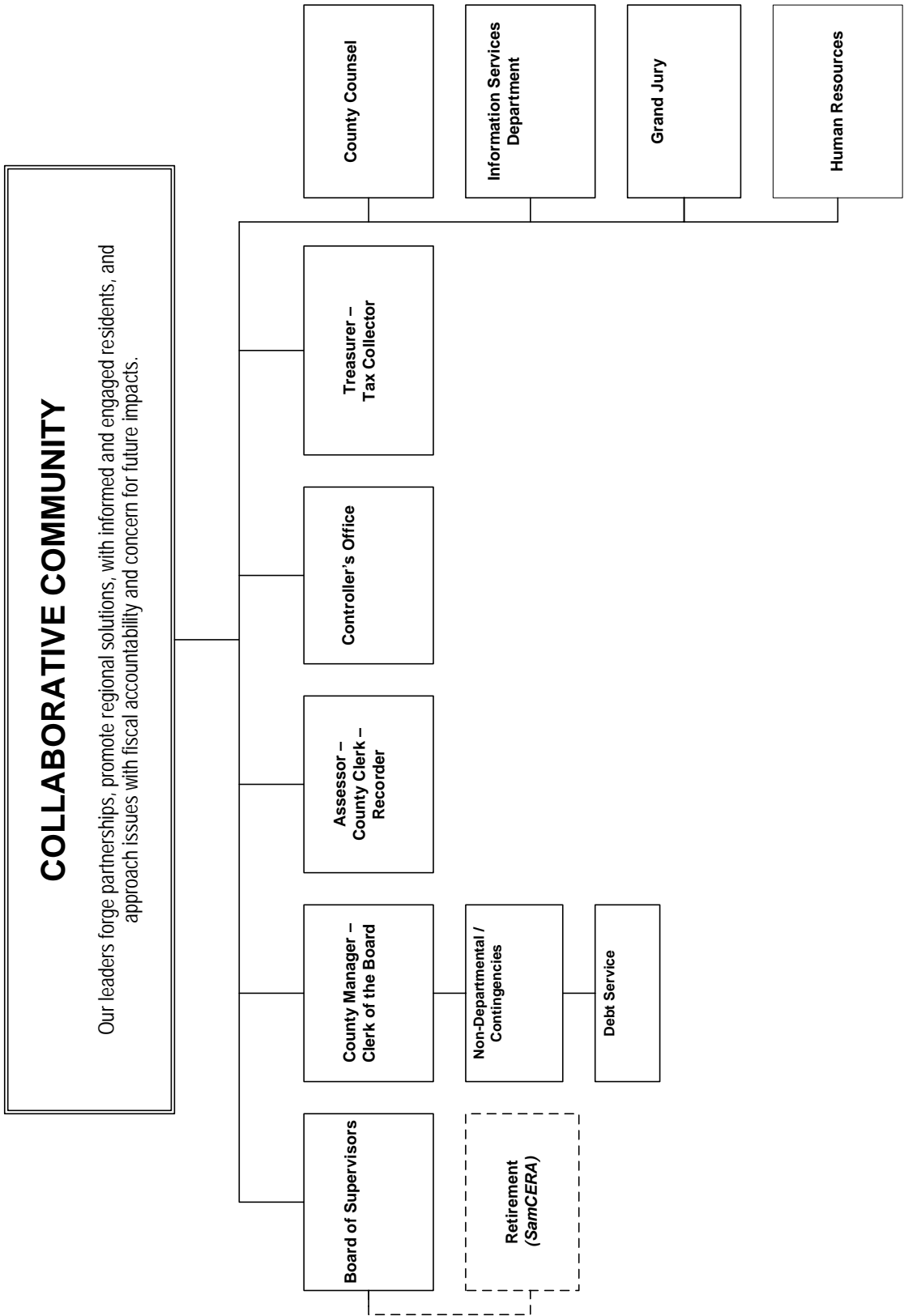
## **Environmentally Conscious Community**

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



## **Collaborative Community**

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.



Collaborative Community  
FY 2012-13 All Funds Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>General Fund Budgets</b>					
Board of Supervisors	3,066,024	3,197,010	3,728,575	3,829,985	101,410
County Manager/Clerk of the Board	9,289,798	8,389,579	9,772,711	9,354,831	(417,880)
Assessor-County Clerk-Recorder	19,266,421	19,193,775	20,248,736	20,819,720	570,984
Controller's Office	8,521,341	8,778,986	9,215,169	9,880,084	664,915
Treasurer - Tax Collector	7,294,922	6,703,113	9,991,656	9,904,683	(86,973)
County Counsel	9,802,440	8,957,369	10,003,249	9,914,106	(89,143)
Human Resources Department	9,138,379	8,799,463	8,893,475	10,646,981	1,753,506
Information Services Department	16,246,104	16,337,370	14,629,061	23,395,507	8,766,446
Grand Jury	686,242	531,053	635,620	524,357	(111,263)
Non-Departmental Services	298,931,288	278,936,383	198,510,413	223,362,210	24,851,797
<b>Total General Fund</b>	<b>382,242,958</b>	<b>359,824,100</b>	<b>285,628,665</b>	<b>321,632,464</b>	<b>36,003,799</b>
<b>Non-General Fund Budgets</b>					
Debt Service Fund	46,917,211	47,279,449	47,469,104	47,661,809	192,705
<b>Total Non-General Fund</b>	<b>46,917,211</b>	<b>47,279,449</b>	<b>47,469,104</b>	<b>47,661,809</b>	<b>192,705</b>
<b>Total Requirements</b>	<b>429,160,170</b>	<b>407,103,549</b>	<b>333,097,769</b>	<b>369,294,273</b>	<b>36,196,504</b>
<b>Total Sources</b>	<b>739,605,759</b>	<b>694,817,967</b>	<b>637,258,268</b>	<b>697,064,582</b>	<b>59,806,314</b>
<b>Net County Cost</b>	<b>(310,445,590)</b>	<b>(287,714,418)</b>	<b>(304,160,499)</b>	<b>(327,770,309)</b>	<b>(23,609,810)</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	510.0	505.0	504.0	491.0	(13.0)
Funded FTE	506.4	499.2	498.13	487.5	(10.6)
<b>For Information Only:</b>					
Retirement Office (SamCERA)	4,235,187	5,130,031	6,600,200	7,479,000	878,800

Board of Supervisors (1100D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Miscellaneous Revenue	689	3,656			
<b>Total Revenue</b>	689	3,656			
Fund Balance		452,670	452,670	452,670	
<b>TOTAL SOURCES</b>	689	456,326	452,670	452,670	
<b>REQUIREMENTS</b>					
Salaries and Benefits	2,692,732	2,809,563	3,154,285	3,255,695	101,410
Services and Supplies	190,311	206,804	372,285	372,285	
Other Charges	182,981	180,642	202,005	202,005	
<b>TOTAL REQUIREMENTS</b>	3,066,024	3,197,010	3,728,575	3,829,985	101,410
<b>NET COUNTY COST</b>	3,065,336	2,740,684	3,275,905	3,377,315	101,410
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	20.0	20.0	20.0	20.0	
Funded FTE	20.0	20.0	20.0	20.0	

Board of Supervisors (1100D)  
Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Board of Supervisors</b>			
Percent of total countywide quality and outcome measures that met performance targets	76%	70%	75%
Percent of total quality and outcome measures showing favorable performance trend over the last five years <sup>1</sup>	85%	53%	80%

<sup>1</sup> Performance trends are determined by analyzing performance measure data over five years. Many departments changed their performance measures in FY 2011-12, which means that they did not have five years of performance data to analyze. There are a number of measures that are showing a positive trend over two, three, or four years, but those measures are not included as part of the overall five-year trend calculation.



County Manager/Clerk of the Board (1200D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Use of Money and Property	10,398	8,899	11,500		(11,500)
Intergovernmental Revenues	395,856	227,571	1,602,599	3,097,180	1,494,581
Charges for Services	95,178	76,159	52,782	55,250	2,468
Interfund Revenue	47,729	75,384	83,955	15,000	(68,955)
Miscellaneous Revenue	135,504	434,974	116,763	23,000	(93,763)
Other Financing Sources	4,960	2,099	2,200		(2,200)
<b>Total Revenue</b>	<b>689,625</b>	<b>825,086</b>	<b>1,869,799</b>	<b>3,190,430</b>	<b>1,320,631</b>
Fund Balance	2,336,245	2,007,660	2,007,660	1,007,662	(999,998)
<b>TOTAL SOURCES</b>	<b>3,025,870</b>	<b>2,832,746</b>	<b>3,877,459</b>	<b>4,198,092</b>	<b>320,633</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	5,440,157	5,696,234	6,002,164	4,353,201	(1,648,963)
Services and Supplies	1,598,443	1,822,677	2,817,032	4,315,021	1,497,989
Other Charges	995,865	865,111	919,018	734,410	(184,608)
Fixed Assets	10,438		15,000	15,000	
<b>Gross Appropriations</b>	<b>8,044,902</b>	<b>8,384,022</b>	<b>9,753,214</b>	<b>9,417,632</b>	<b>(335,582)</b>
Intrafund Transfers	(422,542)	(324,327)	(310,387)	(282,801)	27,586
<b>Net Appropriations</b>	<b>7,622,360</b>	<b>8,059,695</b>	<b>9,442,827</b>	<b>9,134,831</b>	<b>(307,996)</b>
Contingencies/Dept Reserves	1,667,438	329,884	329,884	220,000	(109,884)
<b>TOTAL REQUIREMENTS</b>	<b>9,289,798</b>	<b>8,389,579</b>	<b>9,772,711</b>	<b>9,354,831</b>	<b>(417,880)</b>
<b>NET COUNTY COST</b>	<b>6,263,928</b>	<b>5,556,833</b>	<b>5,895,252</b>	<b>5,156,739</b>	<b>(738,513)</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	38.0	38.0	38.0	22.0	(16.0)
Funded FTE	38.0	38.0	38.0	22.3	(15.6)

## County Manager's Office (1200D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 Board Requested Revisions for the Recommended Hearings:

#### 1. Parks Foundation Marketing Campaign: \$50,000

The Board requested that \$50,000 be set aside in the County Manager's Office in order to augment funding for a Parks Foundation marketing campaign.

#### 2. Memberships and Contributions: (\$20,000)

The following changes were made to the Memberships and Contributions budget: 1) Reduce funding for older driver traffic safety seminars (\$5,000); 2) Reduce funding for Disaster Preparedness Day (\$25,000); 3) Reduce funding for Seniors on the Move (\$5,000); 4) Add funding for Streets Alive \$5,000; 5) Add funding for the North Fair Oaks Multi-Cultural Festival \$5,000; and 6) Add funding for the Agricultural Workshop \$5,000. The net change is a reduction in Memberships and Contributions of \$20,000.

### FY 2012-13 September Revisions:

#### 1. Shared Support Fiscal Services: (\$76,272)

In coordination with the County's Administrative and Support Workgroup, charged with identifying opportunities for departments to share back-office administrative services, beginning in November 2012 the County Manager's Office and Human Resources Department will share fiscal and personnel/payroll administrative services. The Human Resources Department will provide support to the County Manager's Office and Board of Supervisors in these areas. One filled Accountant II-C will be transferred from the County Manager's Office to the Human Resources Department. It is anticipated that through this collaboration, services will be streamlined and succession planning efforts will be enhanced.

#### 2. Transfer Shared Services to the Department of Human Resources: (\$1,270,821)

An organizational and succession planning review was recently conducted for the Shared Services Program to identify succession planning strategies, organizational structure options, and industry best practices. The review was initiated to ensure organizational readiness due to anticipated retirements. Currently 71% of the staff in Purchasing/Surplus Property are eligible to retire. One of the key recommendations was to transfer the Shared Services Program to another department to allow for additional career ladders for staff, flexibility in staffing, and greater efficiencies that could allow staff to focus on strategic initiatives. Effective November 2012, the Shared Services Program will be transferred to the Human Resources Department/Risk Management. All revenues and appropriations, including 12 positions, have been transferred to the Human Resources Department.

#### 3. Communications and Digital Services Fellowships: \$80,000

Ongoing funding has been appropriated for two fellowships in the Intergovernmental and Public Affairs Program. The Communications Fellow will use social media to engage and inform residents and County employees; research and write news releases, speeches, talking points, and background papers for executive leadership and elected officials; and will assist with developing marketing videos for the County. The Digital Services Fellow will engage customers to identify priority County services and recommend better ways to deliver these services using modern web tools and technologies. Funding for the two Fellowships will be provided by the General Fund through a reimbursement from Non-Departmental Services.

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**4. Contribution to MidCoast Community Council: \$3,000**

The Midcoast Community Council is an elected Municipal Advisory Council to the San Mateo County Board of Supervisors, representing Montara, Moss Beach, El Granada, Princeton, and Miramar. An increased disbursement to the Council will further offset various operational expenditures and provide additional support for the general welfare of the community.

**5. Caltrans Grant: \$1,087,502**

On February 28, 2012, the County entered into a cooperative agreement with Caltrans for \$2,208,658 in state funds to provide transitional employment for Achieve 180 and probationers for the term of March 1, 2012 through February 28, 2014. Under the agreement, JobTrain will administer the transitional employment program for the formerly incarcerated through Achieve 180, a re-entry program for high-risk offenders. Though the project is fully funded through the Caltrans grant, \$1,087,502 needs to be appropriated in FY 2012-13 to compensate JobTrain for services and to cover administrative costs incurred by the County.

**6. "Last Mile" Commuter Assistance Program: \$124,000**

The County is participating in a regional grant from the Metropolitan Transportation Commission to help commuters by promoting regional bike sharing and car sharing. The grant will also support Telecommuting through the development of a toolkit and implementation of a pilot telecommute project.

**7. Climate Action Plan: \$23,000**

The transfer of Green Team funds from the Department of Public Works and Parks to the County Manager's Office will cover implementation of various sustainability projects, including monitoring Climate Action Plan implementation.

**8. Energy Upgrade Grant: \$77,000**

The County received a grant from PG&E through C/CAG's Energy Watch Program to continue Energy Upgrade California outreach efforts through December 2012.

County Manager's Office (1200D)  
Performance Measures Summary Table

Performance Measures <sup>3</sup>	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>County Management</b>			
Percent of countywide performance measures that improved over the prior year	73%	70%	75%
Percent of published performance measures meeting targets for all County programs	72%	70%	70%
<b>Intergovernmental and Public Affairs</b>			
Percentage of strategies successfully acted upon <sup>1</sup>	N/A	N/A	90%
Percent of event participants that support Shared Vision Outcomes <sup>1</sup>	N/A	N/A	65%
<b>Clerk of the Board</b>			
Percent of Board members satisfied with the level of services provided by the Clerk of the Board <sup>2</sup>	100%	N/A	100%
Percent of Board agenda items published online and on time <sup>2</sup>	95%	N/A	100%

<sup>1</sup> These two performance measures are new for FY 2012-13 and data was not collected for FY 2011-12.

<sup>2</sup> Data was not collected for these two performance measures for FY 2011-12.

<sup>3</sup> The Shared Services performance measures have been transferred to the Human Resources Department.

## County Memberships and Contributions

This budget includes funding for County memberships, contributions, and sponsorships to the following organizations:

<b>ORGANIZATION</b>	<b>Actual 2011-12</b>	<b>Adopted 2012-13</b>
Memberships and Cost Shares:		
Alliance for Innovation	7,500	7,500
Association of Bay Area Governments (ABAG)	73,174	71,426
Hazardous Waste Management Facility Allocation Committee	10,559	10,404
California Administrative Officers Association (CAOA)	3,982	3,982
California State Association of Counties (CSAC)	95,047	95,047
City / County Association of Governments (C/CAG)	22,359	22,395
FishNet 4C		5,000
Housing Endowment and Regional Trust (HEART) <sup>1</sup>	22,376	
Joint Venture Silicon Valley Network	25,000	25,000
Local Agency Formation Commission (LAFCo) <sup>2</sup>	77,004	
National Association of Counties (NACO)	14,525	14,525
San Mateo County Library Joint Powers Authority	157,388	157,388
Urban County Caucus (UCC)	37,000	37,000
<b>Memberships and Cost Shares Total</b>	<b>545,914</b>	<b>449,667</b>
Contributions:		
Arts Providers	55,000	55,000
Half Moon Bay / Coastside Chamber of Commerce	5,000	7,500
National Organization to Insure a Sound-controlled Environment	1,155	1,155
Peninsula Conflict Resolution Center (PCRC)	8,320	8,320
San Mateo County Economic Development Association	15,000	15,000
One East Palo Alto <sup>3</sup>	5,000	
StarVista Youth Commission <sup>3</sup>	6,000	
Sustainable San Mateo County	9,000	9,000
<b>Contributions Total</b>	<b>104,475</b>	<b>95,975</b>

ORGANIZATION	Actual 2011-12	Adopted 2012-13
Sponsorships:		
Active San Mateo County <sup>4</sup>	19,690	
Agricultural Workshop		5,000
Disaster Preparedness Day <sup>4</sup>	1,153	5,000
Domestic Violence <sup>4</sup>	3,389	
Foreclosure Workshops <sup>4</sup>	26,717	
Middlefield Road Cultural Festival <sup>4</sup>	15,000	20,000
Older Driver Traffic Safety Seminars <sup>4</sup>	1,265	5,000
Other Special Event Costs <sup>5</sup>	1,169	39,394
Seniors on the Move <sup>4</sup>	16,640	25,000
Streets Alive <sup>4</sup>	2,430	5,000
<b>Sponsorships Total</b>	<b>87,454</b>	<b>104,394</b>
<b>Total</b>	<b>737,843</b>	<b>650,036</b>

<sup>1</sup> Funding for the Housing Endowment and Regional Trust (HEART) will come from the Housing Authority for FY 2012-13.

<sup>2</sup> The FY 2012-13 General Fund contribution to LAFCO has been moved from the Memberships and Contributions budget to the County Management Program.

<sup>3</sup> Contributions to One East Palo Alto and the Star Vista Youth Commission were not budgeted for FY 2011-12 or FY 2012-13.

<sup>4</sup> Total expenditures for Active San Mateo County, Disaster Preparedness Day, Domestic Violence, Foreclosure Workshops, Middlefield Road Cultural Festival, Older Driver Traffic Safety Seminars, Seniors on the Move and Streets Alive in FY 2011-12 are displayed. However, these costs were partially offset by contributions from outside sources totalling \$26,500.

<sup>5</sup> Other Special Event Costs include printing, vehicle mileage, mail services, copy center charges and service charges.

Assessor-County Clerk-Recorder (1300D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Intergovernmental Revenues	491,391	11,239	173,490	8,600	(164,890)
Charges for Services	9,171,873	10,076,852	9,467,105	9,940,109	473,004
Miscellaneous Revenue	54,386	109,133	11,000	39,000	28,000
<b>Total Revenue</b>	<b>9,717,649</b>	<b>10,197,224</b>	<b>9,651,595</b>	<b>9,987,709</b>	<b>336,114</b>
Fund Balance	1,556,215	1,897,548	1,897,548	2,188,293	290,745
<b>TOTAL SOURCES</b>	<b>11,273,864</b>	<b>12,094,772</b>	<b>11,549,143</b>	<b>12,176,002</b>	<b>626,859</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	13,962,264	14,103,854	16,009,073	15,149,503	(859,570)
Services and Supplies	3,721,169	3,987,536	5,172,805	3,910,045	(1,262,760)
Other Charges	2,185,951	2,067,748	2,079,485	2,139,767	60,282
Fixed Assets	55,972		20,000	374,080	354,080
<b>Gross Appropriations</b>	<b>19,925,357</b>	<b>20,159,138</b>	<b>23,281,363</b>	<b>21,573,395</b>	<b>(1,707,968)</b>
Intrafund Transfers	(1,348,138)	(1,791,736)	(3,859,000)	(2,223,000)	1,636,000
<b>Net Appropriations</b>	<b>18,577,218</b>	<b>18,367,402</b>	<b>19,422,363</b>	<b>19,350,395</b>	<b>(71,968)</b>
Contingencies/Dept Reserves	689,203	826,373	826,373	1,469,325	642,952
<b>TOTAL REQUIREMENTS</b>	<b>19,266,421</b>	<b>19,193,775</b>	<b>20,248,736</b>	<b>20,819,720</b>	<b>570,984</b>
<b>NET COUNTY COST</b>	<b>7,992,557</b>	<b>7,099,003</b>	<b>8,699,593</b>	<b>8,643,718</b>	<b>(55,875)</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	114.0	112.0	112.0	112.0	
Funded FTE	113.4	111.5	111.4	111.9	0.4

## Assessor-County Clerk-Recorder (1300D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 September Revisions:

#### 1. Appraisal Services Staffing Changes: \$56,806

One Chief Appraiser has been added and one vacant Auditor Appraiser II has been eliminated. Supplemental Administrative Tax Fee revenue will be used to fund the difference in cost between the two positions. There is no Net County Cost impact. The new position will be responsible for assisting in the day to day operation of the Appraisal Services section and in the development of policies and procedures to improve the property appraisal process.

#### 2. Administrative Services Staffing Changes: \$108,736

One Unclassified Assistant Assessor-County Clerk-Recorder has been added and one vacant Assessor/Recorder Technician III has been eliminated. County Clerk-Recorder revenue collections will be used to fund the difference in cost between the two positions. There is no Net County Cost impact. The new position will assist in planning, organizing, directing and reviewing the activities and operations of the Department; provide highly responsible and complex administrative support to the Department; and act as the Assessor-County Clerk-Recorder in his/her absence.

#### 3. AS-400 Assessment System Replacement: \$500,000

Reserves will be set aside in the Assessment System and Application Trust Fund for the replacement of the 15 year-old AS-400 Assessment Systems. The Department will continue to set aside future Year-End Fund Balance monies for this significant capital investment.

#### 4. Server Replacement: \$455,368

Funds are being appropriated in order to replace the 10 year-old servers and data storage in the Assessor-County Clerk-Recorder's Office. Funding has been allocated from the social security truncation trust fund, electronic recording trust fund and modernization trust fund.

#### 5. Social Security Number Redaction Project: \$200,000

Funds are being appropriated from the social security truncation trust fund for the contract with RICOH USA, INC for the mandated purpose of converting microfilm and redacting social security numbers. The contract with RICOH was approved by the Board of Supervisors in August 2012. There is no Net County Cost impact.



Assessor-County Clerk-Recorder (1300D)  
Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Appraisal Services</b>			
Percent of real property activities processed by close of roll	100%	100%	92%
Percent/Number of Assessment Appeals resolved by June 30 <sup>1</sup>	41% 1,446	45% 2,032	28% 1,860
<b>Administration and Support</b>			
Percent of information technology customer service respondents rating services good or better	87%	100%	85%
Administration and supports costs as percent of total department budget	6.1%	5.6%	6.1%
<b>Elections</b>			
Percent of eligible voters registered to vote	71%	70.7%	71%
Percent of eligible voters who voted in the last election <sup>2</sup>	65.3%	28.7%	77%
<b>County Clerk-Recorder</b>			
Percent of documents recorded electronically	9%	15%	10%
Percent of customer survey respondents rating services good or better	84%	93%	85%

<sup>1</sup> The percent of assessment appeals resolved by June 30 is expected to decrease in FY 2012-13 because even though appeals are being resolved, the number of new appeals continues to increase.

<sup>2</sup> The percent of eligible voters who voted in the last election varies depending on the type of election. Voter turnout for the consolidated local election held in 2011 was consistent with a similar UDEL election in 2007. The performance trend over the last five years points to little change in similar election years, with slight variances. Voter turnout remained virtually unchanged due to the relative stable population of the County in the last four years. The Elections Office expects a high voter turnout for the November 2012 Presidential Election.

Controller's Office (1400D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Use of Money and Property	10	781			
Intergovernmental Revenues		490,659			
Charges for Services	1,442,495	1,436,949	1,446,259	1,593,631	147,372
Interfund Revenue	179,590	94,545	100,674	116,723	16,049
Miscellaneous Revenue	133,164	12,640			
<b>Total Revenue</b>	<b>1,755,260</b>	<b>2,035,574</b>	<b>1,546,933</b>	<b>1,710,354</b>	<b>163,421</b>
Fund Balance	1,295,954	1,612,514	1,612,514	1,962,495	349,981
<b>TOTAL SOURCES</b>	<b>3,051,214</b>	<b>3,648,088</b>	<b>3,159,447</b>	<b>3,672,849</b>	<b>513,402</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	5,429,038	5,435,380	5,725,768	5,871,227	145,459
Services and Supplies	218,498	18,562	219,199	362,895	143,696
Other Charges	1,832,014	2,193,616	1,984,093	2,704,284	720,191
Fixed Assets		34,472	80,997		(80,997)
<b>Gross Appropriations</b>	<b>7,479,551</b>	<b>7,682,030</b>	<b>8,010,057</b>	<b>8,938,406</b>	<b>928,349</b>
Intrafund Transfers		(22,965)	(56,037)	(58,793)	(2,756)
<b>Net Appropriations</b>	<b>7,479,551</b>	<b>7,659,065</b>	<b>7,954,020</b>	<b>8,879,613</b>	<b>925,593</b>
Contingencies/Dept Reserves	1,041,790	1,119,921	1,261,149	1,000,471	(260,678)
<b>TOTAL REQUIREMENTS</b>	<b>8,521,341</b>	<b>8,778,986</b>	<b>9,215,169</b>	<b>9,880,084</b>	<b>664,915</b>
<b>NET COUNTY COST</b>	<b>5,470,127</b>	<b>5,130,898</b>	<b>6,055,722</b>	<b>6,207,235</b>	<b>151,513</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	42.0	43.0	43.0	42.0	(1.0)
Funded FTE	42.0	42.5	42.5	41.9	(0.6)

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## Controller's Office (1400D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 September Revisions:

1. **Property Tax System Consulting Services: \$83,200**

AB 589 funding has been carried over and combined with excess Fund Balance in order to contract with a computer consultant for services related to maintaining and improving the Property Tax System. AB 589 funds are legally restricted and may only be used for the Property Tax System.

2. **Office Computer Upgrade: \$71,525**

The Department is replacing desktop computers, monitors, and laptops that have reached the end of their useful lives.

3. **Increase Support Services: \$28,755**

One part-time Public Services Specialist position has been increased to full-time in order to provide administrative support services to the Department.

## Controller's Office (1400D)

## Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Administration</b>			
Percent of performance measures that met targets	100%	100%	90%
Percent of survey respondents rating Controller services good or better	98%	94%	90%
<b>Internal Audit</b>			
Dollar savings per audit employe	\$9,031,961	\$10,643,974	\$36,500
Percent of County budget covered by internal controls review (risk reduction)	17%	15%	10%
<b>Payroll Services</b>			
Percent of customer survey respondents rating services good or better (payroll)	100%	94%	95%
Number and percent of payroll checks issued correctly	166,151 100%	161,609 100%	153,000 99%
<b>Controller Information Systems</b>			
Number of new processes implemented resulting in increased accounting efficiencies	5	3	3
Percent of help desk customers rating services good or better	98%	98%	90%
<b>General Accounting</b>			
Number of accounting process improvements implemented	6	4	3
CAFR issued with unqualified opinion and GFOA award of excellence	100%	100%	100%
<b>Property Tax/Special Accounting</b>			
Percent of customer survey respondents rating property tax services good or better	100%	100%	95%
Percent of property tax refunds issued correctly	100%	100%	100%

Treasurer - Tax Collector (1500D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Licenses, Permits and Franchises	6,457	5,221	3,650	3,650	
Use of Money and Property	17,259	40,130	30,000	30,000	
Charges for Services	4,499,882	4,593,705	3,911,434	3,911,434	
Interfund Revenue	766,095	774,208	631,000	631,000	
Miscellaneous Revenue	109,347	118,562	81,500	81,500	
<b>Total Revenue</b>	<b>5,399,040</b>	<b>5,531,827</b>	<b>4,657,584</b>	<b>4,657,584</b>	
Fund Balance	4,420,835	4,436,200	4,436,260	4,602,647	166,387
<b>TOTAL SOURCES</b>	<b>9,819,875</b>	<b>9,968,027</b>	<b>9,093,844</b>	<b>9,260,231</b>	<b>166,387</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	6,328,022	5,970,571	7,387,940	7,099,414	(288,526)
Services and Supplies	1,094,737	1,156,066	2,756,472	2,720,253	(36,219)
Other Charges	1,017,602	1,151,781	1,098,861	1,091,041	(7,820)
Fixed Assets	60,185	10,002			
<b>Gross Appropriations</b>	<b>8,500,547</b>	<b>8,288,421</b>	<b>11,243,273</b>	<b>10,910,708</b>	<b>(332,565)</b>
Intrafund Transfers	(2,793,288)	(3,172,629)	(2,979,938)	(3,076,237)	(96,299)
<b>Net Appropriations</b>	<b>5,707,259</b>	<b>5,115,792</b>	<b>8,263,335</b>	<b>7,834,471</b>	<b>(428,864)</b>
Contingencies/Dept Reserves	1,587,663	1,587,321	1,728,321	2,070,212	341,891
<b>TOTAL REQUIREMENTS</b>	<b>7,294,922</b>	<b>6,703,113</b>	<b>9,991,656</b>	<b>9,904,683</b>	<b>(86,973)</b>
<b>NET COUNTY COST</b>	<b>(2,524,953)</b>	<b>(3,264,914)</b>	<b>897,812</b>	<b>644,452</b>	<b>(253,360)</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	63.0	61.0	61.0	61.0	
Funded FTE	63.0	61.0	61.0	61.0	

Treasurer-Tax Collector (1500D)  
Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Tax Collector</b>			
Cost per property tax bill	\$17.81	\$15.81	\$16.00
Collection rate secured / unsecured	98% / 99%	98% / 98%	96% / 97%
<b>Treasurer</b>			
Percent of deposits processed within one day	98%	98%	98%
Dollar / percent growth in County pool due to investments	\$31,440,149 1.27%	\$29,247,181 1.11%	\$15,000,000 .625%
<b>Revenue Services</b>			
Percent of debtors contacted within five days of receipt	100%	100%	100%
Dollars collected	\$17,271,047	\$18,493,379	\$15,500,000

Retirement Office (2000D)  
Retirement Trust Fund (Information Only)

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Miscellaneous Revenue	4,235,187	5,130,031			
Other Financing Sources			6,291,417	7,479,000	1,187,583
<b>Total Revenue</b>	4,235,187	5,130,031	6,291,417	7,479,000	1,187,583
Fund Balance			308,783		(308,783)
<b>TOTAL SOURCES</b>	4,235,187	5,130,031	6,600,200	7,479,000	878,800
<b>REQUIREMENTS</b>					
Salaries and Benefits	2,820,732	3,397,714	3,453,951	3,871,014	417,063
Services and Supplies	1,290,851	1,614,900	3,031,410	3,479,132	447,722
Other Charges	103,333	117,417	114,839	128,854	14,015
Fixed Assets	20,272				
<b>TOTAL REQUIREMENTS</b>	4,235,187	5,130,031	6,600,200	7,479,000	878,800
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	20.0	20.0	20.0	20.0	
Funded FTE	19.5	20.0	20.0	20.0	

## Retirement Office (SamCERA) (2000D)

### Information Only

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 September Revisions:

#### 1. Increase Trust Fund Revenue: \$308,783

Increase revenue from the Retirement Trust Fund in order to fund the FY 2012-13 budget for the Retirement Office that was adopted by the Board of Retirement on April 24, 2012.

### Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Retirement Office (SamCERA)</b>			
Percent return on investment portfolio ending June 30 each year	23.92%	0.03%	7.75%
Number of retirement workshops and member outreach events	18	42	35



County Counsel (1600D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Charges for Services	3,731,106	3,610,724	3,675,996	3,696,932	20,936
Miscellaneous Revenue	121,618	8,743	10,000	10,000	
<b>Total Revenue</b>	<b>3,852,724</b>	<b>3,619,468</b>	<b>3,685,996</b>	<b>3,706,932</b>	<b>20,936</b>
Fund Balance	2,771,668	2,791,653	2,791,653	2,736,760	(54,893)
<b>TOTAL SOURCES</b>	<b>6,624,392</b>	<b>6,411,121</b>	<b>6,477,649</b>	<b>6,443,692</b>	<b>(33,957)</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	7,595,487	7,352,593	8,060,774	8,589,187	528,413
Services and Supplies	672,794	417,928	652,550	1,110,801	458,251
Other Charges	366,370	360,192	370,743	450,484	79,741
Fixed Assets				160,024	160,024
<b>Gross Appropriations</b>	<b>8,634,651</b>	<b>8,130,712</b>	<b>9,084,067</b>	<b>10,310,496</b>	<b>1,226,429</b>
Intrafund Transfers	(996,722)	(1,097,594)	(927,773)	(1,814,741)	(886,968)
<b>Net Appropriations</b>	<b>7,637,929</b>	<b>7,033,118</b>	<b>8,156,294</b>	<b>8,495,755</b>	<b>339,461</b>
Contingencies/Dept Reserves	2,164,511	1,924,251	1,846,955	1,418,351	(428,604)
<b>TOTAL REQUIREMENTS</b>	<b>9,802,440</b>	<b>8,957,369</b>	<b>10,003,249</b>	<b>9,914,106</b>	<b>(89,143)</b>
<b>NET COUNTY COST</b>	<b>3,178,048</b>	<b>2,546,249</b>	<b>3,525,600</b>	<b>3,470,414</b>	<b>(55,186)</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	38.0	39.0	38.0	40.0	2.0
Funded FTE	38.0	37.6	36.6	38.7	2.1

## County Counsel (1600D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 June Revisions:

#### 1. Public Administrator - Transition Costs: \$904,437

Costs for the transition of the Public Administrator's Office from the District Attorney's Office to the Health System are added. One Deputy County Counsel - Unclassified position has been added to provide legal services relating to complex and confidential Public Administrator matters. The addition of this position will assist the Department's overall strategic effectiveness. Other expenses include administrative support, contract legal services, and information technology services. These costs will be covered with Non-Departmental ERAF Reserves.

### Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>County Counsel</b>			
Percent of survey respondents rating legal services as good or better <sup>1</sup>	N/A	96%	N/A
Percent of general litigation cases won or resolved (with client approval)	100%	100%	95%

<sup>1</sup> Customer surveys are conducted every other year.

Human Resources Department (1700D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Use of Money and Property				10,000	10,000
Charges for Services	291,300	183,886	266,219	249,474	(16,745)
Interfund Revenue	4,086,744	4,271,870	4,260,820	4,496,313	235,493
Miscellaneous Revenue	314,051	188,708	257,100	342,300	85,200
Other Financing Sources				2,200	2,200
<b>Total Revenue</b>	<b>4,692,095</b>	<b>4,644,464</b>	<b>4,784,139</b>	<b>5,100,287</b>	<b>316,148</b>
Fund Balance	778,895	822,689	822,689	825,146	2,457
<b>TOTAL SOURCES</b>	<b>5,470,990</b>	<b>5,467,153</b>	<b>5,606,828</b>	<b>5,925,433</b>	<b>318,605</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	7,270,304	7,149,930	7,164,785	8,966,440	1,801,655
Services and Supplies	1,762,524	1,681,185	2,026,163	2,184,334	158,171
Other Charges	546,712	503,678	512,248	702,219	189,971
<b>Gross Appropriations</b>	<b>9,579,540</b>	<b>9,334,793</b>	<b>9,703,196</b>	<b>11,852,993</b>	<b>2,149,797</b>
Intrafund Transfers	(1,031,693)	(1,165,155)	(1,439,546)	(1,706,012)	(266,466)
<b>Net Appropriations</b>	<b>8,547,848</b>	<b>8,169,638</b>	<b>8,263,650</b>	<b>10,146,981</b>	<b>1,883,331</b>
Contingencies/Dept Reserves	590,531	629,825	629,825	500,000	(129,825)
<b>TOTAL REQUIREMENTS</b>	<b>9,138,379</b>	<b>8,799,463</b>	<b>8,893,475</b>	<b>10,646,981</b>	<b>1,753,506</b>
<b>NET COUNTY COST</b>	<b>3,667,389</b>	<b>3,332,309</b>	<b>3,286,647</b>	<b>4,721,548</b>	<b>1,434,901</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	55.0	51.0	51.0	64.0	13.0
Funded FTE	52.9	48.4	48.4	62.4	14.0

## Human Resources (1700D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 June Revisions:

#### **1. SMC Saves Grant - Computer Based Testing for Job Applicants: \$45,000 and Technology Upgrades for Job Applicant Interview Process: \$10,000**

On November 15, 2011, the Human Resources Department was selected as a SMC Saves Grant recipient by the Board of Supervisors. Increased efficiencies will be realized by implementing a new testing system for job applicants and transitioning to a paperless screening and interview process. These initiatives are anticipated to reduce testing, hiring, and paper costs.

### FY 2012-13 September Revisions:

#### **1. Shared Fiscal Support Services: \$76,272**

In coordination with the County's Administrative and Support Workgroup, charged with identifying opportunities for departments to share back-office administrative services, beginning in November 2012, the County Manager's Office and Human Resources Department will share fiscal and personnel/payroll administrative services. The Human Resources Department will provide support to the County Manager's Office and Board of Supervisors in these areas. One filled Accountant II-C has been transferred from the County Manager's Office to the Human Resources Department. It is anticipated that through this collaboration, services will be streamlined and succession planning efforts will be enhanced.

#### **2. Transfer Shared Services Program to the Department of Human Resources: \$1,270,821**

An organizational and succession planning review was recently conducted for the Shared Services Program to identify succession planning strategies, organizational structure options, and industry best practices. The review was initiated to ensure organizational readiness due to anticipated retirements. Currently 71% of Purchasing/Surplus Property staff are eligible to retire. One of the key recommendations was to transfer the Shared Services Program to another department to allow for additional career ladders for staff, flexibility in staffing, and greater efficiencies that could allow staff to focus on strategic initiatives. Effective November 2012, the Shared Services Program will be transferred from the County Manager's Office to the Human Resources Department under the Risk Management Program. All revenues and appropriations, including 12 positions, have been transferred to the Human Resources Department.

#### **3. Shared Services Succession Planning: \$37,235**

The Administrative Services Manager II position overseeing the Shared Services Program will be double-filled at the Program Manager I level through March 2013. The double-fill will allow for the implementation of succession planning strategies to address anticipated retirements. One filled Administrative Services Manager II position will be eliminated following the anticipated retirement. Funding to cover these one-time costs has been included. There is no impact to the Net County Cost.

Human Resources Department (1700D)  
Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>HR Strategic Support and Partnerships</b>			
Percent of customer survey respondents rating overall satisfaction with Human Resources services good or better	96%	96%	90%
Quality and outcome measures meeting performance targets <sup>1</sup>	93%	69%	90%
<b>Employee Benefits and Wellness</b>			
Percent of participants using skills or reporting change in behavior after attending health promotion class	90%	89%	90%
Employee Benefits and Wellness - Percent of customers rating overall satisfaction with services good or better (active / retirees / wellness)	83% / 85% / 95%	81% / 83% / 92%	90% / 90% / 90%
<b>Risk Management</b>			
Number of worker's compensation claims (per 100 FTEs) - San Mateo County vs. ICMA average	10.7 / 11.0	11.3 / 14.2	10 / 11
Risk Management - Percent of customer survey respondents rating overall satisfaction with services good or better	100%	92%	100%
<b>Talent Acquisition</b>			
Percent of clients satisfied with new hires after six months	98%	99%	98%
Time-to-fill - internal versus external	4 weeks / 5 weeks	4 weeks / 5 weeks	4 weeks / 5 weeks
<b>Workforce Resources and Diversity</b>			
Percent of complaints resolved prior to formal process - EEO and Employee Labor Relations	96% / 96%	88% / 95%	90% / 90%
Percent of participants utilizing skills or reporting change in behavior after attending training classes	100%	98%	90%
<b>Shared Services</b>			
Percent of customer survey respondents rating services good or better - purchasing / mail <sup>2</sup>	100% / 92%	54% / 89%	90% / 90%
Dollars saved through vendor agreements / using internal mail services <sup>2</sup>	\$10,223,811	\$10,850,179	\$10,000,000

<sup>1</sup> The percent of quality and outcome measures meeting performance targets for calculated for FY 11-12 without including the Shared Services measures. The actual performance data for FY 2012-13 will include those measures.

<sup>2</sup> These measures were moved from the County Manager's Office to the Human Resources department due to the reorganization of the Shared Services division during the adopted phase of the FY 2012-13 budget cycle.

Information Services Department (1800D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Use of Money and Property	150,577	157,546	143,748	143,748	
Charges for Services	566,816	500,302	509,324	508,551	(773)
Interfund Revenue	11,203,436	13,096,340	11,471,021	17,905,851	6,434,830
Miscellaneous Revenue	20,378	78,213			
<b>Total Revenue</b>	<b>11,941,207</b>	<b>13,832,402</b>	<b>12,124,093</b>	<b>18,558,150</b>	<b>6,434,057</b>
Fund Balance	4,304,897	2,504,968	2,504,968	4,837,357	2,332,389
<b>TOTAL SOURCES</b>	<b>16,246,104</b>	<b>16,337,370</b>	<b>14,629,061</b>	<b>23,395,507</b>	<b>8,766,446</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	22,227,079	20,841,676	21,903,882	20,487,485	(1,416,397)
Services and Supplies	24,689,540	23,164,582	30,231,421	46,261,728	16,030,307
Other Charges	1,447,074	1,395,843	1,397,973	1,375,887	(22,086)
Fixed Assets	932,413	353,379	2,701,677	3,049,317	347,640
Other Financing Uses	566,787	285,772	286,089	286,089	
<b>Gross Appropriations</b>	<b>49,862,892</b>	<b>46,041,252</b>	<b>56,521,042</b>	<b>71,460,506</b>	<b>14,939,464</b>
Intrafund Transfers	(35,862,557)	(34,541,240)	(43,874,100)	(51,245,829)	(7,371,729)
<b>Net Appropriations</b>	<b>14,000,335</b>	<b>11,500,012</b>	<b>12,646,942</b>	<b>20,214,677</b>	<b>7,567,735</b>
Contingencies/Dept Reserves	2,245,768	4,837,358	1,982,119	3,180,830	1,198,711
<b>TOTAL REQUIREMENTS</b>	<b>16,246,104</b>	<b>16,337,370</b>	<b>14,629,061</b>	<b>23,395,507</b>	<b>8,766,446</b>
<b>AUTHORIZED POSITIONS</b>					
Salary Resolution	140.0	141.0	141.0	130.0	(11.0)
Funded FTE	139.0	140.3	140.3	129.3	(10.9)

## Information Services Department (1800D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 September Revisions:

1. **Sheriff's Trunked Radio Project: \$1,600,000**

The Radio Interoperability System Committee members have approved using the balance of the Sheriff's Trunked Radio project funding for the build out of the P25 trunked system. The P25 system will improve local and regional public safety interoperability.

2. **Information Technology Infrastructure Purchases: \$402,963**

Reserves have been used to fund infrastructure upgrades including the replacement of voice mail and contact center for the telephone system, expansion of the virtual machine environment, and network upgrades to update the wireless environment.

3. **Countywide Information Technology Projects: \$1,228,595**

Countywide projects such as the Active Directory Backbone and continuation of the IT-BCP Project have been re-appropriated. Adjustments have also been made to reflect reduced project purchases for the Health System.

4. **Information Technology Staffing Changes: \$109,296**

The planned elimination of a Deputy Director at mid-year will be postponed pending the recruitment of a Chief Information Officer by the Health System. The Health System will provide funding for the Deputy Director position in the short term.

5. **Multiyear Countywide Projects: \$5,351,216**

Multi-year projects including the ATKS Advanced Scheduler, the Master Address Database and Communication System Road Map, ongoing e-gov projects, and GIS projects have been carried over into FY 2012-13.



Information Services Department (1800D)  
Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Information Technology Administrative Services</b>			
Percent of contracts and agreements processed within established timelines	80%	88%	92%
Number of fixed bid clients	14	16	18
<b>Information and Technology Availability</b>			
Number of unplanned, unscheduled major outages	3	3	3
Number of Virtual Desktop Instances (VDI) in use	0	225	1,000
<b>Project Management</b>			
Percent of medium and large information technology projects completed on time / within budget	100% /100%	90% / 100%	90% / 90%
Percentage of customer survey respondents rating satisfaction with delivered projects good or better	100%	89%	90%
<b>Information Technology Innovation</b>			
Number of interoperating applications	0	0	3
Number of County offices supporting a mobile work force <sup>1</sup>	N/A	3	15

<sup>1</sup> The number of County offices supporting a mobile work force was a new performance measure for FY 2012-13.

Grand Jury (1920D)  
General Fund

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Fund Balance	174,464	144,513	144,513		(144,513)
<b>TOTAL SOURCES</b>	174,464	144,513	144,513		(144,513)
<b>REQUIREMENTS</b>					
Salaries and Benefits	49,676	50,256	55,941	55,941	
Services and Supplies	519,903	352,076	449,156	467,416	18,260
Other Charges	3,274	197	2,000	1,000	(1,000)
<b>Net Appropriations</b>	572,853	402,530	507,097	524,357	17,260
Contingencies/Dept Reserves	113,389	128,523	128,523		(128,523)
<b>TOTAL REQUIREMENTS</b>	686,242	531,053	635,620	524,357	(111,263)
<b>NET COUNTY COST</b>	511,778	386,540	491,107	524,357	33,250

## Grand Jury (1920D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 September Revisions:

#### 1. Increase in Net County Cost: \$33,250

The Grand Jury budget is administered by the County Manager's Office. One-time Reserves in the amount of \$173,699 have been transferred to the General Fund and Net County Cost has been increased by \$33,250 to pay for ongoing expenditures. Reserves and Fund Balance will no longer be part of the Grand Jury budget.

### Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Grand Jury</b>			
Percent of time that the County's financial statements are fairly stated in all material respects	100%	100%	100%
Percent of Grand Jury recommendations that San Mateo County elected officials agree to implement	41%	64%	50%

Non-Departmental Services (8000D)  
ALL FUNDS

FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Taxes	371,276,557	366,923,355	329,717,886	352,156,907	22,439,021
Licenses, Permits and Franchises	396,181	387,607	396,063	387,607	(8,456)
Fines, Forfeitures and Penalties	415,227	198,308			
Use of Money and Property	6,360,404	6,722,820	5,483,769	5,811,790	328,021
Intergovernmental Revenues	2,321,801	17,135,303	1,345,345	1,346,599	1,254
Charges for Services	1,565,400	121	205	208	3
Interfund Revenue	4,604,695	5,107,751	4,925,053	5,342,859	417,806
Miscellaneous Revenue	3,426,364	1,072,909	300,000	100,000	(200,000)
<b>Total Revenue</b>	<b>390,366,629</b>	<b>397,548,175</b>	<b>342,168,321</b>	<b>365,145,970</b>	<b>22,977,649</b>
Fund Balance	246,634,457	192,630,229	192,630,229	218,732,327	26,102,098
<b>TOTAL SOURCES</b>	<b>637,001,086</b>	<b>590,178,404</b>	<b>534,798,550</b>	<b>583,878,297</b>	<b>49,079,747</b>
<b>REQUIREMENTS</b>					
Salaries and Benefits	1,695,531	3,227,357	2,100,000	4,100,000	2,000,000
Services and Supplies	16,469,210	16,691,169	27,119,593	31,099,516	3,979,923
Other Charges	2,389,795	2,430,560	3,301,336	4,250,473	949,137
Fixed Assets		43,188	43,000		(43,000)
Other Financing Uses	66,319,450	12,260,142	20,690,567	42,661,533	21,970,966
<b>Gross Appropriations</b>	<b>86,873,986</b>	<b>34,652,415</b>	<b>53,254,496</b>	<b>82,111,522</b>	<b>28,857,026</b>
Intrafund Transfers	(638,462)	(662,800)	(662,800)	(653,497)	9,303
<b>Net Appropriations</b>	<b>86,235,524</b>	<b>33,989,615</b>	<b>52,591,696</b>	<b>81,458,025</b>	<b>28,866,329</b>
Contingencies/Dept Reserves	212,695,764	244,946,768	145,918,717	141,904,185	(4,014,532)
<b>TOTAL REQUIREMENTS</b>	<b>298,931,288</b>	<b>278,936,383</b>	<b>198,510,413</b>	<b>223,362,210</b>	<b>24,851,797</b>
<b>NET COUNTY COST</b>	<b>(338,069,798)</b>	<b>(311,242,021)</b>	<b>(336,288,137)</b>	<b>(360,516,087)</b>	<b>(24,227,950)</b>

## Non-Departmental Services (8000D)

Funding adjustments prior to June 2012 Budget Hearings can be seen in the FY 2012-13 Recommended Budget. The following funding adjustments reflect budget changes from June 2012 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2012 actuals, can be seen in Section 7 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-17.

### FY 2012-13 June Revisions:

#### 1. Public Administrator Transition Costs: \$2,355,058

Costs for the transition of the Public Administrator's Office from the District Attorney's Office to the Health System are added to fund related expenditures in Aging and Adult Services and County Counsel. These costs will be covered with one-time ERAF Reserves.

#### 2. SMCSaves Grants: \$1,757,788

SMCSaves grants awarded by the Board of Supervisors on November 15, 2011 are appropriated as follows: District Attorney E-records (\$369,030); Health System Benefits Advocacy (\$41,596); Human Services Agency Customer Service Center Re-Design (\$143,000); Planning and Building Electronic Plan Review (\$109,587); Planning and Public Works Electronic Tools for Water Quality Inspectors (\$89,575); Public Works Automated Fleet Management System (\$950,000); Human Resources Computer Based Testing of Job Applicants (\$45,000); and Human Resources Technology Upgrades for Job Applicant Interview Process (\$10,000). These costs will be covered with one-time ERAF Reserves.

#### 3. Planning and Building Department Loan: \$600,000

A loan is being provided to Planning and Building to fund the implementation, software, maintenance and hosting of the new upgraded automated permit processing and tracking system - Accela Automation. The loan will be funded with one-time ERAF Reserves. The loan will be paid back with Planning's IT Surcharge proceeds. Estimated payback is 4.5 years.

### FY 2012-13 September Revisions:

#### 1. Countywide IT Reappropriations: \$4,108,040

Countywide IT projects not completed in FY 2011-12 are reappropriated in FY 2012-13. The primary reason for this increase is due to the reappropriation of the ATKS Advanced Scheduler project. Other reappropriations include Countywide e-Gov projects and Virtual Desktop Instance (VDI) infrastructure.

#### 2. Capital Projects: (\$2,917,820)

The budget for capital projects funded by Non-Departmental Services is adjusted downward to reflect the completion of projects in FY 2011-12, partially offset by funding for three new projects. With these adjustment, capital projects funded by Non-Departmental Services is reduced to \$37,127,065; which is comprised of roll-over funding of \$16,557,910, funding for new projects of \$20,369,155 that was included in the Recommended Budget adopted by the Board in June 2012, and funding for three new projects: Jail Project Management Support (\$75,000), Health Administration Building Carpet Replacement - Phase II (\$75,000), and Honor Camp Site Contamination Study (\$50,000). Additional information can be found in the funding adjustments for Capital Projects (8500D).

#### 3. Code for America (CalFresh): \$140,000

Economic Self Sufficiency is partnering with the Philanthropic Ventures Foundation and the County of San Mateo to participate in Code For America's (CFA) Fellowship program. The CFA fellows will work to address hunger in the county by developing strategies for residents to access food. The total cost of the program is \$330,000. The

Philanthropic Ventures Foundation is contributing \$130,000, the Human Services Agency is contributing \$60,000, and Non-Departmental Services is contributing \$140,000.

**4. Communication and Digital Services Fellowships: \$80,000**

Ongoing funding has been added for two fellowships in the Intergovernmental Affairs Program. The Communications Fellow will use social media to engage and inform residents and County employees; research and write news releases, speeches, talking points, and background papers for executive leadership and elected officials; and assist with developing marketing videos for the County. The Digital Services Fellow will engage customers to identify priority County services and recommend better ways to deliver these services using modern web tools and technologies.

**5. Vehicle Rental Business License Tax Revenue: \$6,000,000**

On June 5, 2012 the voters of San Mateo County passed Measure T, a 2.5% vehicle rental business license tax for the unincorporated area with an effective date of July 1, 2012. Most of the car rental agencies in the unincorporated area are located at the San Francisco International Airport. The new tax is expected to generate \$8 million annually. These revenues will be received on a quarterly basis. This adjustment appropriates three quarters, as the fourth quarter will be received in July 2013. Proceeds for FY 2012-13 will be set aside in Non-Departmental Reserves.

**6. Net County Cost Adjustments: \$2,433,472**

There are five Net County Cost adjustments included in these September budget revisions, as follows: 1) one-time adjustment to Medical Center Contribution for negotiated labor increases with California Nurses Association (CNA) in FY 2011-12 (\$620,416); 2) one-time adjustment to Medical Center Contribution for reappropriated Burlingame Long-Term Care staffing transition funding (\$1,768,076); 3) ongoing adjustment to add a Supervising Deputy Coroner and delete a Deputy Coroner (\$8,730); 4) ongoing adjustment to the County Manager's Office for the Mid-Coast Community Council annual contribution (\$3,000); and 5) a one-time adjustment to the Grand Jury budget by removing the Fund Balance and Reserves (\$33,250). The amount of ongoing adjustments totals \$11,730.

Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Non-Departmental Services</b>			
Ongoing general purpose revenue growth over time	-0.8%	3.9%	2.3%
General fund reserves and contingencies as a percentage of general fund net appropriations	21.3%	18.3%	15.6%

## Debt Service Fund (8900D)

## Debt Service Fund

## FY 2012-13 Budget Unit Summary

	Actual 2010-11	Actual 2011-12	Revised 2011-12	Adopted 2012-13	Change 2012-13
<b>SOURCES</b>					
Use of Money and Property	196,394	168,325			
Interfund Revenue				12,057,613	12,057,613
Miscellaneous Revenue		69,749			
Other Financing Sources	30,264,608	30,368,432	30,796,162	18,656,255	(12,139,907)
<b>Total Revenue</b>	<b>30,461,003</b>	<b>30,606,507</b>	<b>30,796,162</b>	<b>30,713,868</b>	<b>(82,294)</b>
Fund Balance	16,456,209	16,672,942	16,672,942	16,947,941	274,999
<b>TOTAL SOURCES</b>	<b>46,917,211</b>	<b>47,279,449</b>	<b>47,469,104</b>	<b>47,661,809</b>	<b>192,705</b>
<b>REQUIREMENTS</b>					
Other Charges	30,244,270	30,331,507	30,715,238	30,650,767	(64,471)
<b>Net Appropriations</b>	<b>30,244,270</b>	<b>30,331,507</b>	<b>30,715,238</b>	<b>30,650,767</b>	<b>(64,471)</b>
Non-General Fund Reserves	16,672,941	16,947,941	16,753,866	17,011,042	257,176
<b>TOTAL REQUIREMENTS</b>	<b>46,917,211</b>	<b>47,279,449</b>	<b>47,469,104</b>	<b>47,661,809</b>	<b>192,705</b>

## Performance Measures Summary Table

Performance Measures	FY 2010-11 Actual	FY 2011-12 Actual	FY 2012-13 Target
<b>Debt Service</b>			
Issuer credit ratings from Moody's and Standard & Poor's	Aa1 / AAA	Aa1 / AAA	Aa1 / AAA
Debt service obligations paid on time and within budget	100%	100%	100%

## FY 2012-13 Long Term Debt Service

Long-Term Debt Service	Principal	Interest	Total	Funding Sources
Colma Creek Flood Control <sup>1</sup>	\$385,000	\$1,126,652	\$1,511,652	Colma Creek Flood Control Special District
Courts Relocation Project	210,000	255,188	465,188	Courthouse Construction Fund
Crime Lab	365,000	540,009	905,009	General Fund/Fees
Equipment Project	15,000	22,213	37,213	General Fund/User Departments
Health Center	3,680,000	4,498,675	8,2178,675	General Fund/SB1732FQHC/Tobacco Settl.
HSA Redwood City District Office	145,000	178,338	323,338	HSA (claimable)/Housing/General Fund
Maguire Jail Facility	3,290,000	2,176,100	5,466,100	General Fund/Criminal Justice Facilities Fund
Mutual Aid ESC JPA/Admin	635,000	244,398	879,398	Reserves/User Departments/Cities
New Office Building	935,000	1,169,250	2,104,250	Facilities Surcharge/Rent from County Depts.
North County Clinic	490,000	128,175	618,175	FQHC Reimbursement/Tobacco Settlement
Sheriff's Radio Project	815,000	50,100	865,100	General Fund
Youth Services Center	2,875,000	6,421,669	9,296,669	Rent From Departments
<b>TOTAL DEBT SERVICE</b>	<b>\$13,840,000</b>	<b>\$16,810,767</b>	<b>\$30,650,767</b>	

<sup>1</sup> Not included in the Debt Service Subject to Debt Limit.

Calculation of Annual Debt Service Limit	
Fiscal Year	Budget
Adopted FY 2008-09	\$1,793,835,041
Adopted FY 2009-10	1,755,387,719
Adopted FY 2010-11	1,816,193,673
Adopted FY 2011-12	1,751,892,284
Adopted FY 2012-13	1,886,737,968
Five-Year Average	1,800,809,337
Debt Limit 4.0%	72,032,373
FY 2012-13 Debt Service Limit Subject to the Debt Limit <sup>1</sup>	29,139,115
Under Limit by This Amount	\$42,893,258
<b>% Under Limit</b>	<b>59.5%</b>

<sup>1</sup> Colma Creek Flood Control is not included in the Debt Service Subject to Debt Limit.





# FINAL FUND BALANCE

## COUNTY OF SAN MATEO FY 2012-13 ADOPTED BUDGET



County  
Summaries

Safe  
Neighborhoods

Healthy  
Residents

Prosperous  
Community

Liveable  
Community

Environmentally  
Conscious Community

Collaborative  
Community

Final Fund  
Balance

Controller's  
Schedules

Glossary of  
Budget Terms

# SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



## **Healthy Community** **Safe Neighborhoods • Healthy Residents**

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



## **Prosperous Community**

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



## **Livable Community**

Our growth occurs near transit, promotes affordable, livable connected communities.



## **Environmentally Conscious Community**

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



## **Collaborative Community**

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

## FY 2012-13 Final Fund Balance Adjustments

Budget Unit ID	Budget Unit Name	Final Fund Balance Adjustment	Description of Change
1240B	Public Safety Communications	(73,207)	Reserves will be used to cover the Fund Balance shortfall
1940B	Message Switch	101,678	Set aside in Reserves
2510B	District Attorney	29,437	Set aside in Reserves
2700B	County Support of the Courts	0	No change
2800B	Private Defender Program	0	No change
3000B	Sheriff's Office	606,918	Set aside in Reserves
3200D	Probation Department	(9,466)	A reduction in computer supplies cost will be used to cover the Fund Balance shortfall
3300B	Coroner's Office	23,988	Appropriated \$23,988 for the replacement of a server as part of the Departments three year plan
3580B	Fire Protective Services	0	No change
	<b>Safe Neighborhoods-General Fund</b>	<b>679,348</b>	
5500B	Health Administration	10,041	Set aside in Reserves
5550B	Health Policy and Planning	13,750	Set aside in Reserves
5600B	Emergency Medical Services	0	No change
5700B	Aging and Adult Services	(149,391)	The Division ended the year with a Fund Balance shortfall of \$149,391 despite having a carry forward balance of \$326,418 in unspent Public Administrator transition funds. As a result, Realignment Sales Tax
5900B	Environmental Health Services	240,349	Appropriated \$166,626 for extra help support of one-time projects as follows: one-time outreach efforts, expansion of the pilot field inspection project; the remainder is set aside in Reserves
6100B	Behavioral Health and Recovery Services	66,650	Appropriated \$11,507 for one-time AOD and Total Wellness program expenses; the remainder is set aside in Reserves
6200B	Public Health	217,570	Set aside in Reserves
6240B	Family Health Services	135,980	Appropriated for the Family Health Services Electronic Health Record project

6300B	Correctional Services	168,397	Appropriated \$100,000 to the Correctional Health Services Electronic Medical Record project; the remainder is set aside in Reserves
6900B	IHSS Public Authority	0	No change
5850D	Contributions to the Medical Center	0	No change
	<b>Healthy Residents-General Fund</b>	<b>703,346</b>	
2600B	Department of Child Support Services	0	Reduced Reserves
7000D	Human Services Agency	1,066,430	Set aside in Reserves
	<b>Prosperous Community-General Fund</b>	<b>1,066,430</b>	
3570B	Local Agency Formation Commission	24,114	Set aside in Reserves
3800B	Planning and Building	159,329	Set aside in Reserves
7930P	Department of Housing	0	Reduced Reserves
	<b>Livable Community-General Fund</b>	<b>183,443</b>	
1220B	Real Property	637,638	Appropriated \$500,000 for refunds to departments for prior year operating expense overpayments and \$87,638 for special department expenses; the remainder is set aside in Reserves
1260B	Agricultural Commissioner/Sealer	97,325	Appropriated for one-time expenditures as follows: As Fresh As It Gets program initiatives, pesticide regulatory program outreach, weed eradication, staff training, weights and measures testing equipment needed for new regulatory requirements, computer equipment, software, Daily Activity Report Project, the Paperless Office Initiative and replacement charges for six new light duty trucks
3900B	Parks Division	181,294	Set aside in Reserves
4510P	Public Works Administrative Services	123,067	Appropriated for reimbursements to AOC for excess payments related to court facility operations and \$23,067 will be transferred to the County Manager's Office for Green Team efforts
4600P	Engineering Services	0	No change
4730P	Facilities Services	111,823	Appropriated to support general unexpected facility operation costs that may arise throughout the year
4840B	Utilities	217,734	Set aside in Reserves
	<b>Environmentally Conscious Community-General Fund</b>	<b>1,368,881</b>	

1100B	Board of Supervisors	(44,595)	Received \$44,595 from the County Manager's Office to cover the Year-End Fund Balance shortfall
1200B	County Manager's Office	111,604	Appropriated \$44,595 to the Board of Supervisors to cover the Year End Fund Balance shortfall; \$16,792 for extra-help positions to work on the assessment appeals backlog; \$50,217 for adjustments to the Memberships and Contributions budget including adding funding for Homeownership Foreclosure Prevention, Public Safety and Health Events
1250P	Shared Services	(3,748)	Reduced funding for vehicle mileage charges
1300D	Assessor-County Clerk-Recorder	1,142,952	Set aside in Reserves
1400B	Controller's Office	579,511	Appropriated \$80,000 for Extra-help positions needed for work related to AB 126; \$65,120 for a contractor to complete property tax system projects; \$46,525 for an office computer upgrade; \$387,866 set aside in Reserves
1500B	Tax Collector/Treasurer	365,391	Appropriated \$23,500 for server, comm-vault, telephone, and equipment rental charges; \$341,891 set aside in Reserves for a new property tax system and upgrade of cashiering system
1600B	County Counsel	347,704	Set aside in Reserves
1700B	Human Resources	169,418	Appropriated \$119,418 to expand internship opportunities within the Department and \$50,000 to cover contracts related to labor negotiations
1800B	Information Services Department	2,855,238	Customer funded infrastructure projects in the amount of \$1,924,199 will be carried over; savings have been appropriated to cover the cost of training, special projects, and unfunded partial year salaries and benefits and severance packages for staff affected by position reductions; \$520,548 will be set aside in Reserves for the Payroll / Personnel System Replacement
1920B	Grand Jury	78,426	Set aside in Reserves
8000B	Non-Departmental Services	12,664,989	Set aside in Reserves
	<b>Collaborative Community-General Fund</b>	<b>18,266,890</b>	
	<b>Subtotal General Fund</b>	<b>22,268,338</b>	

3550B	Structural Fire	1,250,817	Set aside in Reserves
3560B	County Service Area #1	332,048	Set aside in Reserves
	<b>Safe Neighborhoods-Non-General Funds</b>	<b>1,582,865</b>	
5630B	Emergency Medical Services Fund	(117,921)	Reduced Reserves
5800B	IHSS Public Authority	1	Set aside in Reserves
6600B	San Mateo Medical Center	0	No change
	<b>Healthy Community-Non-General Funds</b>	<b>(117,920)</b>	
3700B	County Library	348,244	Set aside in Reserves
	<b>Livable Community-Non-General Funds</b>	<b>348,244</b>	
3950B	Fish and Game	(175)	Reduced Reserves
3960B	Off-Highway Vehicle License Fees	0	No change
3970B	Parks Acquisition and Development	44,660	Set aside in Reserves
3980B	Coyote Point Marina	47,475	Set aside in Reserves
4520B	Road Construction and Operations	3,369,452	Set aside in Reserves
4740B	Construction Services	24,999	Appropriated for unexpected project costs throughout the year
4760B	Vehicle and Equipment Services	239,827	Set aside in Reserves
4820B	Waste Management	2,003,101	Appropriated for program expense due to uncertain AB 939 revenues; remainder set aside in Reserves
4830B	Transportation Services	524,465	Appropriated to fund the Fitzgerald Marine Reserve parking lot replacement project and various street resurfacing projects throughout the County
4840B	Utilities	2,995,416	Set aside in Reserves
4850B	Airports	428,206	Set aside in Reserves
8200B	Accumulated Capital Outlay Fund	20	Appropriated for one-time capital expenditures
8300B	Courthouse Construction Fund	31,660	Set aside in Reserves
8400B	Criminal Justice Construction Fund	3,788	Set aside in Reserves
8500D	Capital Projects Fund	659,544	Set aside in Reserves
	<b>Environmentally Conscious-Non-General Funds</b>	<b>10,372,438</b>	

8900B	Debt Service Fund	1,575	Set aside in Reserves
	<b>Collaborative Community-Non-General Funds</b>	<b>1,575</b>	
	<b>Subtotal Non-General Funds</b>	<b>12,187,202</b>	
	<b>TOTAL ALL COUNTY FUNDS</b>	<b><u>34,455,540</u></b>	
1950B	First 5 San Mateo County (Information Only)	2,058,609	Set aside in Reserves
2000B	Retirement Office (Information Only)	0	No change
7930P	Housing Authority (Informational Only)	0	No change

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# CONTROLLER'S SCHEDULES

## COUNTY OF SAN MATEO FY 2012-13 ADOPTED BUDGET



County  
Summaries

Safe  
Neighborhoods

Healthy  
Residents

Prosperous  
Community

Livable  
Community

Environmentally  
Conscious Community

Collaborative  
Community

Final Fund  
Balance

Controller's  
Schedules

Glossary of  
Budget Terms

# SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



## **Healthy Community** **Safe Neighborhoods • Healthy Residents**

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



## **Prosperous Community**

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



## **Livable Community**

Our growth occurs near transit, promotes affordable, livable connected communities.



## **Environmentally Conscious Community**

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



## **Collaborative Community**

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

Fund Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Unreserved/ Undesignated June 30, 2012	Decreases to Reserves/ Designations/Net Assets	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Reserves/ Designations/Net Assets	Total Financing Uses
1	2	3	4	5	6	7	8
<b>Governmental Funds</b>							
General Fund	\$ 280,370,149	\$ -	\$ 983,885,942	\$ 1,264,256,091	\$ 1,118,559,487	\$ 145,696,604	\$ 1,264,256,091
Special Revenue Funds	43,203,368	-	57,869,405	101,072,773	91,274,953	9,797,820	101,072,773
Capital Projects Funds	8,596,413	-	83,592,315	92,188,728	87,901,054	4,287,674	92,188,728
Debt Service Funds	16,947,941	-	30,713,868	47,661,809	30,650,767	17,011,042	47,661,809
<b>Total Governmental Funds</b>	<b>\$ 349,117,871</b>	<b>\$ -</b>	<b>\$ 1,156,061,530</b>	<b>\$ 1,505,179,401</b>	<b>\$ 1,328,386,261</b>	<b>\$ 176,793,140</b>	<b>\$ 1,505,179,401</b>
<b>Other Funds</b>							
Internal Service Funds	\$ -	\$ 24,999	\$ 8,916,242	\$ 8,941,241	\$ 8,941,241	\$ -	\$ 8,941,241
Enterprise Funds	-	328,977	265,086,283	265,415,260	265,415,260	-	265,415,260
Special Districts and Other Agencies	45,250,418	-	21,733,365	66,983,783	65,077,164	1,906,619	66,983,783
<b>Total Other Funds</b>	<b>\$ 45,250,418</b>	<b>\$ 353,976</b>	<b>\$ 295,735,890</b>	<b>\$ 341,340,284</b>	<b>\$ 339,433,665</b>	<b>\$ 1,906,619</b>	<b>\$ 341,340,284</b>
<b>Total All Funds</b>	<b>\$ 394,368,289</b>	<b>\$ 353,976</b>	<b>\$ 1,451,797,420</b>	<b>\$ 1,846,519,685</b>	<b>\$ 1,667,819,926</b>	<b>\$ 178,699,759</b>	<b>\$ 1,846,519,685</b>

State Controller Schedules  
 County Budget Act  
 January 2010

County of San Mateo  
 Governmental Funds summary  
 Fiscal Year 2012-13

Schedule 2

Fund Name	Total Financing Sources					Total Financing Uses		
	Fund Balance Unreserved/ Undesignated June 30, 2012	Decreases to Reserves/ Designations	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Reserves/ Designations	Total Financing Uses	
1	2	3	4	5	6	7	8	
<b>General Fund</b>								
General Fund	\$ 280,370,149	\$ -	\$ 983,885,942	\$ 1,264,256,091	\$ 1,118,559,487	\$ 145,696,604	\$ 1,264,256,091	
<b>Total General Fund</b>	<b>\$ 280,370,149</b>	<b>\$ -</b>	<b>\$ 983,885,942</b>	<b>\$ 1,264,256,091</b>	<b>\$ 1,118,559,487</b>	<b>\$ 145,696,604</b>	<b>\$ 1,264,256,091</b>	
<b>Special Revenue Funds</b>								
Emergency Medical Center	\$ 2,844,777	\$ -	\$ 2,480,013	\$ 5,324,790	\$ 2,665,856	\$ 2,658,934	\$ 5,324,790	
IHSS Public Authority Fund	1,200,000	-	17,002,298	18,202,298	17,002,298	1,200,000	18,202,298	
Fish and Game Propagation Fund	79,111	-	2,450	81,561	67,500	14,061	81,561	
County Fire Protection Structure Fund	1,579,410	-	5,312,760	6,892,170	5,504,699	1,387,471	6,892,170	
Road Fund	27,103,989	-	26,119,488	53,223,477	52,973,477	250,000	53,223,477	
Half Cent Transportation Fund	1,365,030	-	1,940,199	3,305,229	3,305,229	-	3,305,229	
SM Co-Wide Road Improvement Fund	3,068,619	-	275,000	3,343,619	63,856	3,279,763	3,343,619	
Solid Waste Fund	3,545,107	-	2,250,697	5,795,804	4,788,213	1,007,591	5,795,804	
Waste Management Fund	2,417,325	-	2,486,500	4,903,825	4,903,825	-	4,903,825	
<b>Total Special Revenue Funds</b>	<b>\$ 43,203,368</b>	<b>\$ -</b>	<b>\$ 57,869,405</b>	<b>\$ 101,072,773</b>	<b>\$ 91,274,953</b>	<b>\$ 9,797,820</b>	<b>\$ 101,072,773</b>	
<b>Capital Project Funds</b>								
Accumulated Capital Outlay	\$ 20	\$ -	\$ -	\$ 20	\$ 20	\$ -	\$ 20	
Criminal Justice Temporary Construction Fund	1,635,599	-	1,219,000	2,854,599	1,100,000	1,754,599	2,854,599	
Court House Temporary Construction Fund	1,100,749	-	1,212,000	2,312,749	1,326,998	985,751	2,312,749	
Parks Acquisition and Development Fund	2,574,186	-	1,403,000	3,977,186	3,124,400	852,786	3,977,186	
Capital Project Fund	3,285,859	-	79,758,315	83,044,174	82,349,636	694,538	83,044,174	
<b>Total Capital Project Funds</b>	<b>\$ 8,596,413</b>	<b>\$ -</b>	<b>\$ 83,592,315</b>	<b>\$ 92,188,728</b>	<b>\$ 87,901,054</b>	<b>\$ 4,287,674</b>	<b>\$ 92,188,728</b>	
<b>Debt Service Funds</b>								
Debt Service Funds	\$ 16,947,941	\$ -	\$ 30,713,868	\$ 47,661,809	\$ 30,650,767	\$ 17,011,042	\$ 47,661,809	
<b>Total Debt Service Funds</b>	<b>\$ 16,947,941</b>	<b>\$ -</b>	<b>\$ 30,713,868</b>	<b>\$ 47,661,809</b>	<b>\$ 30,650,767</b>	<b>\$ 17,011,042</b>	<b>\$ 47,661,809</b>	
<b>Total Governmental Funds</b>	<b>\$ 349,117,871</b>	<b>\$ -</b>	<b>\$ 1,156,061,530</b>	<b>\$ 1,505,179,401</b>	<b>\$ 1,328,386,261</b>	<b>\$ 176,793,140</b>	<b>\$ 1,505,179,401</b>	
Appropriations Limit	<b>\$ 400,711,990</b>							
Appropriations Subject to Limit	<b>\$ 332,881,690</b>							

State Controller Schedules		County of San Mateo				Schedule 3	
County Budget Act		Fund Balance - Governmental Funds					
January 2010		Fiscal Year 2012-13					
Fund Name	Total Fund Balance June 30, 2012	Less: Fund Balance - Reserved/Designated			Fund Balance Unreserved/ Undesignated June 30, 2012	Actual Estimated	
		Encumbrances	General & Other Reserves	Designations			
1	2	3	4	5	6		
<b>General Fund</b>							
General Fund	\$ 296,335,798	\$ 9,558,874	\$ 6,406,775	\$ -	\$ 280,370,149		
<b>Total General Fund</b>	<b>\$ 296,335,798</b>	<b>\$ 9,558,874</b>	<b>\$ 6,406,775</b>	<b>\$ -</b>	<b>\$ 280,370,149</b>		
<b>Special Revenue Funds</b>							
Emergency Medical Center	\$ 2,844,777	\$ -	\$ -	\$ -	\$ 2,844,777		
IHSS Public Authority Fund	1,200,000	-	-	-	1,200,000		
Fish and Game Propagation Fund	79,111	-	-	-	79,111		
County Fire Protection Structure Fund	2,665,101	-	1,085,691	-	1,579,410		
Road Fund	27,457,857	-	353,868	-	27,103,989		
Half Cent Transportation Fund	1,365,030	-	-	-	1,365,030		
SM Co-Wide Road Improvement Fund	3,068,619	-	-	-	3,068,619		
Solid Waste Fund	3,545,107	-	-	-	3,545,107		
Waste Management Fund	2,417,325	-	-	-	2,417,325		
<b>Total Special Revenue Funds</b>	<b>\$ 44,642,927</b>	<b>\$ -</b>	<b>\$ 1,439,559</b>	<b>\$ -</b>	<b>\$ 43,203,368</b>		
<b>Capital Project Funds</b>							
Accumulated Capital Outlay	\$ 20	\$ -	\$ -	\$ -	\$ 20		
Criminal Justice Temporary Construction Fund	1,635,599	-	-	-	1,635,599		
Court House Temporary Construction Fund	1,100,749	-	-	-	1,100,749		
Parks Acquisition and Development Fund	2,574,186	-	-	-	2,574,186		
Capital Project Fund	3,285,859	-	-	-	3,285,859		
<b>Total Capital Project Funds</b>	<b>\$ 8,596,413</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,596,413</b>		
<b>Debt Service Funds</b>							
Debt Service Funds	\$ 16,947,941	\$ -	\$ -	\$ -	\$ 16,947,941		
<b>Total Debt Service Funds</b>	<b>\$ 16,947,941</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,947,941</b>		
<b>Total Governmental Funds</b>	<b>\$ 366,523,079</b>	<b>\$ 9,558,874</b>	<b>\$ 7,846,334</b>	<b>\$ -</b>	<b>\$ 349,117,871</b>		

State Controller Schedules		County of San Mateo				Reserves/Designations - By Governmental Funds		Fiscal Year 2012-13		Schedule 4			
County Budget Act		Reserves/Designations		June 30, 2012		Increases or New Reserves/Designations		Total Reserves/ Designations		for the Budget Year			
January 2010		Recommended		Adopted by the Board of Supervisors		Recommended		Adopted by the Board of Supervisors		for the Budget Year			
Description		Reserves/ Designations		June 30, 2012		Increases or New Reserves/Designations		Adopted by the Board of Supervisors		for the Budget Year			
1		2		3		4		5		6		7	
<b>General Fund</b>													
General Reserve	\$	-	\$	-	\$	128,021,818	\$	145,696,604	\$	145,696,604	\$	145,696,604	
Reserve for Inventories		61,232		-		-		-		-		61,232	
Reserve for Advance to SR		200,000		-		-		-		-		200,000	
Reserve for Advance to ISF		1,361,438		-		-		-		-		1,361,438	
Reserve for Advance to EF		4,000,000		-		-		-		-		4,000,000	
Reserve for Advance to EF		784,105		-		-		-		-		784,105	
<b>Total General Fund</b>	<b>\$</b>	<b>6,406,775</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>128,021,818</b>	<b>\$</b>	<b>145,696,604</b>	<b>\$</b>	<b>145,696,604</b>	<b>\$</b>	<b>152,103,379</b>	
<b>Special Revenue Funds</b>													
Emergency Medical Center													
General Reserve	\$	-	\$	-	\$	2,776,855	\$	2,658,934	\$	2,658,934	\$	2,658,934	
IHSS Public Authority Fund													
General Reserve						1,199,999		1,200,000		1,200,000		1,200,000	
Fish and Game Propagation Fund													
General Reserve						14,236		14,061		14,061		14,061	
County Fire Protection Structure Fund													
General Reserve						136,654		1,387,471		1,387,471		1,387,471	
Investment in Fixed Assets													
Road Fund													
Capital Reserve													
Reserve for Inventories												250,000	
SM Co-Wide Road Improvement Fund												353,868	
General Reserve													
Solid Waste Fund													
General Reserve												3,279,763	
<b>Total Special Revenue Funds</b>	<b>\$</b>	<b>1,439,559</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>8,103,510</b>	<b>\$</b>	<b>9,797,820</b>	<b>\$</b>	<b>9,797,820</b>	<b>\$</b>	<b>11,237,379</b>	
<b>Capital Project Funds</b>													
Criminal Justice Temporary Construction Fund													
General Reserve	\$	-	\$	-	\$	1,750,811	\$	1,754,599	\$	1,754,599	\$	1,754,599	
Court House Temporary Construction Fund													
General Reserve						954,091		985,751		985,751		985,751	
Parks Acquisition and Development Fund													
General Reserve						1,111,860		852,786		852,786		852,786	
Capital Project Fund													
General Reserve												694,538	
<b>Total Capital Project Funds</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>4,556,232</b>	<b>\$</b>	<b>4,287,674</b>	<b>\$</b>	<b>4,287,674</b>	<b>\$</b>	<b>4,287,674</b>	
<b>Debt Service Funds</b>													
Debt Service Funds													
General Reserve	\$	-	\$	-	\$	17,009,467	\$	17,011,042	\$	17,011,042	\$	17,011,042	
<b>Total Debt Service Funds</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>17,009,467</b>	<b>\$</b>	<b>17,011,042</b>	<b>\$</b>	<b>17,011,042</b>	<b>\$</b>	<b>17,011,042</b>	
<b>Total Governmental Funds</b>	<b>\$</b>	<b>7,846,334</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>157,691,027</b>	<b>\$</b>	<b>176,793,140</b>	<b>\$</b>	<b>176,793,140</b>	<b>\$</b>	<b>184,639,474</b>	

State Controller Schedules County Budget Act January 2010				
County of San Mateo Summary of Additional Financing Sources by Source and Fund Governmental Funds Fiscal Year 2012-2013				
1	2	3	4	5
Description	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors

<b>Summarization by Source</b>				
Taxes	\$377,618,327	\$373,640,742	\$352,466,492	\$358,466,492
Licenses, Permits and Franchises	8,383,210	8,545,352	8,424,325	8,442,316
Fines, Forfeitures and Penalties	12,644,958	11,082,432	11,140,203	11,168,203
Use of Money and Property	8,594,768	9,064,738	7,532,757	7,532,757
Intergovernmental Revenues	389,863,849	411,797,485	437,645,833	453,896,200
Charges for Services	94,852,374	105,427,435	109,838,897	110,854,147
Interfund Revenue	70,691,967	68,636,650	73,580,667	85,622,558
Miscellaneous Revenue	35,089,796	29,845,017	21,992,634	22,011,190
Other Financing Sources	98,033,119	40,395,158	114,213,970	98,067,667
<b>Total Summarization by Source</b>	<b>\$1,095,772,369</b>	<b>\$1,058,435,009</b>	<b>\$1,136,835,778</b>	<b>\$1,156,061,530</b>

<b>Summarization by Fund</b>				
General Fund	\$945,270,912	\$962,750,513	\$968,316,863	\$983,885,942
Emergency Medical Services Fund	2,666,507	2,507,548	2,480,013	2,480,013
IHSS Public Authority Fund	12,803,662	12,753,482	17,002,298	17,002,298
Fish and Game Propagation Fund	2,525	3,308	2,450	2,450
Off-Highway Vehicle License Fund	239	—	—	—
Structural Fire Protection Fund	5,947,053	7,054,020	5,312,760	5,312,760
Road Fund	18,396,088	21,906,731	18,893,294	26,119,488
Half-Cent Transportation Fund	3,109,675	2,073,311	1,940,199	1,940,199
Road Improvement Fund	282,512	334,428	275,000	275,000
Solid Waste Fund	1,940,341	1,982,983	2,250,697	2,250,697
Waste Management	2,813,116	2,536,783	2,486,500	2,486,500
Accumulated Capital Outlay Fund	67	39	—	—
Criminal Justice Temporary Construction Fund	1,522,848	1,222,789	1,219,000	1,219,000
Courthouse Temporary Construction Fund	1,526,321	1,233,152	1,212,000	1,212,000
Parks Acquisition and Development Fund	614,926	458,601	1,403,000	1,403,000
Capital Projects Fund	68,414,573	11,010,814	83,246,986	79,758,315
Debt Service Fund	30,461,003	30,606,507	30,794,718	30,713,868
<b>Total Summarization by Fund</b>	<b>\$1,095,772,369</b>	<b>\$1,058,435,009</b>	<b>\$1,136,835,778</b>	<b>\$1,156,061,530</b>

Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

**General Fund**

**General Fund**

<b>Taxes</b>						
	Current Yr Secured		\$179,592,813	\$163,656,069	\$185,997,092	\$185,997,092
	Secured Tax Equity Allocation		—	4,146,251	—	—
	PY Secured Redemption		223,680	1,047,388	200,000	200,000
	Current Yr Unsecured		8,505,838	7,755,851	8,789,760	8,789,760
	Prior Yr Unsecured		31,255	426,359	—	—
	CY SB 813 Secured Supplemental		3,293,254	3,801,375	3,531,995	3,531,995
	CY SB 813 Unsec Supplemental		122,436	151,839	—	—
	PY SB 813 Redemption		246,170	192,188	—	—
	PY SB 813 Unsecured Supplemental		43,946	—	—	—
	Non-Departmental ERAF Rebate		79,279,986	81,207,924	40,000,000	40,000,000
	Penalty & Cost		906,884	1,079,058	1,026,288	1,026,288
	Unclaimed Property Tax Refunds		2,524	—	—	—
	Sales and Use Taxes		14,408,991	16,749,524	17,208,675	17,208,675
	Aircraft Taxes		856,595	1,090,710	1,090,710	1,090,710
	Property Transfer Tax		5,018,220	5,651,398	5,326,850	5,326,850
	Transient Occupancy Tax		978,758	1,104,597	1,084,716	1,084,716
	Business License Tax		—	1,905	—	—
	Racehorse Tax		492	67	—	—
	In Lieu Sales & Use Tax Revenue		4,764,313	5,064,691	6,297,224	6,297,224
	Property Tax In-Lieu of VLF		73,000,403	73,796,161	75,603,597	75,603,597
	Vehicle Rental Business Lic Tax		—	—	—	6,000,000
<b>Total Taxes</b>			<b>\$371,276,557</b>	<b>\$366,923,355</b>	<b>\$346,156,907</b>	<b>\$352,156,907</b>
<b>Licenses, Permits and Franchises</b>						
	Dog Licenses		\$452,610	\$435,071	\$500,000	\$500,000
	Cat Licenses		29,684	25,535	30,000	30,000
	Dangerous/Vicious Animal Permit		21,324	20,536	25,000	25,000
	Animal Quarantine Fee		12,895	13,500	15,000	15,000



State Controller Schedules County Budget Act January 2010		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2012-2013					Schedule 6
Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
	Other Animal Permits & Fees		425	300	425	425	
	Miscellaneous Business License		5,067	3,936	3,500	3,500	
	Professional Service Licenses		—	35,784	34,235	34,235	
	Building Permits		1,772,639	1,901,491	1,960,452	1,960,452	
	Underground Tank Permits		371,284	392,291	376,921	376,921	
	Well & Septic Permits		303,865	320,341	275,000	275,000	
	Reinstatement Fees		77,837	93,241	85,819	85,819	
	Reinspection Fees		1,813	1,440	1,324	1,324	
	Building Permit Appeals		1,074	537	537	537	
	Zoning Permits		334,900	322,535	355,000	355,000	
	Grading/Land Clearing Permits		30,435	69,842	73,362	73,362	
	Resource Permits		23,661	32,890	31,224	31,224	
	Variances & Exceptions		53,362	58,725	64,218	64,218	
	Land Division Permits		109,982	136,711	138,600	138,600	
	Stable & Kennel Permits		900	4,527	3,675	3,675	
	Architecture/Design Revisions		64,162	89,285	87,502	87,502	
	Other Zoning Fees		47,111	55,297	51,559	51,559	
	Death Certificate Filing Fee		21,919	22,884	21,215	21,215	
	Device Registration Fees		393,233	414,005	401,400	401,400	
	Gun & Shooting Fees		3,000	3,790	2,100	2,100	
	Other Registration Fees		208,057	208,282	197,150	197,150	
	Misc Licenses & Permits		150,612	223,223	175,000	192,991	
	Franchise Fees		908,401	973,716	887,607	887,607	
			<b>\$5,400,251</b>	<b>\$5,859,713</b>	<b>\$5,797,825</b>	<b>\$5,815,816</b>	
<b>Fines, Forfeitures and Penalties</b>							
	Court Fines		\$8,074,007	\$7,041,451	\$7,197,500	\$7,197,500	
	Juvenile Traffic Fines		16,966	15,195	21,000	21,000	
	Vehicle Violations - SB 1372		—	50	—	—	
	Other Vehicle Code Fines		490,268	598,772	745,472	773,472	

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Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Equipment Violation Fines	1,565	2,199	2,000	2,000
		Municipal Court Fines	292,173	199,124	175,000	175,000
		Juvenile Court Fines	2,179	1,567	2,000	2,000
		Narcotics Forfeitures	101,903	92,833	100,000	100,000
		Other Forfeitures	25,196	23,712	40,000	40,000
		Agricultural Penalties	12,038	19,284	—	—
		Other Penalties	587,868	461,795	425,000	425,000
		Escheated Revenue	415,227	191,264	—	—
		<b>Total Fines, Forfeitures and Penalties</b>	<b>\$10,019,389</b>	<b>\$8,647,246</b>	<b>\$8,707,972</b>	<b>\$8,735,972</b>

<b>Use of Money and Property</b>						
		Interest Earned	\$3,346,672	\$3,017,540	\$2,881,864	\$2,881,864
		Interest Earned - PA/PG	170,862	142,714	177,810	177,810
		Other Interest Earned	108,864	496,933	80,000	80,000
		Other Investment Income	2,864,426	3,167,166	2,864,426	2,864,426
		County Land/Buildings Rentals	741,032	958,957	585,576	585,576
		Service Machine Concessions	27,499	22,248	15,800	15,800
		Other Rents & Concessions	519,561	528,691	580,948	580,948
		<b>Total Use of Money and Property</b>	<b>\$7,778,916</b>	<b>\$8,334,248</b>	<b>\$7,186,424</b>	<b>\$7,186,424</b>

<b>Intergovernmental Revenues</b>						
<b>State</b>						
		Highway Property Tax Rental	\$4,510	\$4,134	\$—	\$—
		State Block Grant	1,480,615	1,762,502	1,884,960	1,884,960
		Realignment VLF	19,257,515	16,387,929	14,196,787	14,196,787
		Realignment Sales Tax - Health	220,848	394,223	414,452	582,431
		Realignment Sales Tax-Mntl Hlth	18,218,953	24,239,836	25,149,532	25,387,217
		Realignment Sales Tax-Pub Asst	11,798,549	12,898,064	15,011,942	15,691,027
		Realignment Sales Tax 2011	—	37,293,065	20,717,719	23,928,349
		State Welfare Administration	40,834,701	38,237,046	52,845,588	52,820,388
		State Staff Development	815,796	347,215	128,450	128,450

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Fund 1	Financing Source Category 2	Financing Source Account 3	2010-11 Actual 4	2011-12 Actual 5	2012-13 Recommended 6	2012-13 Adopted by the Board of Supervisors 7
	Assistance Payments - AFDC		19,039,579	10,752,996	23,412,675	23,412,675
	Child Abuse Services		246,446	56,292	214,571	214,571
	State Child Care		2,433,205	2,969,467	3,053,418	3,053,418
	CCS State Subvention		4,788,380	4,424,475	4,648,618	4,648,618
	Mental Health Short Doyle		5,384,948	3,528,350	—	—
	Mental Health SEP		7,914,772	(6,032,452)	3,939,618	3,637,121
	Mental Health Services Act (MHSA)		19,934,433	21,546,520	21,876,835	21,876,835
	Other State Mental Health		1,914,732	5,386,348	—	—
	State Public Health Grant		787,107	1,088,347	800,663	800,663
	State Aid - CHDP		1,140,311	1,062,831	1,038,257	1,038,257
	State Aid - WIC		3,225,423	2,957,714	2,952,419	2,952,419
	State Aid-Infectious Diseases		448,099	527,207	495,284	495,284
	State AIDS Master Grant		607,796	482,548	400,726	400,726
	State AIDS Drug Asst Program		8,339	8,843	8,339	8,339
	State PH Categorical Aid		296,896	205,648	251,261	251,261
	State - Other Public Health		730,134	776,054	2,360,181	2,447,181
	Alcohol & Drug Programs		17,056	40,017	11,000	11,000
	State Aid - Aging		409,013	390,909	226,098	226,098
	Other State Health Programs		1,777,549	1,436,039	1,176,063	1,176,063
	State Aid - Agriculture		1,324,913	1,352,314	1,228,784	1,231,133
	State Aid - Water Resource Grit		13,735	—	—	—
	State Aid-Parks Acquis & Devlp		—	4,500	—	—
	State Aid - Other Construction		77,438	1,323,130	—	—
	State Aid - Corrections		761,943	593,574	643,965	643,965
	State Aid Jail Booking		384,092	176,810	—	—
	Homeowners Property Tax Relief		1,343,451	1,318,383	1,331,567	1,331,567
	Other State Trial Court		1,379,370	858,740	1,210,000	1,210,000
	State Aid - Public Safety		49,399,508	55,888,141	59,836,477	60,836,477
	Crime & Delinquency Prevention		71,606	65,184	322,674	322,674

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1	2	3	4	5	6	7	
		OCJP Grant - Various	1,066,594	984,796	914,868	914,868	
		Tobacco Tax	147,783	133,622	150,000	150,000	
		School Lunch Program	253,159	245,345	259,000	259,000	
		Child Support Incentive Program	3,873,314	3,753,424	3,959,471	3,865,051	
		State-Mandated Cost Reimburse	4,314,533	2,053,501	—	—	
		Abandoned Vehicle Service Fee	57,453	36,398	52,500	52,500	
		Timber Tax Yield Guarantee	7,079	15,648	15,032	15,032	
		Misc State Reimb/Subsidies	958,569	489,764	562,740	562,740	
		All Other State Aid	8,091,855	7,631,517	9,486,852	9,486,852	
		State Aid - Anti Terrorism	948,688	755,012	815,448	815,448	
		<b>Total State</b>	<b>\$238,210,790</b>	<b>\$260,851,967</b>	<b>\$278,004,834</b>	<b>\$282,967,445</b>	
		<b>Federal</b>					
		Federal Welfare Administration	\$32,218,876	\$30,063,923	\$30,994,879	\$31,831,156	
		Child Support Enforcement	7,518,787	7,286,059	7,528,144	7,344,859	
		Federal Staff Development	1,501,277	1,458,579	48,198	48,198	
		Employment Program Administrtrn	1,152	7,686	7,000	7,000	
		Assistance Payments - Other	22,677,687	5,285,496	12,553,664	12,553,664	
		IRAP Assistance	591	3,226	10,000	10,000	
		Title IV-A Payments	2,142,336	1,593,307	2,530,773	2,530,773	
		Title IV-E Payments	3,427,520	4,177,596	2,944,298	2,944,298	
		Other Federal Health Programs	102,204	—	—	—	
		Federal Aid - Roads & Bridges	149,960	964,822	2,465,878	2,465,878	
		Federal Aid - Disaster Relief	203,743	215,062	166,861	166,861	
		Federal Aid - Anti Terrorism	3,235,361	1,845,540	3,423,722	4,024,430	
		Federal UASI Grant	7,479,406	3,472,025	4,535,366	4,535,366	
		OCJP Grant - Federal	623,811	529,301	458,583	458,583	
		Federal Aid - Aging	3,019,171	3,032,561	3,057,834	3,057,834	
		Federal JTPA Program	6,931,041	6,496,976	6,003,434	7,000,617	
		Fed Comm Development HUD Grant	5,010,846	2,329,024	3,062,084	3,062,084	

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1	2	3	4	5	6	7	
		Federal Categorical Programs	3,208,320	2,748,590	3,182,018	3,182,018	
		All Other Federal Aid	6,947,666	8,981,519	6,617,634	6,617,634	
		All Other Federal Grants	5,316,625	5,294,406	13,692,079	14,040,450	
		Other In-Lieu Taxes	9,893	3,627	—	—	
		County Housing Authority Pymts	777,104	776,306	608,702	608,702	
		<b>Total Federal</b>	<b>\$112,503,378</b>	<b>\$86,565,630</b>	<b>\$103,891,151</b>	<b>\$106,490,405</b>	
		<b>Other Local Government</b>					
		Aid From Cities	\$95,855	\$221,976	\$185,855	\$185,855	
		Aid - Other Local Agencies	5,359,481	5,485,118	5,852,530	5,852,530	
		Ryan White I - Formula (CSF)	2,103,341	2,059,101	1,555,715	1,555,715	
		HOPWA Grant (CSF)	871,101	878,500	873,900	873,900	
		Misc Local Agency Grants	122,284	0	5,000	206,000	
		All Other Local Govern Revenue	4,636,880	25,436,139	14,547,144	16,334,646	
		Realignment Subsidy - VLF	121,299	79,479	342,740	342,740	
		<b>Total Other Local Government</b>	<b>\$13,310,242</b>	<b>\$34,160,313</b>	<b>\$23,362,884</b>	<b>\$25,351,386</b>	
		<b>Total Intergovernmental Revenue</b>	<b>\$364,024,410</b>	<b>\$381,577,910</b>	<b>\$405,258,869</b>	<b>\$414,809,236</b>	
		<b>Charges for Services</b>					
		Prop Tax Administration Fee	\$3,916,192	\$3,513,726	\$3,460,000	\$3,460,000	
		Tax/Assessment Collection Fee	1,010,085	1,008,084	1,008,621	1,008,621	
		Redemption Fee - County Share	145,785	94,165	96,000	96,000	
		Suppl Tax Admin Fee 5%	1,414,706	1,589,698	1,385,263	1,442,069	
		Tax/Assessment/Vital Document Fee	944,539	943,705	915,000	915,000	
		Other Administrative Assessment	—	20	—	—	
		Special Tax Collector Fees	282,735	306,570	303,014	303,014	
		Accounting Svcs-Other Agency	58,104	124,081	215,517	215,517	
		Audit Fees	42,146	43,410	53,348	53,348	
		Returned Check Charges	67,953	59,998	47,350	47,350	
		Management Svcs - Other Agency	232,681	1,270,770	1,209,376	1,209,376	
		Proc Fee - Installment Account	2,633	757	1,850	1,850	

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1	2	3	4	5	6	7	
	Telephone Services		76,417	39,250	13,788	13,788	
	Public Safety Communicat'n Svc		5,052,621	5,333,397	5,365,985	5,365,985	
	Network & Information Services		617,353	572,331	617,772	617,772	
	Radio Services		389,808	382,545	357,357	357,357	
	Candidate Filing Fees		82,237	119,942	27,850	27,850	
	Election Services-Other Agency		3,072,487	2,143,469	1,000,000	1,000,000	
	Public Admin Legal Fees		97,723	14,455	10,000	10,000	
	Public Guardian Legal Fees		1,457,994	1,439,532	1,479,634	1,479,634	
	Legal Services-Other Agencies		2,886,690	2,915,690	2,992,115	2,992,115	
	Miscellaneous Legal Recoveries		386,002	281,805	500	500	
	Private Defender Fees		677,724	644,198	650,000	650,000	
	Human Resources Svcs-Various		—	—	22,000	22,000	
	Plan Research Fee		11,247	7,876	10,526	10,526	
	Ordinance/General Plan Fee		36,976	11,704	—	—	
	Geotechnical Fee		3,836	3,873	4,431	4,431	
	Plan/Inspection Fee		12,320	7,520	10,660	10,660	
	Other Planning Services Fees		17,286	30,199	27,690	27,690	
	Engineering Services		265,571	256,883	275,808	275,808	
	Environmental Review Fees		59,303	74,868	77,143	77,143	
	Plan Checking Fees		937,736	915,779	927,844	927,844	
	Agricultural Inspection Fees		151,823	137,165	176,200	176,200	
	Miscellaneous Agricultural Fee		—	21,957	—	—	
	Admin Fees		289,073	324,858	317,715	317,715	
	Process Service Fees/Mileage		183,711	174,637	185,000	185,000	
	Restitution Fee - 10%		131,094	99,268	85,580	85,580	
	Municipal Court Fees		1,498,089	1,242,964	1,282,300	1,282,300	
	Diversion Admin Fee \$50/\$100		57,258	53,735	56,000	56,000	
	Miscellaneous Court Fees		1,466	699	900	900	
	Financial Responsibility Fee		1,914	5,444	1,000	1,000	

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Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
	Night Traffic Court Fees		53	38	40	40
	Other Court Fees & Costs		246	—	—	—
	Public Admin Estate Fees		147,385	20,495	143,135	143,135
	Public Guardian Estate Fees		1,457,576	696,900	2,447,949	2,447,949
	Warehouse Service Fees		14,894	615,635	59,173	59,173
	Humane Services Fees		144,388	158,333	155,000	155,000
	Miscellaneous Animal Services		141,494	107,555	100,000	100,000
	Misc Law Enforcement Fees		21,785	457,940	49,320	49,320
	Impound Administration Fee		17,770	12,150	14,900	14,900
	Jail Booking Fees		68,362	2,491	50,000	50,000
	Eichler Contract Patrol Svc		835,708	644,690	644,690	644,690
	Woodside Contract Patrol Svc		1,215,916	1,318,862	1,366,930	1,366,930
	Portola Contract Patrol Svc		724,837	797,480	826,052	826,052
	Other Agency Patrol Services		28,997	44,899	28,000	28,000
	Work Program Fees		189,222	207,080	265,000	265,000
	Transportation of Prisoners		14,958	25,817	25,000	25,000
	Traffic Patrol Fees		—	4,111	5,000	5,000
	Work Furlough Maintenance Fee		553,517	565,341	732,500	732,500
	Fingerprinting Fees		57,128	63,817	96,000	96,000
	Crime Lab Services		103,621	101,456	100,000	100,000
	DUI Response Fee		292,452	181,165	214,609	214,609
	Crime Investigation Services		905,056	1,172,423	1,323,750	1,323,750
	Transportation Security Services		3,693,482	3,735,296	3,620,366	3,620,366
	CSA 8 Policing Services		—	198,500	198,500	198,500
	Document Recording Fees		3,358,118	3,798,562	3,305,209	3,305,209
	Micrographic Conversion Fee		—	25,000	813,640	1,577,744
	Automation Trust Account Fee		—	6,400	40,000	40,000
	Vital Statistics Document Fee		357,697	354,306	327,800	327,800
	IT Surcharge		—	89,734	—	—

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1	2	3	4	5	6	7	
	Reimbursement-Public Works Svc		2,319	158,258	3,600	3,600	
	Medical Report Fees		10,677	16,212	16,300	16,300	
	Other Health Fees		132,042	127,777	123,000	123,000	
	Laboratory Service		247,120	278,003	423,000	423,000	
	Mental Health Service Fees		67,498	(31,104)	47,161	47,161	
	Residency Fees		384,285	384,285	384,285	384,285	
	Cal Child Svc (CCS) Client Fee		2,860	6,496	2,300	2,300	
	Vector Control Services		—	—	15,036	15,036	
	Public Pool Inspection Fee		412,088	399,502	414,469	414,469	
	Hotel/Motel Inspection Fee		794,127	795,465	786,656	786,656	
	Cross-Connection Fee		264,939	289,500	288,000	288,000	
	Hazardous Waste Inspection Fee		2,233,447	2,244,064	2,242,430	2,336,326	
	Food Handling Fees		3,203,468	3,309,877	3,362,227	3,362,227	
	Filing Fees - Real Prop Alt		40,357	41,013	55,000	55,000	
	Educational Fees		57,542	139,115	90,000	90,000	
	Marina Berth Rentals		240	60	—	—	
	Camping Permits		296,318	500,265	351,207	351,207	
	Horse Camp Permits		36,100	47,410	36,000	36,000	
	Reservation Fees		360,527	358,107	446,660	446,660	
	Park Concession Fees		—	8,028	—	—	
	Miscellaneous Park Sales		152	—	—	—	
	Park Entry Fees		583,216	758,784	655,628	655,628	
	Annual Pass Sales		21,630	27,280	20,000	20,000	
	Rifle Range Fees		33,884	31,380	60,000	60,000	
	Other Park & Recreation Fees		54,434	106,078	30,000	30,000	
	Reimbursement for Burials		13,405	4,050	5,000	5,000	
	Body Removal & Storage		247,852	245,130	261,000	261,000	
	Other Coroner's Fees		3,790	8,178	4,000	4,000	
	HPSM Risk Share Supplemental		144,139	41,527	60,935	60,935	



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1	2	3	4	5	6	7	
	Medi-Cal FFP		20,275,351	28,440,885	28,868,078	28,756,534	
	Medi-Cal State		384,545	3,054,586	2,640,092	2,640,092	
	Medicare		3,248,863	1,322,326	828,816	828,816	
	Third Party Reimbursements		1,799,866	1,731,231	905,919	905,919	
	Patient Fees		32,198	30,773	32,000	32,000	
	SSI/SSP Collections		381,048	360,646	334,490	334,490	
	Other Reimbursements		4,864,565	6,917,551	7,978,868	7,893,612	
	Medi-Cal FQHC		636,555	659,420	707,466	707,466	
	Institutional Care - Juveniles		308,660	277,001	266,036	266,036	
	Care of Inmates - State Inst		160,545	78,174	210,000	210,000	
	Care of Court Wards		(20,604)	3,859	15,000	15,000	
	Other Institutional Care		34,972	206,326	—	—	
	Annexation Charges		8,357	24,436	25,000	25,000	
	Commissions		2,837,146	3,037,450	2,696,460	2,696,460	
	Refuse Disposal Charges		2,149,436	1,836,339	2,281,106	2,281,106	
	Water Service Charges		51,237	11,969	12,600	12,600	
	Other Special Charges		—	—	50,000	50,000	
	Misc Services to Cities		325,380	482,721	323,863	323,863	
	Other Charges for Services		1,056,327	1,025,711	5,015,435	5,249,198	
	VRS Workcenter Charges		726,471	759,411	1,740,000	1,803,481	
			<b>\$89,827,354</b>	<b>\$102,173,054</b>	<b>\$106,738,823</b>	<b>\$107,754,073</b>	
<b>Interfund Revenue</b>							
	IFR - General Fund		\$10,851	\$—	\$—	\$—	
	IFR - Parks Fund		36,076	5,796	10,000	10,000	
	IFR - CJTFC		340,444	340,444	340,444	340,444	
	IFR - CTCF		—	14,266	—	—	
	IFR - EMS Fund		152	—	—	—	
	IFR - Road Fund		3,002,415	3,355,815	4,310,740	4,310,740	
	IFR - Half Cent Fund		61,243	13,870	—	—	

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1	2	3	4	5	6	7
	IFR - Coyote Point Marina Fund		14,180	14,956	109,425	109,425
	IFR - Road Improvement Fund		32,854	—	—	—
	IFR - Airports Fund		178,759	192,632	171,936	171,936
	IFR - Solid Waste Fund		395,750	269,625	174,000	174,000
	IFR - Fire Protection Fund		6,073,913	5,666,693	5,504,699	5,504,699
	IFR - Library Fund		588,102	570,186	618,228	618,228
	IFR - SMC GH		17,895,866	21,836,677	26,648,754	26,530,584
	IFR - CSRC		493,208	430,116	602,653	602,653
	IFR - Special District Fund		1,355,832	2,139,570	2,071,756	2,071,756
	IFR - Housing Fund		—	3,262,023	3,160,642	3,160,642
	Other Interfund Revenue		21,736,734	21,555,940	22,269,549	21,326,634
	Loan Repayments - Other Funds		200,000	200,000	200,000	200,000
	IFR - Trial Ct Funding-Muni		9,209,642	0	—	—
	IFR - Trial Ct Funding-Super		336,212	335,146	300,000	300,000
	IFR - AB939 Fund		850	916	—	—
<b>Total Interfund Revenue</b>			<b>\$61,963,081</b>	<b>\$60,204,670</b>	<b>\$66,492,826</b>	<b>\$65,431,741</b>

<b>Miscellaneous Revenue</b>		<b>Total Interfund Revenue</b>	<b>\$61,963,081</b>	<b>\$60,204,670</b>	<b>\$66,492,826</b>	<b>\$65,431,741</b>
Reimbursement-Basic Needs Loan		\$273,094		\$177,460	\$771,600	\$771,600
Other Client Reimbursements		973,097		53,568	424,500	424,500
Sale of Literature		12,316		18,491	35,100	35,100
Sale of Surplus & Salvage		37,298		35,478	40,200	40,200
Sale of Property & Materials		4,753		264,921	4,500	4,500
Sale of Data/Microfiche		64,759		66,738	56,000	56,000
Photocopy Sales		6,987		6,716	9,000	9,000
Cash Overages		1,067		5,670	—	—
Bad Debt Recoveries		183,580		710,767	180,000	180,000
Compensation Insurance Refunds		790,659		1,146,869	536,369	536,369
SDI Payments		1,639,648		1,696,987	552,027	552,027
Gifts & Donations		55,048		56,520	21,784	21,784

State Controller Schedules County Budget Act January 2010		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2012-2013					Schedule 6
Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
		Miscellaneous Reimbursements	6,825,232	2,715,041	2,268,078	2,268,078	
		Insurance Recoveries & Refunds	1,479	643	17,699	17,699	
		Equipment Cost Reimbursement	98,592	88,430	89,414	89,414	
		Project Cost Reimbursement	1,403,564	500,861	562,049	405,344	
		Witness & Jury Fees	234,886	187,842	35,500	35,500	
		Other Foundation Grants	3,896,960	4,101,746	4,439,261	4,569,261	
		Non-Government Program Funds	15,030	80,568	25,000	25,000	
		PG&E Rebates	66,354	162,062	85,000	85,000	
		All Other Miscellaneous Revenue	9,161,845	9,934,612	5,211,458	5,256,719	
		Rebates and Refunds	523,880	618,329	45,600	45,600	
		Tobacco Settlement	8,138,037	6,366,790	6,394,812	6,394,812	
		<b>Total Miscellaneous Revenue</b>	<b>\$34,408,167</b>	<b>\$28,997,108</b>	<b>\$21,804,951</b>	<b>\$21,823,507</b>	
<b>Other Financing Sources</b>							
		Sale of Fixed Assets	\$4,960	\$2,099	\$2,200	\$2,200	
		Operating Tsfr In	567,826	31,108	170,066	170,066	
		<b>Total Other Financing Sources</b>	<b>\$572,787</b>	<b>\$33,208</b>	<b>\$172,266</b>	<b>\$172,266</b>	
<b>Total General Fund</b>			<b>\$945,270,912</b>	<b>\$962,750,513</b>	<b>\$968,316,863</b>	<b>\$983,885,942</b>	
<b>Total General Fund Financing Sources</b>			<b>\$945,270,912</b>	<b>\$962,750,513</b>	<b>\$968,316,863</b>	<b>\$983,885,942</b>	
<b>Special Revenue Funds</b>							
<b>Emergency Medical Services Fund</b>							
<b>Fines, Forfeitures and Penalties</b>							
		Court Fines	\$1,794,966	\$1,703,204	\$1,715,136	\$1,715,136	
		Juvenile Traffic Fines	33,341	263	451	451	
		Other Vehicle Code Fines	795,366	729,451	714,994	714,994	
		Equipment Violation Fines	13	—	—	—	
		<b>Total Fines, Forfeitures and Penalties</b>	<b>\$2,623,687</b>	<b>\$2,432,918</b>	<b>\$2,430,581</b>	<b>\$2,430,581</b>	
<b>Use of Money and Property</b>							
		Interest Earned	\$32,086	\$30,006	\$32,432	\$32,432	
		<b>Total Use of Money and Property</b>	<b>\$32,086</b>	<b>\$30,006</b>	<b>\$32,432</b>	<b>\$32,432</b>	

State Controller Schedules County Budget Act January 2010		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2012-2013					Schedule 6
Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	

<b>Charges for Services</b>						
	Municipal Court Fees		\$220	\$—	\$—	\$—
	<b>Total Charges for Services</b>		<b>\$220</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>
<b>Miscellaneous Revenue</b>						
	Bad Debt Recoveries		\$—	\$7,302	\$—	\$—
	All Other Miscellaneous Revenue		10,515	37,322	17,000	17,000
	<b>Total Miscellaneous Revenue</b>		<b>\$10,515</b>	<b>\$44,623</b>	<b>\$17,000</b>	<b>\$17,000</b>
	<b>Total Emergency Medical Services Fund</b>		<b>\$2,666,507</b>	<b>\$2,507,548</b>	<b>\$2,480,013</b>	<b>\$2,480,013</b>

**IHSS Public Authority Fund**

<b>Use of Money and Property</b>						
	Interest Earned - PA/PG		\$11,925	\$18,753	\$—	\$—
	<b>Total Use of Money and Property</b>		<b>\$11,925</b>	<b>\$18,753</b>	<b>\$—</b>	<b>\$—</b>
<b>Intergovernmental Revenues</b>						
<b>State</b>						
	Realignment Sales Tax-Pub Asst		\$4,250,412	\$4,912,052	\$8,121,603	\$8,121,603
	State IHSS		1,232,924	1,496,467	1,474,842	1,474,842
	<b>Total State</b>		<b>\$5,483,336</b>	<b>\$6,408,519</b>	<b>\$9,596,445</b>	<b>\$9,596,445</b>
<b>Federal</b>						
	Federal IHSS		\$2,550,406	\$2,364,561	\$3,353,803	\$3,353,803
	<b>Total Federal</b>		<b>\$2,550,406</b>	<b>\$2,364,561</b>	<b>\$3,353,803</b>	<b>\$3,353,803</b>
	<b>Total Intergovernmental Revenue</b>		<b>\$8,033,742</b>	<b>\$8,773,080</b>	<b>\$12,950,248</b>	<b>\$12,950,248</b>
<b>Interfund Revenue</b>						
	IFR - General Fund		\$4,487,523	\$3,702,306	\$3,702,306	\$3,702,306
	Other Interfund Revenue		262,492	258,398	349,744	349,744
	<b>Total Interfund Revenue</b>		<b>\$4,750,015</b>	<b>\$3,960,704</b>	<b>\$4,052,050</b>	<b>\$4,052,050</b>
<b>Miscellaneous Revenue</b>						
	SDI Payments		\$7,861	\$—	\$—	\$—
	Miscellaneous Reimbursements		—	60	—	—
	All Other Miscellaneous Revenue		120	15	—	—

State Controller Schedules County Budget Act January 2010		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2012-2013					Schedule 6
Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
	Rebates and Refunds		—	870	—	—	
		Total Miscellaneous Revenue	\$7,981	\$945	\$—	\$—	
		<b>Total IHSS Public Authority Fund</b>	<b>\$12,803,662</b>	<b>\$12,753,482</b>	<b>\$17,002,298</b>	<b>\$17,002,298</b>	
<b>Fish and Game Propagation Fund</b>							
	Fines, Forfeitures and Penalties						
	Fish & Game Fines		\$1,654	\$2,268	\$1,650	\$1,650	
		<b>Total Fines, Forfeitures and Penalties</b>	<b>\$1,654</b>	<b>\$2,268</b>	<b>\$1,650</b>	<b>\$1,650</b>	
	Use of Money and Property						
	Interest Earned		\$871	\$778	\$800	\$800	
		<b>Total Use of Money and Property</b>	<b>\$871</b>	<b>\$778</b>	<b>\$800</b>	<b>\$800</b>	
	Charges for Services						
	Municipal Court Fees		\$—	\$28	\$—	\$—	
		<b>Total Charges for Services</b>	<b>\$—</b>	<b>\$28</b>	<b>\$—</b>	<b>\$—</b>	
	Miscellaneous Revenue						
	Bad Debt Recoveries		\$—	\$234	\$—	\$—	
		<b>Total Miscellaneous Revenue</b>	<b>\$—</b>	<b>\$234</b>	<b>\$—</b>	<b>\$—</b>	
		<b>Total Fish and Game Propagation Fund</b>	<b>\$2,525</b>	<b>\$3,308</b>	<b>\$2,450</b>	<b>\$2,450</b>	
<b>Off-Highway Vehicle License Fund</b>							
	Use of Money and Property						
	Interest Earned		\$239	\$—	\$—	\$—	
		<b>Total Use of Money and Property</b>	<b>\$239</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	
		<b>Total Off-Highway Vehicle License Fund</b>	<b>\$239</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	
<b>Structural Fire Protection Fund</b>							
	Taxes						
	Current Yr Secured		\$4,203,045	\$4,386,408	\$4,141,558	\$4,141,558	
	Current Yr Unsecured		240,229	254,607	244,984	244,984	
	Prior Yr Unsecured		(54)	8,954	—	—	
	CY SB 813 Secured Supplemental		55,999	63,780	57,844	57,844	
	CY SB 813 Unsec Supplemental		1,812	2,762	—	—	

State Controller Schedules County Budget Act January 2010		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2012-2013					Schedule 6
Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
		PY SB 813 Redemption	4,402	3,811	—	—	
		PY SB 813 Unsecured Supplemental	1,142	—	—	—	
		<b>Total Taxes</b>	<b>\$4,506,574</b>	<b>\$4,720,322</b>	<b>\$4,444,386</b>	<b>\$4,444,386</b>	
		<b>Use of Money and Property</b>					
		Interest Earned	\$19,400	\$12,795	\$10,000	\$10,000	
		Other Rents & Concessions	33,657	28,479	32,000	32,000	
		<b>Total Use of Money and Property</b>	<b>\$53,057</b>	<b>\$41,274</b>	<b>\$42,000</b>	<b>\$42,000</b>	
		<b>Intergovernmental Revenues</b>					
		<b>State</b>					
		Homeowners Property Tax Relief	\$29,717	\$30,642	\$28,191	\$28,191	
		Timber Tax Yield Guarantee	1,461	3,229	1,500	1,500	
		<b>Total State</b>	<b>\$31,178</b>	<b>\$33,871</b>	<b>\$29,691</b>	<b>\$29,691</b>	
		<b>Federal</b>					
		Other In-Lieu Taxes	\$1,715	\$—	\$—	\$—	
		<b>Total Federal</b>	<b>\$1,715</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	
		<b>Other Local Government</b>					
		<b>Total Federal</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	
		<b>Total Intergovernmental Revenue</b>	<b>\$32,894</b>	<b>\$33,871</b>	<b>\$29,691</b>	<b>\$29,691</b>	
		<b>Charges for Services</b>					
		Management Svcs - Other Agency	\$166,859	\$164,738	\$165,000	\$165,000	
		Plan Checking Fees	112,300	122,116	110,000	110,000	
		<b>Total Charges for Services</b>	<b>\$279,159</b>	<b>\$286,854</b>	<b>\$275,000</b>	<b>\$275,000</b>	
		<b>Interfund Revenue</b>					
		Other Interfund Revenue	\$1,050,791	\$1,869,165	\$503,000	\$—	
		<b>Total Interfund Revenue</b>	<b>\$1,050,791</b>	<b>\$1,869,165</b>	<b>\$503,000</b>	<b>\$—</b>	
		<b>Miscellaneous Revenue</b>					
		Sale of Surplus & Salvage	\$4,948	\$—	\$—	\$—	
		Bad Debt Recoveries	—	724	—	—	
		Miscellaneous Reimbursements	13,683	27,366	13,683	13,683	

State Controller Schedules County Budget Act January 2010		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2012-2013					Schedule 6
Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
	Equipment Cost Reimbursement		—	68,662	—	—	
	All Other Miscellaneous Revenue		5,947	5,783	5,000	5,000	
	<b>Total Miscellaneous Revenue</b>		<b>\$24,578</b>	<b>\$102,535</b>	<b>\$18,683</b>	<b>\$18,683</b>	
	<b>Other Financing Sources</b>						
	Operating Isfr In		\$—	\$—	\$—	\$503,000	
	<b>Total Other Financing Sources</b>		<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$503,000</b>	
	<b>Total Structural Fire Protection Fund</b>		<b>\$5,947,053</b>	<b>\$7,054,020</b>	<b>\$5,312,760</b>	<b>\$5,312,760</b>	
	<b>Road Fund</b>						
	<b>Licenses, Permits and Franchises</b>						
	Road Privileges & Permits		\$182,661	\$170,307	\$160,000	\$160,000	
	<b>Total Licenses, Permits and Franchises</b>		<b>\$182,661</b>	<b>\$170,307</b>	<b>\$160,000</b>	<b>\$160,000</b>	
	<b>Use of Money and Property</b>						
	Interest Earned		\$248,275	\$233,837	\$120,000	\$120,000	
	Other Interest Earned		127	101	—	—	
	County Land/Buildings Rentals		61,977	56,000	60,000	60,000	
	<b>Total Use of Money and Property</b>		<b>\$310,379</b>	<b>\$289,938</b>	<b>\$180,000</b>	<b>\$180,000</b>	
	<b>Intergovernmental Revenues</b>						
	<b>State</b>						
	Highway Users Tax - SCA 1		\$3,074,269	\$2,773,049	\$2,918,819	\$2,918,819	
	Highway Users Tax - 1 5/8		6,582,049	6,540,979	6,939,700	6,939,700	
	Highway Users Tax - 1.04		303,788	284,516	318,664	318,664	
	State Aid - Roads & Bridges		4,487,022	7,840,722	6,109,976	6,109,976	
	State Aid - Other Construction		267,402	—	—	—	
	All Other State Aid		238,069	46,770	—	—	
	<b>Total State</b>		<b>\$14,952,598</b>	<b>\$17,486,036</b>	<b>\$16,287,159</b>	<b>\$16,287,159</b>	
	<b>Federal</b>						
	Federal Aid - Roads & Bridges		\$806,618	\$2,015,059	\$1,219,845	\$1,219,845	
	<b>Total Federal</b>		<b>\$806,618</b>	<b>\$2,015,059</b>	<b>\$1,219,845</b>	<b>\$1,219,845</b>	

State Controller Schedules County Budget Act January 2010		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2012-2013					Schedule 6
Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	

<b>Other Local Government</b>						
	Aid - Other Local Agencies		\$111,619	\$372,490	\$—	\$—
	All Other Local Govern Revenue		—	—	330,000	7,030,000
	<b>Total Other Local Government</b>		<b>\$111,619</b>	<b>\$372,490</b>	<b>\$330,000</b>	<b>\$7,030,000</b>
	<b>Total Intergovernmental Revenue</b>		<b>\$15,870,835</b>	<b>\$19,873,585</b>	<b>\$17,837,004</b>	<b>\$24,537,004</b>

<b>Charges for Services</b>						
	Miscellaneous Legal Recoveries		\$16,907	\$—	\$—	\$—
	Sale of Plans & Specs		8,094	4,160	3,500	3,500
	Reimbursement-Public Works Svc		50,634	23,024	20,000	20,000
	Benefit Assessments		6,693	—	—	—
	Bonds - Special Charges		9,866	9,270	—	—
	<b>Total Charges for Services</b>		<b>\$92,194</b>	<b>\$36,454</b>	<b>\$23,500</b>	<b>\$23,500</b>

<b>Interfund Revenue</b>						
	IFR - General Fund		\$543,634	\$561,543	\$406,164	\$406,164
	IFR - Road Fund		503	474	—	—
	IFR - Coyote Point Marina Fund		450,125	9,960	—	—
	IFR - Airports Fund		49,740	42,411	15,000	15,000
	IFR - Solid Waste Fund		84,661	3,232	74,000	74,000
	IFR - Library Fund		6,032	5,593	2,400	2,400
	IFR - SMCGR		—	1,347	—	—
	IFR - Special District Fund		101,580	116,019	15,000	15,000
	Other Interfund Revenue		368,161	428,892	28,226	554,420
	<b>Total Interfund Revenue</b>		<b>\$1,604,436</b>	<b>\$1,169,470</b>	<b>\$540,790</b>	<b>\$1,066,984</b>

<b>Miscellaneous Revenue</b>						
	Sale of Surplus & Salvage		\$—	\$1,050	\$—	\$—
	Bad Debt Recoveries		—	21,573	—	—
	Compensation Insurance Refunds		34,208	54,028	30,000	30,000
	SDI Payments		7,970	22,388	—	—
	Project Cost Reimbursement		276,766	252,142	122,000	122,000



State Controller Schedules County Budget Act January 2010		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2012-2013					Schedule 6
Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
	Non-Government Program Funds		—	774	—	—	
	All Other Miscellaneous Revenue		16,577	14,815	—	—	
	Rebates and Refunds		62	210	—	—	
	<b>Total Miscellaneous Revenue</b>		<b>\$335,584</b>	<b>\$366,979</b>	<b>\$152,000</b>	<b>\$152,000</b>	
	<b>Total Road Fund</b>		<b>\$18,396,088</b>	<b>\$21,906,731</b>	<b>\$18,893,294</b>	<b>\$26,119,488</b>	
<b>Half-Cent Transportation Fund</b>							
<b>Taxes</b>							
	Sales and Use Taxes		\$1,835,196	\$1,997,065	\$1,865,199	\$1,865,199	
	<b>Total Taxes</b>		<b>\$1,835,196</b>	<b>\$1,997,065</b>	<b>\$1,865,199</b>	<b>\$1,865,199</b>	
<b>Use of Money and Property</b>							
	Interest Earned		\$6,200	\$9,724	\$—	\$—	
	<b>Total Use of Money and Property</b>		<b>\$6,200</b>	<b>\$9,724</b>	<b>\$—</b>	<b>\$—</b>	
<b>Charges for Services</b>							
	Management Svcs - Other Agency		\$1,198,786	\$—	\$—	\$—	
	Other Charges for Services		69,489	66,845	75,000	75,000	
	<b>Total Charges for Services</b>		<b>\$1,268,275</b>	<b>\$66,845</b>	<b>\$75,000</b>	<b>\$75,000</b>	
<b>Miscellaneous Revenue</b>							
	Bad Debt Recoveries		\$—	\$(323)	\$—	\$—	
	Rebates and Refunds		4	—	—	—	
	<b>Total Miscellaneous Revenue</b>		<b>\$4</b>	<b>\$(323)</b>	<b>\$—</b>	<b>\$—</b>	
	<b>Total Half-Cent Transportation Fund</b>		<b>\$3,109,675</b>	<b>\$2,073,311</b>	<b>\$1,940,199</b>	<b>\$1,940,199</b>	
<b>Road Improvement Fund</b>							
<b>Use of Money and Property</b>							
	Interest Earned		\$30,369	\$28,646	\$13,000	\$13,000	
	<b>Total Use of Money and Property</b>		<b>\$30,369</b>	<b>\$28,646</b>	<b>\$13,000</b>	<b>\$13,000</b>	
<b>Charges for Services</b>							
	Mitigation Fees		\$252,143	\$294,131	\$262,000	\$262,000	
	<b>Total Charges for Services</b>		<b>\$252,143</b>	<b>\$294,131</b>	<b>\$262,000</b>	<b>\$262,000</b>	

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Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	

<b>Miscellaneous Revenue</b>						
	Bad Debt Recoveries		\$—	\$11,650	\$—	\$—
	<b>Total Miscellaneous Revenue</b>		\$—	\$11,650	\$—	\$—
	<b>Total Road Improvement Fund</b>		\$282,512	\$334,428	\$275,000	\$275,000

<b>Solid Waste Fund</b>						
<b>Use of Money and Property</b>						
	Interest Earned		\$55,965	\$41,747	\$12,101	\$12,101
	<b>Total Use of Money and Property</b>		\$55,965	\$41,747	\$12,101	\$12,101

<b>Intergovernmental Revenues</b>						
<b>State</b>						
	State Aid - Waste Management		\$—	\$35,317	\$—	\$—
	<b>Total State</b>		\$—	\$35,317	\$—	\$—

<b>Federal</b>						
	All Other Federal Grants		\$67,528	\$—	\$—	\$—
	<b>Total Federal</b>		\$67,528	\$—	\$—	\$—

<b>Other Local Government</b>						
	All Other Local Govern Revenue		\$195,629	\$213,993	\$182,021	\$182,021
	<b>Total Other Local Government</b>		\$195,629	\$213,993	\$182,021	\$182,021
	<b>Total Intergovernmental Revenue</b>		\$263,157	\$249,310	\$182,021	\$182,021

<b>Charges for Services</b>						
	Returned Check Charges		\$—	\$25	\$—	\$—
	Miscellaneous Legal Recoveries		575	—	—	—
	Other Planning Services Fees		7,980	10,070	2,000	2,000
	Reimbursement-Public Works Svc		42,502	97,158	—	—
	Refuse Disposal Charges		72,435	61,946	62,574	62,574
	<b>Total Charges for Services</b>		\$123,492	\$169,199	\$64,574	\$64,574

<b>Interfund Revenue</b>						
	IFR - General Fund		\$2,784	\$278	\$—	\$—
	IFR - Special District Fund		57,574	32,518	22,000	22,000

State Controller Schedules County Budget Act January 2010		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2012-2013					Schedule 6
Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
	Other Interfund Revenue		520,528	62,961	—	—	
	IFR - AB939 Fund		742,759	1,336,644	1,970,001	1,970,001	
		<b>Total Interfund Revenue</b>	<b>\$1,323,645</b>	<b>\$1,432,401</b>	<b>\$1,992,001</b>	<b>\$1,992,001</b>	
<b>Miscellaneous Revenue</b>							
	Other Client Reimbursements		\$23,700	\$43,450	\$—	\$—	
	Sale of Surplus & Salvage		—	1,966	—	—	
	Sale of Property & Materials		8	60	—	—	
	Bad Debt Recoveries		—	24,705	—	—	
	SDI Payments		478	5,891	—	—	
	Miscellaneous Reimbursements		140,000	14,254	—	—	
	All Other Miscellaneous Revenue		8,120	—	—	—	
	Rebates and Refunds		1,777	—	—	—	
		<b>Total Miscellaneous Revenue</b>	<b>\$174,083</b>	<b>\$90,326</b>	<b>\$—</b>	<b>\$—</b>	
<b>Waste Management</b>							
		<b>Total Solid Waste Fund</b>	<b>\$1,940,341</b>	<b>\$1,982,983</b>	<b>\$2,250,697</b>	<b>\$2,250,697</b>	
<b>Licenses, Permits and Franchises</b>							
	Franchise Fees		\$50,760	\$128,687	\$120,000	\$120,000	
	Franchise Fees-AB939		2,749,538	2,386,645	2,346,500	2,346,500	
		<b>Total Licenses, Permits and Franchises</b>	<b>\$2,800,298</b>	<b>\$2,515,332</b>	<b>\$2,466,500</b>	<b>\$2,466,500</b>	
<b>Use of Money and Property</b>							
	Interest Earned		\$12,818	\$21,451	\$10,000	\$10,000	
		<b>Total Use of Money and Property</b>	<b>\$12,818</b>	<b>\$21,451</b>	<b>\$10,000</b>	<b>\$10,000</b>	
<b>Intergovernmental Revenues</b>							
<b>State</b>							
	State Aid - Waste Management		\$—	\$—	\$10,000	\$10,000	
		<b>Total State</b>	<b>\$—</b>	<b>\$—</b>	<b>\$10,000</b>	<b>\$10,000</b>	
		<b>Total Intergovernmental Revenue</b>	<b>\$—</b>	<b>\$—</b>	<b>\$10,000</b>	<b>\$10,000</b>	

State Controller Schedules County Budget Act January 2010		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2012-2013				Schedule 6
Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
<b>Charges for Services</b>						
	Refuse Disposal Charges		\$1	\$—	\$—	\$—
	<b>Total Charges for Services</b>		\$1	\$—	\$—	\$—
	<b>Total Waste Management</b>		\$2,813,116	\$2,536,783	\$2,486,500	\$2,486,500
	<b>Total Special Revenue Funds Financing Sources</b>		\$47,961,719	\$51,152,594	\$50,643,211	\$57,869,405
<b>Capital Projects Funds</b>						
<b>Accumulated Capital Outlay Fund</b>						
<b>Use of Money and Property</b>						
	Interest Earned		\$67	\$20	\$—	\$—
	<b>Total Use of Money and Property</b>		\$67	\$20	\$—	\$—
<b>Miscellaneous Revenue</b>						
	Bad Debt Recoveries		\$—	\$20	\$—	\$—
	<b>Total Miscellaneous Revenue</b>		\$—	\$20	\$—	\$—
	<b>Total Accumulated Capital Outlay Fund</b>		\$67	\$39	\$—	\$—
<b>Criminal Justice Temporary Construction Fund</b>						
<b>Use of Money and Property</b>						
	Interest Earned		\$19,217	\$19,579	\$19,000	\$19,000
	<b>Total Use of Money and Property</b>		\$19,217	\$19,579	\$19,000	\$19,000
<b>Charges for Services</b>						
	Municipal Court Fees		\$1,503,603	\$1,199,847	\$1,200,000	\$1,200,000
	Diversion Admin Fee \$50/\$100		29	—	—	—
	<b>Total Charges for Services</b>		\$1,503,632	\$1,199,847	\$1,200,000	\$1,200,000
<b>Miscellaneous Revenue</b>						
	Bad Debt Recoveries		\$—	\$3,362	\$—	\$—
	<b>Total Miscellaneous Revenue</b>		\$—	\$3,362	\$—	\$—
	<b>Total Criminal Justice Temporary Construction Fund</b>		\$1,522,848	\$1,222,789	\$1,219,000	\$1,219,000

State Controller Schedules County Budget Act January 2010		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2012-2013					Schedule 6
Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	

<b>Courthouse Temporary Construction Fund</b>						
<b>Fines, Forfeitures and Penalties</b>						
	Court Fines		\$228	\$—	\$—	\$—
	<b>Total Fines, Forfeitures and Penalties</b>		<b>\$228</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>
<b>Use of Money and Property</b>						
	Interest Earned		\$27,609	\$11,347	\$12,000	\$12,000
	<b>Total Use of Money and Property</b>		<b>\$27,609</b>	<b>\$11,347</b>	<b>\$12,000</b>	<b>\$12,000</b>
<b>Charges for Services</b>						
	Restitution Fee - 10%		\$—	\$—	\$—	\$—
	Municipal Court Fees		1,503,420	1,199,699	1,200,000	1,200,000
	<b>Total Charges for Services</b>		<b>\$1,503,420</b>	<b>\$1,199,699</b>	<b>\$1,200,000</b>	<b>\$1,200,000</b>
<b>Miscellaneous Revenue</b>						
	Bad Debt Recoveries		\$—	\$12,237	\$—	\$—
	Miscellaneous Reimbursements		(4,935)	9,870	—	—
	<b>Total Miscellaneous Revenue</b>		<b>\$(4,935)</b>	<b>\$22,107</b>	<b>\$—</b>	<b>\$—</b>
<b>Total Courthouse Temporary Construction Fund</b>			<b>\$1,526,321</b>	<b>\$1,233,152</b>	<b>\$1,212,000</b>	<b>\$1,212,000</b>

<b>Parks Acquisition and Development Fund</b>						
<b>Use of Money and Property</b>						
	Interest Earned		\$37,039	\$24,339	\$25,000	\$25,000
	<b>Total Use of Money and Property</b>		<b>\$37,039</b>	<b>\$24,339</b>	<b>\$25,000</b>	<b>\$25,000</b>
<b>Intergovernmental Revenues</b>						
<b>State</b>						
	State Aid-Parks Acquis & Devlp		\$442,355	\$233,197	\$1,378,000	\$1,378,000
	All Other State Aid		—	94,937	—	—
	<b>Total State</b>		<b>\$442,355</b>	<b>\$328,134</b>	<b>\$1,378,000</b>	<b>\$1,378,000</b>
<b>Federal</b>						
	All Other Federal Grants		\$6,400	\$14,913	\$—	\$—
	<b>Total Federal</b>		<b>\$6,400</b>	<b>\$14,913</b>	<b>\$—</b>	<b>\$—</b>

State Controller Schedules County Budget Act January 2010		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2012-2013					Schedule 6
Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
<b>Other Local Government</b>							
		Total Federal	\$—	\$—	\$—	\$—	
		Total Intergovernmental Revenue	\$448,755	\$343,047	\$1,378,000	\$1,378,000	
<b>Interfund Revenue</b>							
	IFR - Off-Road Fund		\$—	\$239	\$—	\$—	
		Total Interfund Revenue	\$—	\$239	\$—	\$—	
<b>Miscellaneous Revenue</b>							
	Bad Debt Recoveries		\$—	\$13,560	\$—	\$—	
	Gifts & Donations		48,222	77,416	—	—	
	Miscellaneous Reimbursements		73,910	—	—	—	
		Total Miscellaneous Revenue	\$122,132	\$90,976	\$—	\$—	
<b>Other Financing Sources</b>							
	Operating Isfr In		\$7,000	\$—	\$—	\$—	
		Total Other Financing Sources	\$7,000	\$—	\$—	\$—	
			<b>\$614,926</b>	<b>\$458,601</b>	<b>\$1,403,000</b>	<b>\$1,403,000</b>	
<b>Capital Projects Fund</b>							
<b>Use of Money and Property</b>							
	Interest Earned		\$21,619	\$24,562	\$—	\$—	
		Total Use of Money and Property	\$21,619	\$24,562	\$—	\$—	
<b>Intergovernmental Revenues</b>							
<b>State</b>							
	State Aid - Other Construction		\$—	\$4,455	\$—	\$—	
		Total State	\$—	\$4,455	\$—	\$—	
<b>Federal</b>							
	Federal Aid-Other Construction		\$631,208	\$—	\$—	\$—	
	All Other Federal Grants		558,849	942,227	—	—	
		Total Federal	\$1,190,057	\$942,227	\$—	\$—	
		Total Intergovernmental Revenue	\$1,190,057	\$946,682	\$—	\$—	

State Controller Schedules County Budget Act January 2010		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2012-2013					Schedule 6
Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
<b>Charges for Services</b>							
	Sale of Plans & Specs		\$2,485	\$1,325	\$—	\$—	
	<b>Total Charges for Services</b>		<b>\$2,485</b>	<b>\$1,325</b>	<b>\$—</b>	<b>\$—</b>	
<b>Interfund Revenue</b>							
	Other Interfund Revenue		\$—	\$—	\$—	\$1,022,169	
	<b>Total Interfund Revenue</b>		<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$1,022,169</b>	
<b>Miscellaneous Revenue</b>							
	Bad Debt Recoveries		\$—	\$6,403	\$—	\$—	
	All Other Miscellaneous Revenue		534	—	—	—	
	Rebates and Refunds		11,154	38,323	—	—	
	<b>Total Miscellaneous Revenue</b>		<b>\$11,688</b>	<b>\$44,726</b>	<b>\$—</b>	<b>\$—</b>	
<b>Other Financing Sources</b>							
	Operating Isfr In		\$67,188,724	\$9,993,519	\$47,380,275	\$42,869,435	
	Bond Proceeds		—	—	35,866,711	35,866,711	
	<b>Total Other Financing Sources</b>		<b>\$67,188,724</b>	<b>\$9,993,519</b>	<b>\$83,246,986</b>	<b>\$78,736,146</b>	
	<b>Total Capital Projects Fund</b>		<b>\$68,414,573</b>	<b>\$11,010,814</b>	<b>\$83,246,986</b>	<b>\$79,758,315</b>	
	<b>Total Capital Projects Funds Financing Sources</b>		<b>\$72,078,735</b>	<b>\$13,925,395</b>	<b>\$87,080,986</b>	<b>\$83,592,315</b>	
<b>Debt Service Funds</b>							
<b>Debt Service Fund</b>							
<b>Use of Money and Property</b>							
	Interest Earned		\$196,394	\$168,325	\$—	\$—	
	<b>Total Use of Money and Property</b>		<b>\$196,394</b>	<b>\$168,325</b>	<b>\$—</b>	<b>\$—</b>	
<b>Interfund Revenue</b>							
	Other Interfund Revenue		\$—	\$—	\$—	\$12,057,613	
	<b>Total Interfund Revenue</b>		<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$12,057,613</b>	
<b>Miscellaneous Revenue</b>							
	Bad Debt Recoveries		\$—	\$69,749	\$—	\$—	
	<b>Total Miscellaneous Revenue</b>		<b>\$—</b>	<b>\$69,749</b>	<b>\$—</b>	<b>\$—</b>	

State Controller Schedules County Budget Act January 2010		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2012-2013					Schedule 6
Fund	Financing Source Category	Financing Source Account	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
<b>Other Financing Sources</b>							
	Operating Tsfr In						
			\$30,264,608	\$30,368,432	\$30,794,718	\$18,656,255	
		<b>Total Other Financing Sources</b>	<b>\$30,264,608</b>	<b>\$30,368,432</b>	<b>\$30,794,718</b>	<b>\$18,656,255</b>	
		<b>Total Debt Service Fund</b>	<b>\$30,461,003</b>	<b>\$30,606,507</b>	<b>\$30,794,718</b>	<b>\$30,713,868</b>	
		<b>Total Debt Service Funds Financing Sources</b>	<b>\$30,461,003</b>	<b>\$30,606,507</b>	<b>\$30,794,718</b>	<b>\$30,713,868</b>	
		<b>Total All Funds</b>	<b>\$1,095,772,369</b>	<b>\$1,058,435,009</b>	<b>\$1,136,835,778</b>	<b>\$1,156,061,530</b>	



State Controller Schedules					County of San Mateo					Schedule 7
County Budget Act					Summary of Financing Uses by Function and Fund					
January 2010					Governmental Funds					
					Fiscal Year 2012-2013					
Description	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors						
1	2	3	4	5						
<b>Summarization by Function</b>										
General	\$182,478,699	\$127,826,822	\$187,634,656	\$197,266,447						
Public Protection	345,404,030	346,577,934	372,975,961	375,844,996						
Public Ways and Facilities	21,945,781	20,420,791	29,386,244	37,136,903						
Health and Sanitation	275,034,224	273,102,555	302,681,704	305,867,148						
Public Assistance	214,559,352	205,298,986	224,877,157	229,105,558						
Recreation	8,580,454	8,011,746	8,376,460	8,387,224						
Capital Projects	74,751,333	13,344,797	90,381,495	87,901,054						
Debt Service	30,244,270	30,331,507	30,731,617	30,650,767						
<b>Total Summarization by Function</b>	<b>\$1,152,998,142</b>	<b>\$1,024,915,138</b>	<b>\$1,247,045,294</b>	<b>\$1,272,160,097</b>						
<b>Appropriation for Contingencies</b>										
General Fund	\$—	\$—	\$34,138,918	\$34,297,852						
Road Fund	—	—	16,397,795	19,205,659						
Solid Waste Fund	—	—	748,341	1,716,932						
Waste Management	—	—	99,898	1,005,721						
<b>Total Appropriation for Contingencies</b>	<b>\$—</b>	<b>\$—</b>	<b>\$51,384,952</b>	<b>\$56,226,164</b>						
<b>Subtotal Financing Uses</b>	<b>\$1,152,998,142</b>	<b>\$1,024,915,138</b>	<b>\$1,298,430,246</b>	<b>\$1,328,386,261</b>						
<b>Provisions for Reserves and Designations</b>										
General Fund	\$—	\$—	\$128,021,818	\$145,696,604						
Emergency Medical Services Fund	—	—	2,776,855	2,658,934						
IHSS Public Authority Fund	—	—	1,199,999	1,200,000						
Fish and Game Propagation Fund	—	—	14,236	14,061						
Structural Fire Protection Fund	—	—	136,654	1,387,471						
Road Fund	—	—	—	250,000						
Road Improvement Fund	—	—	2,968,175	3,279,763						
Solid Waste Fund	—	—	1,007,591	1,007,591						
Criminal Justice Temporary Construction Fund	—	—	1,750,811	1,754,599						
Courthouse Temporary Construction Fund	—	—	954,091	985,751						
Parks Acquisition and Development Fund	—	—	1,111,860	852,786						
Capital Projects Fund	—	—	739,470	694,538						

State Controller Schedules County Budget Act January 2010					County of San Mateo Summary of Financing Uses by Function and Fund Governmental Funds Fiscal Year 2012-2013			Schedule 7
Description	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors				
1	2	3	4	5				
Debt Service Fund	—	—	17,009,467	17,011,042				
<b>Total Provisions for Reserves and Designations</b>	<b>\$—</b>	<b>\$—</b>	<b>\$157,691,027</b>	<b>\$176,793,140</b>				
<b>Total Financing Uses</b>	<b>\$1,152,998,142</b>	<b>\$1,024,915,138</b>	<b>\$1,456,121,273</b>	<b>\$1,505,179,401</b>				
<b>Summarization by Fund</b>								
General Fund	\$1,001,079,673	\$934,242,427	\$1,226,625,623	\$1,264,256,091				
Emergency Medical Services Fund	2,396,449	2,644,770	5,442,711	5,324,790				
IHSS Public Authority Fund	12,803,664	14,926,148	18,202,297	18,202,298				
Fish and Game Propagation Fund	—	900	81,736	81,561				
Off-Highway Vehicle License Fund	80,227	239	—	—				
Structural Fire Protection Fund	6,073,876	5,666,550	5,641,353	6,892,170				
Road Fund	18,905,967	18,848,867	42,939,419	53,223,477				
Half-Cent Transportation Fund	2,886,623	1,548,845	2,780,764	3,305,229				
Road Improvement Fund	72,964	22,839	3,032,031	3,343,619				
Solid Waste Fund	2,271,052	1,834,975	4,827,213	5,795,804				
Waste Management	1,432,046	1,502,272	3,869,315	4,903,825				
Accumulated Capital Outlay Fund	—	5,834	—	20				
Criminal Justice Temporary Construction Fund	1,100,000	1,100,000	2,850,811	2,854,599				
Courthouse Temporary Construction Fund	3,856,255	1,320,075	2,281,089	2,312,749				
Parks Acquisition and Development Fund	1,663,756	567,618	3,932,526	3,977,186				
Capital Projects Fund	68,131,321	10,351,270	85,873,301	83,044,174				
Debt Service Fund	30,244,270	30,331,507	47,741,084	47,661,809				
<b>Total Summarization by Fund</b>	<b>\$1,152,998,142</b>	<b>\$1,024,915,138</b>	<b>\$1,456,121,273</b>	<b>\$1,505,179,401</b>				

State Controller Schedules		County of San Mateo					Schedule 8
County Budget Act		Detail of Financing Uses by Function, Activity and Budget Unit					
January 2010		Governmental Funds					
		Fiscal Year 2012-2013					
Function, Activity and Budget Unit	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors			
1	2	3	4	5			

<b>General</b>						
<b>Legislation and Administration</b>						
Non-Departmental Services	\$86,235,524	\$33,989,615	\$79,444,805	\$81,458,025		
County Manager/Clerk of the Board	7,622,360	8,059,695	8,299,842	9,134,831		
Board of Supervisors	3,066,024	3,197,010	3,829,985	3,829,985		
<b>Total Legislation and Administration</b>	<b>\$96,923,908</b>	<b>\$45,246,320</b>	<b>\$91,574,632</b>	<b>\$94,422,841</b>		
<b>Finance</b>						
Treasurer - Tax Collector	\$5,707,259	\$5,115,792	\$7,810,971	\$7,834,471		
Controller's Office	7,479,551	7,659,065	8,659,213	8,879,613		
Assessor-County Clerk-Recorder	18,577,218	18,367,402	18,029,485	19,350,395		
<b>Total Finance</b>	<b>\$31,764,028</b>	<b>\$31,142,259</b>	<b>\$34,499,669</b>	<b>\$36,064,479</b>		
<b>Counsel</b>						
County Counsel	\$7,637,929	\$7,033,118	\$8,495,755	\$8,495,755		
<b>Total Counsel</b>	<b>\$7,637,929</b>	<b>\$7,033,118</b>	<b>\$8,495,755</b>	<b>\$8,495,755</b>		
<b>Personnel</b>						
Human Resources Department	\$8,547,848	\$8,169,638	\$8,392,901	\$10,146,981		
<b>Total Personnel</b>	<b>\$8,547,848</b>	<b>\$8,169,638</b>	<b>\$8,392,901</b>	<b>\$10,146,981</b>		
<b>Other General</b>						
Real Property Services	\$2,864,860	\$3,058,578	\$3,759,463	\$4,347,101		
Information Services Department	14,000,335	11,500,012	17,351,163	20,214,677		
Public Works-General Fund	5,658,413	6,166,532	6,689,441	6,812,508		
Engineering Services	3,256,181	3,659,608	4,809,049	5,509,049		
Facilities Services	10,050,957	9,356,860	9,302,738	8,434,411		
Vehicle and Equipment Services	181,160	181,790	230,385	230,385		
Utilities	1,593,080	2,312,107	2,529,460	2,588,260		
<b>Total Other General</b>	<b>\$37,604,986</b>	<b>\$36,235,486</b>	<b>\$44,671,699</b>	<b>\$48,136,391</b>		
<b>Total General</b>	<b>\$182,478,699</b>	<b>\$127,826,822</b>	<b>\$187,634,656</b>	<b>\$197,266,447</b>		
<b>Public Protection</b>						
Judicial						
Private Defender Program	\$16,510,529	\$16,510,510	\$16,510,529	\$16,510,529		

State Controller Schedules County Budget Act January 2010						County of San Mateo Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2012-2013					Schedule 8
Function, Activity and Budget Unit						2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors		
1						2	3	4	5		
County Support of the Courts						20,584,973	20,298,054	20,698,165	20,698,165		
District Attorney's Office						24,321,192	23,808,367	25,464,426	25,738,455		
Grand Jury						572,853	402,530	524,357	524,357		
<b>Total Judicial</b>						<b>\$61,989,547</b>	<b>\$61,019,461</b>	<b>\$63,197,477</b>	<b>\$63,471,506</b>		
<b>Detention and Corrections</b>											
Probation Department						\$72,548,464	\$70,771,887	\$75,145,960	\$75,825,315		
Sheriff's Office						162,295,983	167,993,634	187,511,143	189,504,797		
Message Switch						518,424	464,006	552,151	552,151		
<b>Total Detention and Corrections</b>						<b>\$235,362,871</b>	<b>\$239,229,527</b>	<b>\$263,209,254</b>	<b>\$265,882,263</b>		
<b>Fire Protection</b>											
Structural Fire Fund						\$6,073,876	\$5,666,550	\$5,504,699	\$5,504,699		
Fire Protection Services						6,076,794	5,675,445	5,504,699	5,504,699		
<b>Total Fire Protection</b>						<b>\$12,150,670</b>	<b>\$11,341,995</b>	<b>\$11,009,398</b>	<b>\$11,009,398</b>		
<b>Other Protection</b>											
Fish and Game Propagation Fund						\$—	\$900	\$67,500	\$67,500		
Planning and Building						7,294,669	7,052,946	7,324,299	7,351,357		
Local Agency Formation Commission						197,959	189,222	225,800	225,800		
Coroner's Office						2,719,180	2,626,548	2,879,873	2,912,591		
Department of Child Support Services						11,392,101	11,039,483	11,732,975	11,477,531		
Agricultural Commissioner/Sealer						4,533,876	4,368,742	4,418,312	4,535,977		
Public Safety Communications						9,763,157	9,709,109	8,911,073	8,911,073		
<b>Total Other Protection</b>						<b>\$35,900,942</b>	<b>\$34,986,951</b>	<b>\$35,559,832</b>	<b>\$35,481,829</b>		
<b>Total Public Protection</b>						<b>\$345,404,030</b>	<b>\$346,577,934</b>	<b>\$372,975,961</b>	<b>\$375,844,996</b>		
<b>Public Ways and Facilities</b>											
<b>Public Ways</b>											
Road Improvement Fund						\$72,964	\$22,839	\$63,856	\$63,856		
Half-Cent Transportation Fund						2,886,623	1,548,845	2,780,764	3,305,229		
Road Fund						18,905,967	18,848,867	26,541,624	33,767,818		
Off-Highway Vehicle License Fees						80,227	239	—	—		
<b>Total Public Ways</b>						<b>\$21,945,781</b>	<b>\$20,420,791</b>	<b>\$29,386,244</b>	<b>\$37,136,903</b>		
<b>Total Public Ways and Facilities</b>						<b>\$21,945,781</b>	<b>\$20,420,791</b>	<b>\$29,386,244</b>	<b>\$37,136,903</b>		

State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2012-2013				Schedule 8
Function, Activity and Budget Unit	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	

Health and Sanitation					
Health					
Waste Management Fund	\$1,432,046	\$1,502,272	\$3,769,417	\$3,898,104	
Solid Waste Fund	2,271,052	1,834,975	3,071,281	3,071,281	
Emergency Medical Services Fund	2,396,449	2,644,770	2,665,856	2,665,856	
Correctional Health Services	9,216,751	8,574,670	9,732,104	9,832,104	
Family Health Services	24,681,772	24,531,153	26,102,116	26,325,096	
Public Health	22,015,035	21,211,759	22,143,541	22,143,541	
Behavioral Health and Recovery Services	120,764,453	125,610,415	128,885,010	128,773,794	
Environmental Health Services	12,707,648	12,839,928	13,279,033	13,539,555	
Emergency Medical Services GF	4,918,302	5,060,366	5,386,305	5,414,305	
Health Policy and Planning	9,558,018	9,514,639	10,298,447	10,298,447	
Health Administration	618,885	1,796,631	2,166,910	2,334,889	
<b>Total Health</b>	<b>\$210,580,411</b>	<b>\$215,121,578</b>	<b>\$227,500,020</b>	<b>\$228,296,972</b>	
<b>Hospital Care</b>					
Contributions to Medical Center	\$64,453,813	\$57,980,977	\$75,181,684	\$77,570,176	
<b>Total Hospital Care</b>	<b>\$64,453,813</b>	<b>\$57,980,977</b>	<b>\$75,181,684</b>	<b>\$77,570,176</b>	
<b>Total Health and Sanitation</b>					
	<b>\$275,034,224</b>	<b>\$273,102,555</b>	<b>\$302,681,704</b>	<b>\$305,867,148</b>	
<b>Public Assistance</b>					
<b>Administration</b>					
Human Services Agency	\$170,057,159	\$159,265,029	\$174,520,790	\$178,422,773	
<b>Total Administration</b>	<b>\$170,057,159</b>	<b>\$159,265,029</b>	<b>\$174,520,790</b>	<b>\$178,422,773</b>	
<b>Other Assistance</b>					
IHSS Public Authority Fund	\$12,803,664	\$14,926,148	\$17,002,298	\$17,002,298	
Department of Housing	6,841,151	7,411,464	7,806,247	7,806,247	
IHSS Public Authority GF	4,487,523	3,702,306	3,702,306	3,702,306	
Aging and Adult Services	20,369,856	19,994,038	21,845,516	22,171,934	
<b>Total Other Assistance</b>	<b>\$44,502,193</b>	<b>\$46,033,957</b>	<b>\$50,356,367</b>	<b>\$50,682,785</b>	
<b>Total Public Assistance</b>	<b>\$214,559,352</b>	<b>\$205,298,986</b>	<b>\$224,877,157</b>	<b>\$229,105,558</b>	
<b>Education</b>					
<b>Total Education</b>					
	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

State Controller Schedules County Budget Act January 2010		County of San Mateo Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2012-2013				Schedule 8
Function, Activity and Budget Unit		2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1		2	3	4	5	

<b>Recreation</b>					
<b>Recreation Facilities</b>					
Parks Division		\$8,580,454	\$8,011,746	\$8,376,460	\$8,387,224
<b>Total Recreation Facilities</b>		<b>\$8,580,454</b>	<b>\$8,011,746</b>	<b>\$8,376,460</b>	<b>\$8,387,224</b>
<b>Capital Projects</b>					
<b>Capital Projects</b>					
Capital Projects Fund		\$68,131,321	\$10,351,270	\$85,133,831	\$82,349,636
Parks Acquisition and Development Fund		1,663,756	567,618	2,820,666	3,124,400
Courthouse Construction Fund		3,856,255	1,320,075	1,326,998	1,326,998
Criminal Justice Construction Fund		1,100,000	1,100,000	1,100,000	1,100,000
Accumulated Capital Outlay Fund		—	5,834	—	20
<b>Total Capital Projects</b>		<b>\$74,751,333</b>	<b>\$13,344,797</b>	<b>\$90,381,495</b>	<b>\$87,901,054</b>
<b>Debt Service</b>					
<b>Debt Service</b>					
Debt Service Fund		\$30,244,270	\$30,331,507	\$30,731,617	\$30,650,767
<b>Total Debt Service Fund</b>		<b>\$30,244,270</b>	<b>\$30,331,507</b>	<b>\$30,731,617</b>	<b>\$30,650,767</b>
<b>Total Debt Service</b>		<b>\$30,244,270</b>	<b>\$30,331,507</b>	<b>\$30,731,617</b>	<b>\$30,650,767</b>
<b>Grand Total Financing Uses by Function</b>		<b>\$1,152,998,142</b>	<b>\$1,024,915,138</b>	<b>\$1,247,045,294</b>	<b>\$1,272,160,097</b>

Budget Unit: 1100B - Board of Supervisors

Function: General

Activity: Legislation and Administration

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Miscellaneous Revenue	\$689	\$3,656	\$—	\$—
<b>Total Revenue</b>	<b>\$689</b>	<b>\$3,656</b>	<b>\$—</b>	<b>\$—</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$2,692,732	\$2,809,563	\$3,255,695	\$3,255,695
Services and Supplies	190,311	206,804	372,285	372,285
Other Charges	182,981	180,642	202,005	202,005
<b>Total Expenditure/Appropriations</b>	<b>\$3,066,024</b>	<b>\$3,197,010</b>	<b>\$3,829,985</b>	<b>\$3,829,985</b>

<b>Net Cost</b>	<b>\$3,065,336</b>	<b>\$3,193,354</b>	<b>\$3,829,985</b>	<b>\$3,829,985</b>
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State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-2013	Schedule 9
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Budget Unit: 1200B - County Manager/Clerk of the Board

Function: General

Activity: Legislation and Administration

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Use of Money and Property	\$10,398	\$8,899	\$10,000	\$—
Intergovernmental Revenues	395,856	227,571	804,025	3,097,180
Charges for Services	95,178	76,159	62,782	55,250
Interfund Revenue	47,729	75,384	83,955	15,000
Miscellaneous Revenue	135,504	434,974	85,200	23,000
Other Financing Sources	4,960	2,099	2,200	—
<b>Total Revenue</b>	<b>\$689,625</b>	<b>\$825,086</b>	<b>\$1,048,162</b>	<b>\$3,190,430</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$5,440,157	\$5,696,234	\$5,615,028	\$4,353,201
Services and Supplies	1,598,443	1,822,677	2,124,405	4,315,021
Other Charges	995,865	865,111	870,772	734,410
Fixed Assets	10,438	—	15,000	15,000
Intrafund Transfers	(422,542)	(324,327)	(325,363)	(282,801)
<b>Total Expenditure/Appropriations</b>	<b>\$7,622,360</b>	<b>\$8,059,695</b>	<b>\$8,299,842</b>	<b>\$9,134,831</b>

<b>Net Cost</b>	<b>\$6,932,735</b>	<b>\$7,234,609</b>	<b>\$7,251,680</b>	<b>\$5,944,401</b>
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State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-2013
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Schedule 9

Budget Unit: 8000B - Non-Departmental Services

Function: General

Activity: Legislation and Administration

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Taxes	\$371,276,557	\$366,923,355	\$346,156,907	\$352,156,907
Licenses, Permits and Franchises	396,181	387,607	387,607	387,607
Fines, Forfeitures and Penalties	415,227	198,308	—	—
Use of Money and Property	6,360,404	6,722,820	5,811,790	5,811,790
Intergovernmental Revenues	2,321,801	17,135,303	1,346,599	1,346,599
Charges for Services	1,565,400	121	208	208
Interfund Revenue	4,604,695	5,107,751	5,342,859	5,342,859
Miscellaneous Revenue	3,426,364	1,072,909	100,000	100,000
<b>Total Revenue</b>	<b>\$390,366,629</b>	<b>\$397,548,175</b>	<b>\$359,145,970</b>	<b>\$365,145,970</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$1,695,531	\$3,227,357	\$4,100,000	\$4,100,000
Services and Supplies	16,469,210	16,691,169	27,174,476	31,099,516
Other Charges	2,389,795	2,430,560	3,747,473	4,250,473
Fixed Assets	—	43,188	—	—
Other Financing Uses	66,319,450	12,260,142	45,076,353	42,661,533
Intrafund Transfers	(638,462)	(662,800)	(653,497)	(653,497)
<b>Total Expenditure/Appropriations</b>	<b>\$86,235,524</b>	<b>\$33,989,615</b>	<b>\$79,444,805</b>	<b>\$81,458,025</b>

<b>Net Cost</b>	<b>(\$304,131,105)</b>	<b>(\$363,558,560)</b>	<b>(\$279,701,165)</b>	<b>(\$283,687,945)</b>
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State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-2013
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Schedule 9

Budget Unit: 1300B - Assessor-County Clerk-Recorder

Function: General

Activity: Finance

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Intergovernmental Revenues	\$491,391	\$11,239	\$8,600	\$8,600
Charges for Services	9,171,873	10,076,852	9,119,199	9,940,109
Miscellaneous Revenue	54,386	109,133	39,000	39,000
<b>Total Revenue</b>	<b>\$9,717,649</b>	<b>\$10,197,224</b>	<b>\$9,166,799</b>	<b>\$9,987,709</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$13,962,264	\$14,103,854	\$14,983,961	\$15,149,503
Services and Supplies	3,721,169	3,987,536	3,128,757	3,910,045
Other Charges	2,185,951	2,067,748	2,139,767	2,139,767
Fixed Assets	55,972	—	—	374,080
Intrafund Transfers	(1,348,138)	(1,791,736)	(2,223,000)	(2,223,000)
<b>Total Expenditure/Appropriations</b>	<b>\$18,577,218</b>	<b>\$18,367,402</b>	<b>\$18,029,485</b>	<b>\$19,350,395</b>

<b>Net Cost</b>	<b>\$8,859,569</b>	<b>\$8,170,178</b>	<b>\$8,862,686</b>	<b>\$9,362,686</b>
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State Controller Schedules  
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**County of San Mateo**  
**Detail of Financing Sources and Financing Uses**  
**Governmental Funds**  
**Fiscal Year 2012-2013**

Schedule 9

Budget Unit: 1400B - Controller's Office

Function: General

Activity: Finance

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Use of Money and Property	\$10	\$781	\$—	\$—
Intergovernmental Revenues	—	490,659	—	—
Charges for Services	1,442,495	1,436,949	1,593,631	1,593,631
Interfund Revenue	179,590	94,545	116,723	116,723
Miscellaneous Revenue	133,164	12,640	—	—
<b>Total Revenue</b>	<b>\$1,755,260</b>	<b>\$2,035,574</b>	<b>\$1,710,354</b>	<b>\$1,710,354</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$5,429,038	\$5,435,380	\$5,762,472	\$5,871,227
Services and Supplies	218,498	18,562	233,170	362,895
Other Charges	1,832,014	2,193,616	2,722,364	2,704,284
Fixed Assets	—	34,472	—	—
Intrafund Transfers	—	(22,965)	(58,793)	(58,793)
<b>Total Expenditure/Appropriations</b>	<b>\$7,479,551</b>	<b>\$7,659,065</b>	<b>\$8,659,213</b>	<b>\$8,879,613</b>

<b>Net Cost</b>	<b>\$5,724,291</b>	<b>\$5,623,491</b>	<b>\$6,948,859</b>	<b>\$7,169,259</b>
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State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-2013	Schedule 9
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Budget Unit: 1500B - Treasurer - Tax Collector

Function: General

Activity: Finance

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Licenses, Permits and Franchises	\$6,457	\$5,221	\$3,650	\$3,650
Use of Money and Property	17,259	40,130	30,000	30,000
Intergovernmental Revenues	—	—	—	—
Charges for Services	4,499,882	4,593,705	3,911,434	3,911,434
Interfund Revenue	766,095	774,208	631,000	631,000
Miscellaneous Revenue	109,347	118,562	81,500	81,500
<b>Total Revenue</b>	<b>\$5,399,040</b>	<b>\$5,531,827</b>	<b>\$4,657,584</b>	<b>\$4,657,584</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$6,328,022	\$5,970,571	\$7,099,414	\$7,099,414
Services and Supplies	1,094,737	1,156,066	2,704,753	2,720,253
Other Charges	1,017,602	1,151,781	1,083,041	1,091,041
Fixed Assets	60,185	10,002	—	—
Intrafund Transfers	(2,793,288)	(3,172,629)	(3,076,237)	(3,076,237)
<b>Total Expenditure/Appropriations</b>	<b>\$5,707,259</b>	<b>\$5,115,792</b>	<b>\$7,810,971</b>	<b>\$7,834,471</b>

<b>Net Cost</b>	<b>\$308,219</b>	<b>(\$416,035)</b>	<b>\$3,153,387</b>	<b>\$3,176,887</b>
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State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-2013	Schedule 9
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Budget Unit: 1600B - County Counsel

Function: General

Activity: Counsel

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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**Revenue**

Charges for Services	\$3,731,106	\$3,610,724	\$3,696,932	\$3,696,932
Miscellaneous Revenue	121,618	8,743	10,000	10,000
<b>Total Revenue</b>	<b>\$3,852,724</b>	<b>\$3,619,468</b>	<b>\$3,706,932</b>	<b>\$3,706,932</b>

**Expenditure/Appropriations**

Salaries and Benefits	\$7,595,487	\$7,352,593	\$8,589,187	\$8,589,187
Services and Supplies	672,794	417,928	1,110,801	1,110,801
Other Charges	366,370	360,192	450,484	450,484
Fixed Assets	—	—	160,024	160,024
Intrafund Transfers	(996,722)	(1,097,594)	(1,814,741)	(1,814,741)
<b>Total Expenditure/Appropriations</b>	<b>\$7,637,929</b>	<b>\$7,033,118</b>	<b>\$8,495,755</b>	<b>\$8,495,755</b>

**Net Cost**

<b>Net Cost</b>	<b>\$3,785,205</b>	<b>\$3,413,651</b>	<b>\$4,788,823</b>	<b>\$4,788,823</b>
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**County of San Mateo  
 Detail of Financing Sources and Financing Uses  
 Governmental Funds  
 Fiscal Year 2012-2013**

Schedule 9

Budget Unit: 1700B - Human Resources Department

Function: General

Activity: Personnel

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Use of Money and Property	\$—	\$—	\$—	\$10,000
Charges for Services	291,300	183,886	241,942	249,474
Interfund Revenue	4,086,744	4,271,870	4,390,123	4,496,313
Miscellaneous Revenue	314,051	188,708	257,100	342,300
Other Financing Sources	—	—	—	2,200
<b>Total Revenue</b>	<b>\$4,692,095</b>	<b>\$4,644,464</b>	<b>\$4,889,165</b>	<b>\$5,100,287</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$7,270,304	\$7,149,930	\$7,452,168	\$8,966,440
Services and Supplies	1,762,524	1,681,185	2,007,795	2,184,334
Other Charges	546,712	503,678	516,388	702,219
Intrafund Transfers	(1,031,693)	(1,165,155)	(1,583,450)	(1,706,012)
<b>Total Expenditure/Appropriations</b>	<b>\$8,547,848</b>	<b>\$8,169,638</b>	<b>\$8,392,901</b>	<b>\$10,146,981</b>

<b>Net Cost</b>	<b>\$3,855,753</b>	<b>\$3,525,173</b>	<b>\$3,503,736</b>	<b>\$5,046,694</b>
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State Controller Schedules  
 County Budget Act  
 January 2010

**County of San Mateo  
 Detail of Financing Sources and Financing Uses  
 Governmental Funds  
 Fiscal Year 2012-2013**

Schedule 9

Budget Unit: 1220B - Real Property Services

Function: General

Activity: Other General

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Use of Money and Property	\$351,627	\$452,880	\$261,526	\$261,526
Charges for Services	12,068	48,956	20,000	20,000
Interfund Revenue	2,762,269	3,042,751	3,342,881	3,342,881
Miscellaneous Revenue	276	—	—	—
<b>Total Revenue</b>	<b>\$3,126,240</b>	<b>\$3,544,586</b>	<b>\$3,624,407</b>	<b>\$3,624,407</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$598,153	\$567,288	\$617,415	\$617,415
Services and Supplies	54,717	53,511	119,045	206,683
Other Charges	14,160,172	14,218,409	14,633,784	15,133,784
Intrafund Transfers	(11,948,182)	(11,780,630)	(11,610,781)	(11,610,781)
<b>Total Expenditure/Appropriations</b>	<b>\$2,864,860</b>	<b>\$3,058,578</b>	<b>\$3,759,463</b>	<b>\$4,347,101</b>

<b>Net Cost</b>	<b>(\$261,380)</b>	<b>(\$486,009)</b>	<b>\$135,056</b>	<b>\$722,694</b>
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State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-2013
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Schedule 9

Budget Unit: 1800B - Information Services Department

Function: General

Activity: Other General

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Use of Money and Property	\$150,577	\$157,546	\$143,748	\$143,748
Charges for Services	566,816	500,302	508,551	508,551
Interfund Revenue	11,203,436	13,096,340	18,024,021	17,905,851
Miscellaneous Revenue	20,378	78,213	—	—
<b>Total Revenue</b>	<b>\$11,941,207</b>	<b>\$13,832,402</b>	<b>\$18,676,320</b>	<b>\$18,558,150</b>
<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$22,227,079	\$20,841,676	\$20,251,289	\$20,487,485
Services and Supplies	24,689,540	23,164,582	34,168,419	46,261,728
Other Charges	1,447,074	1,395,843	1,375,887	1,375,887
Fixed Assets	932,413	353,379	4,352,062	3,049,317
Other Financing Uses	566,787	285,772	286,089	286,089
Intrafund Transfers	(35,862,557)	(34,541,240)	(43,082,583)	(51,245,829)
<b>Total Expenditure/Appropriations</b>	<b>\$14,000,335</b>	<b>\$11,500,012</b>	<b>\$17,351,163</b>	<b>\$20,214,677</b>
<b>Net Cost</b>	<b>\$2,059,129</b>	<b>(\$2,332,390)</b>	<b>(\$1,325,157)</b>	<b>\$1,656,527</b>



State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-2013
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Schedule 9

Budget Unit: 4510B - Public Works-General Fund  
 Function: General  
 Activity: Other General

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Intergovernmental Revenues	\$170,027	\$2,134	\$—	\$—
Charges for Services	183,314	1,220,770	1,159,376	1,159,376
Interfund Revenue	5,056,334	4,937,470	5,525,973	5,525,973
Miscellaneous Revenue	61,469	28,960	—	—
Other Financing Sources	100,697	264	—	—
<b>Total Revenue</b>	<b>\$5,571,841</b>	<b>\$6,189,599</b>	<b>\$6,685,349</b>	<b>\$6,685,349</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$3,306,779	\$4,446,724	\$4,771,612	\$4,771,612
Services and Supplies	797,077	570,578	741,183	864,250
Other Charges	1,731,659	1,779,149	1,983,866	1,983,866
Fixed Assets	11,807	23,928	159,575	159,575
Intrafund Transfers	(188,909)	(653,846)	(966,795)	(966,795)
<b>Total Expenditure/Appropriations</b>	<b>\$5,658,413</b>	<b>\$6,166,532</b>	<b>\$6,689,441</b>	<b>\$6,812,508</b>

<b>Net Cost</b>	<b>\$86,572</b>	<b>(\$23,067)</b>	<b>\$4,092</b>	<b>\$127,159</b>
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**State Controller Schedules**  
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**County of San Mateo**  
**Detail of Financing Sources and Financing Uses**  
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Schedule 9

Budget Unit: 4600B - Engineering Services

Function: General

Activity: Other General

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Intergovernmental Revenues	\$13,735	\$—	\$500,000	\$1,200,000
Charges for Services	39,550	45,476	30,600	30,600
Interfund Revenue	3,099,433	3,512,435	4,180,325	4,180,325
Miscellaneous Revenue	6,838	1,212	1,500	1,500
Other Financing Sources	—	3,861	—	—
<b>Total Revenue</b>	<b>\$3,159,557</b>	<b>\$3,562,984</b>	<b>\$4,712,425</b>	<b>\$5,412,425</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$2,929,242	\$3,068,079	\$3,676,535	\$3,676,535
Services and Supplies	231,527	776,158	652,209	1,352,209
Other Charges	485,901	477,390	504,305	504,305
Fixed Assets	—	125,235	176,000	176,000
Intrafund Transfers	(390,490)	(787,255)	(200,000)	(200,000)
<b>Total Expenditure/Appropriations</b>	<b>\$3,256,181</b>	<b>\$3,659,608</b>	<b>\$4,809,049</b>	<b>\$5,509,049</b>

<b>Net Cost</b>	<b>\$96,624</b>	<b>\$96,624</b>	<b>\$96,624</b>	<b>\$96,624</b>
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State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-2013
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Schedule 9

Budget Unit: 4730B - Facilities Services

Function: General

Activity: Other General

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Use of Money and Property	\$552,736	\$554,728	\$565,680	\$565,680
Intergovernmental Revenues	2,053,275	1,247,279	1,210,000	1,210,000
Charges for Services	385	1,190	3,000	3,000
Interfund Revenue	6,557,374	6,896,623	6,870,296	5,890,146
Miscellaneous Revenue	302,405	413,242	266,700	266,700
Other Financing Sources	—	5,834	—	—
<b>Total Revenue</b>	<b>\$9,466,175</b>	<b>\$9,118,896</b>	<b>\$8,915,676</b>	<b>\$7,935,526</b>

Expenditure/Appropriations	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
Salaries and Benefits	\$11,111,914	\$10,775,914	\$11,156,427	\$10,990,937
Services and Supplies	12,722,803	12,207,963	12,958,970	12,256,133
Other Charges	2,995,014	1,845,179	1,763,092	1,763,092
Fixed Assets	—	12,679	—	—
Other Financing Uses	12,979,308	13,044,668	—	—
Intrafund Transfers	(29,758,083)	(28,529,542)	(16,575,751)	(16,575,751)
<b>Total Expenditure/Appropriations</b>	<b>\$10,050,957</b>	<b>\$9,356,860</b>	<b>\$9,302,738</b>	<b>\$8,434,411</b>

<b>Net Cost</b>	<b>\$584,782</b>	<b>\$237,964</b>	<b>\$387,062</b>	<b>\$498,885</b>
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Budget Unit: 4760B - Vehicle and Equipment Services

Function: General

Activity: Other General

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Interfund Revenue	\$181,160	\$181,790	\$230,385	\$230,385
<b>Total Revenue</b>	<b>\$181,160</b>	<b>\$181,790</b>	<b>\$230,385</b>	<b>\$230,385</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$153,875	\$172,183	\$183,264	\$183,264
Services and Supplies	5,492	4,590	11,392	11,392
Other Charges	21,792	5,018	35,729	35,729
<b>Total Expenditure/Appropriations</b>	<b>\$181,160</b>	<b>\$181,790</b>	<b>\$230,385</b>	<b>\$230,385</b>

<b>Net Cost</b>	\$—	\$—	\$—	\$—
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State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-2013	Schedule 9
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Budget Unit: 4840B - Utilities

Function: General

Activity: Other General

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Licenses, Permits and Franchises	\$512,220	\$586,109	\$500,000	\$500,000
Use of Money and Property	—	(1)	—	—
Charges for Services	1,401	156,292	—	—
Interfund Revenue	1,452,503	1,915,146	2,183,517	2,183,517
Miscellaneous Revenue	70,116	37,994	7,000	7,000
<b>Total Revenue</b>	<b>\$2,036,240</b>	<b>\$2,695,541</b>	<b>\$2,690,517</b>	<b>\$2,690,517</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$1,123,504	\$1,340,384	\$1,383,565	\$1,383,565
Services and Supplies	408,404	789,636	892,433	892,433
Other Charges	61,272	185,623	268,887	327,687
Intrafund Transfers	(99)	(3,536)	(15,425)	(15,425)
<b>Total Expenditure/Appropriations</b>	<b>\$1,593,080</b>	<b>\$2,312,107</b>	<b>\$2,529,460</b>	<b>\$2,588,260</b>
<b>Net Cost</b>	<b>(\$443,159)</b>	<b>(\$383,435)</b>	<b>(\$161,057)</b>	<b>(\$102,257)</b>

Budget Unit: 1920B - Grand Jury  
 Function: Public Protection  
 Activity: Judicial

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5

<b>Revenue</b>				
Total Revenue	\$—	\$—	\$—	\$—

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$49,676	\$50,256	\$55,941	\$55,941
Services and Supplies	519,903	352,076	467,416	467,416
Other Charges	3,274	197	1,000	1,000
<b>Total Expenditure/Appropriations</b>	<b>\$572,853</b>	<b>\$402,530</b>	<b>\$524,357</b>	<b>\$524,357</b>

<b>Net Cost</b>				
	\$572,853	\$402,530	\$524,357	\$524,357

State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-2013
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Schedule 9

Budget Unit: 2510B - District Attorney's Office  
 Function: Public Protection  
 Activity: Judicial

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Fines, Forfeitures and Penalties	\$561,667	\$424,152	\$400,000	\$400,000
Intergovernmental Revenues	9,594,367	10,636,329	11,679,852	12,120,175
Charges for Services	174,741	3,100	—	—
Miscellaneous Revenue	321,344	305,376	61,420	61,420
<b>Total Revenue</b>	<b>\$10,652,118</b>	<b>\$11,368,957</b>	<b>\$12,141,272</b>	<b>\$12,581,595</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$21,688,519	\$21,127,688	\$22,842,348	\$23,116,377
Services and Supplies	912,530	1,113,957	1,344,876	1,344,876
Other Charges	1,720,142	1,566,722	1,646,232	1,646,232
Intrafund Transfers	—	—	(369,030)	(369,030)
<b>Total Expenditure/Appropriations</b>	<b>\$24,321,192</b>	<b>\$23,808,367</b>	<b>\$25,464,426</b>	<b>\$25,738,455</b>

<b>Net Cost</b>	<b>\$13,669,073</b>	<b>\$12,439,410</b>	<b>\$13,323,154</b>	<b>\$13,156,860</b>
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State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-2013
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Schedule 9

Budget Unit: 2700B - County Support of the Courts  
 Function: Public Protection  
 Activity: Judicial

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Revenue</b>				
Fines, Forfeitures and Penalties	\$8,008,212	\$6,937,341	\$7,012,000	\$7,012,000
Charges for Services	2,171,683	2,014,941	2,017,000	2,017,000
Miscellaneous Revenue	870,025	941,696	929,034	929,034
<b>Total Revenue</b>	<b>\$11,049,919</b>	<b>\$9,893,977</b>	<b>\$9,958,034</b>	<b>\$9,958,034</b>
<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$454,545	\$455,431	\$465,000	\$465,000
Services and Supplies	1,010,140	725,589	1,130,000	1,130,000
Other Charges	19,120,288	19,117,034	19,103,165	19,103,165
<b>Total Expenditure/Appropriations</b>	<b>\$20,584,973</b>	<b>\$20,298,054</b>	<b>\$20,698,165</b>	<b>\$20,698,165</b>
<b>Net Cost</b>	<b>\$9,535,054</b>	<b>\$10,404,076</b>	<b>\$10,740,131</b>	<b>\$10,740,131</b>



State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-2013	Schedule 9
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Budget Unit: 2800B - Private Defender Program

Function: Public Protection

Activity: Judicial

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5

**Revenue**

Charges for Services	\$677,724	\$644,198	\$650,000	\$650,000
Interfund Revenue	336,212	335,146	300,000	300,000
<b>Total Revenue</b>	<b>\$1,013,936</b>	<b>\$979,344</b>	<b>\$950,000</b>	<b>\$950,000</b>

**Expenditure/Appropriations**

Services and Supplies	\$16,449,046	\$16,449,046	\$16,449,046	\$16,449,046
Other Charges	61,483	61,464	61,483	61,483
<b>Total Expenditure/Appropriations</b>	<b>\$16,510,529</b>	<b>\$16,510,510</b>	<b>\$16,510,529</b>	<b>\$16,510,529</b>

<b>Net Cost</b>	<b>\$15,496,594</b>	<b>\$15,531,167</b>	<b>\$15,560,529</b>	<b>\$15,560,529</b>
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Budget Unit: 1940B - Message Switch  
 Function: Public Protection  
 Activity: Detention and Corrections

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Charges for Services	\$586,033	\$557,931	\$550,308	\$550,308
Interfund Revenue	1,212	1,680	1,843	1,843
<b>Total Revenue</b>	<b>\$587,245</b>	<b>\$559,611</b>	<b>\$552,151</b>	<b>\$552,151</b>
<b>Expenditure/Appropriations</b>				
Services and Supplies	\$397,097	\$363,874	\$450,451	\$450,451
Other Charges	267,353	268,060	270,928	270,928
Intrafund Transfers	(146,026)	(167,929)	(169,228)	(169,228)
<b>Total Expenditure/Appropriations</b>	<b>\$518,424</b>	<b>\$464,006</b>	<b>\$552,151</b>	<b>\$552,151</b>
<b>Net Cost</b>	<b>(\$68,821)</b>	<b>(\$95,605)</b>	<b>\$—</b>	<b>\$—</b>

State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-2013
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Schedule 9

Budget Unit: 3000B - Sheriff's Office  
 Function: Public Protection  
 Activity: Detention and Corrections

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Licenses, Permits and Franchises	\$3,140	\$3,915	\$2,100	\$2,100
Fines, Forfeitures and Penalties	264,308	243,321	322,000	322,000
Intergovernmental Revenues	46,419,678	60,851,849	77,222,738	79,216,392
Charges for Services	9,319,052	10,656,387	10,410,158	10,410,158
Interfund Revenue	12,902,111	3,602,526	3,552,691	3,552,691
Miscellaneous Revenue	993,898	1,132,288	717,513	717,513
Other Financing Sources	303,215	21,150	—	—
<b>Total Revenue</b>	<b>\$70,205,403</b>	<b>\$76,511,436</b>	<b>\$92,227,200</b>	<b>\$94,220,854</b>

Expenditure/Appropriations	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
Salaries and Benefits	\$125,362,371	\$131,323,927	\$141,670,917	\$141,844,310
Services and Supplies	13,249,349	13,838,964	24,510,184	25,754,415
Other Charges	18,010,804	17,286,354	18,602,510	18,651,309
Fixed Assets	5,668,904	3,214,474	4,333,548	4,860,779
Other Financing Uses	1,880,796	3,248,267	905,009	905,009
Intrafund Transfers	(1,876,241)	(918,352)	(2,511,025)	(2,511,025)
<b>Total Expenditure/Appropriations</b>	<b>\$162,295,983</b>	<b>\$167,993,634</b>	<b>\$187,511,143</b>	<b>\$189,504,797</b>

<b>Net Cost</b>	<b>\$92,090,580</b>	<b>\$91,482,198</b>	<b>\$95,283,943</b>	<b>\$95,283,943</b>
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State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-2013	Schedule 9
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Budget Unit: 3200B - Probation Department  
 Function: Public Protection  
 Activity: Detention and Corrections

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Fines, Forfeitures and Penalties	\$28,124	\$26,120	\$30,500	\$30,500
Intergovernmental Revenues	25,840,241	28,945,702	31,217,517	31,906,338
Charges for Services	1,562,557	1,415,513	1,427,323	1,427,323
Miscellaneous Revenue	287,158	299,152	175,775	175,775
<b>Total Revenue</b>	<b>\$27,718,080</b>	<b>\$30,686,487</b>	<b>\$32,851,115</b>	<b>\$33,539,936</b>
<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$52,727,986	\$51,262,396	\$52,864,639	\$53,151,593
Services and Supplies	22,011,182	19,726,416	23,220,880	23,563,281
Other Charges	16,087,326	15,984,643	16,269,608	16,319,608
Fixed Assets	—	5,206	530,000	530,000
Intrafund Transfers	(18,278,031)	(16,206,773)	(17,739,167)	(17,739,167)
<b>Total Expenditure/Appropriations</b>	<b>\$72,548,464</b>	<b>\$70,771,887</b>	<b>\$75,145,960</b>	<b>\$75,825,315</b>
<b>Net Cost</b>	<b>\$44,830,384</b>	<b>\$40,085,401</b>	<b>\$42,294,845</b>	<b>\$42,285,379</b>

Budget Unit: 3580B - Fire Protection Services  
 Function: Public Protection  
 Activity: Fire Protection

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Interfund Revenue	\$6,073,876	\$5,666,550	\$5,504,699	\$5,504,699
Miscellaneous Revenue	2,918	8,895	—	—
<b>Total Revenue</b>	<b>\$6,076,794</b>	<b>\$5,675,445</b>	<b>\$5,504,699</b>	<b>\$5,504,699</b>
<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$144	\$378	\$1,982	\$1,982
Services and Supplies	5,898,057	5,517,597	5,283,855	5,283,855
Other Charges	151,148	152,464	168,862	168,862
Fixed Assets	27,445	5,007	50,000	50,000
<b>Total Expenditure/Appropriations</b>	<b>\$6,076,794</b>	<b>\$5,675,445</b>	<b>\$5,504,699</b>	<b>\$5,504,699</b>
<b>Net Cost</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>

Budget Unit: 3550B - Structural Fire Fund (00108)  
 Function: Public Protection  
 Activity: Fire Protection

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Taxes	\$4,506,574	\$4,720,322	\$4,444,386	\$4,444,386
Use of Money and Property	53,057	41,274	42,000	42,000
Intergovernmental Revenues	32,894	33,871	29,691	29,691
Charges for Services	279,159	286,854	275,000	275,000
Interfund Revenue	1,050,791	1,869,165	503,000	—
Miscellaneous Revenue	24,578	102,535	18,683	18,683
Other Financing Sources	—	—	—	503,000
<b>Total Revenue</b>	<b>\$5,947,053</b>	<b>\$7,054,020</b>	<b>\$5,312,760</b>	<b>\$5,312,760</b>

<b>Expenditure/Appropriations</b>				
Services and Supplies	\$6,073,876	\$5,666,550	\$5,504,699	\$5,504,699
<b>Total Expenditure/Appropriations</b>	<b>\$6,073,876</b>	<b>\$5,666,550</b>	<b>\$5,504,699</b>	<b>\$5,504,699</b>
<b>Net Cost</b>	<b>\$126,823</b>	<b>(\$1,387,471)</b>	<b>\$191,939</b>	<b>\$191,939</b>

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Budget Unit: 1240B - Public Safety Communications  
 Function: Public Protection  
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Intergovernmental Revenues	\$1,960,464	\$2,251,034	\$2,169,775	\$2,169,775
Charges for Services	4,119,638	4,305,324	4,391,433	4,391,433
Interfund Revenue	10,151	7,951	10,607	10,607
Miscellaneous Revenue	118,971	126,169	106,000	106,000
<b>Total Revenue</b>	<b>\$6,209,223</b>	<b>\$6,690,479</b>	<b>\$6,677,815</b>	<b>\$6,677,815</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$8,393,795	\$9,013,496	\$8,193,699	\$8,193,699
Services and Supplies	496,461	349,700	538,873	538,873
Other Charges	479,513	478,254	425,160	425,160
Fixed Assets	527,538	—	—	—
Intrafund Transfers	(134,149)	(132,341)	(246,659)	(246,659)
<b>Total Expenditure/Appropriations</b>	<b>\$9,763,157</b>	<b>\$9,709,109</b>	<b>\$8,911,073</b>	<b>\$8,911,073</b>

<b>Net Cost</b>	<b>\$3,553,934</b>	<b>\$3,018,630</b>	<b>\$2,233,258</b>	<b>\$2,233,258</b>
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Budget Unit: 1260B - Agricultural Commissioner/Sealer

Function: Public Protection

Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Licenses, Permits and Franchises	\$560,398	\$622,073	\$598,400	\$616,391
Fines, Forfeitures and Penalties	12,038	24,784	—	—
Intergovernmental Revenues	2,422,653	2,431,513	2,253,166	2,255,515
Charges for Services	158,267	165,823	182,200	182,200
Miscellaneous Revenue	3,858	9,211	100	100
<b>Total Revenue</b>	<b>\$3,157,213</b>	<b>\$3,253,404</b>	<b>\$3,033,866</b>	<b>\$3,054,206</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$3,628,499	\$3,658,877	\$3,720,007	\$3,722,706
Services and Supplies	231,465	139,192	143,621	197,627
Other Charges	667,735	570,673	554,684	615,644
Fixed Assets	6,178	—	—	—
<b>Total Expenditure/Appropriations</b>	<b>\$4,533,876</b>	<b>\$4,368,742</b>	<b>\$4,418,312</b>	<b>\$4,535,977</b>

<b>Net Cost</b>	<b>\$1,376,663</b>	<b>\$1,115,338</b>	<b>\$1,384,446</b>	<b>\$1,481,771</b>
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Budget Unit: 2600B - Department of Child Support Services

Function: Public Protection

Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Intergovernmental Revenues	\$11,392,101	\$11,039,483	\$11,487,615	\$11,209,910
Miscellaneous Revenue	—	—	245,360	267,621
<b>Total Revenue</b>	<b>\$11,392,101</b>	<b>\$11,039,483</b>	<b>\$11,732,975</b>	<b>\$11,477,531</b>
<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$9,967,940	\$9,630,443	\$10,494,730	\$10,251,139
Services and Supplies	388,491	410,302	420,650	420,650
Other Charges	1,035,670	998,739	943,993	943,993
Intrafund Transfers	—	—	(126,398)	(138,251)
<b>Total Expenditure/Appropriations</b>	<b>\$11,392,101</b>	<b>\$11,039,483</b>	<b>\$11,732,975</b>	<b>\$11,477,531</b>

<b>Net Cost</b>	<b>\$—</b>	<b>\$—</b>
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Budget Unit: 3300B - Coroner's Office  
 Function: Public Protection  
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Licenses, Permits and Franchises	\$10,952	\$11,439	\$11,215	\$11,215
Intergovernmental Revenues	393,713	450,713	458,860	458,860
Charges for Services	337,394	257,359	270,000	270,000
Miscellaneous Revenue	29,875	23,855	7,138	7,138
<b>Total Revenue</b>	<b>\$771,934</b>	<b>\$743,366</b>	<b>\$747,213</b>	<b>\$747,213</b>
<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$1,816,623	\$1,754,038	\$1,832,241	\$1,840,971
Services and Supplies	613,896	586,244	730,719	730,719
Other Charges	288,661	286,267	316,913	340,901
<b>Total Expenditure/Appropriations</b>	<b>\$2,719,180</b>	<b>\$2,626,548</b>	<b>\$2,879,873</b>	<b>\$2,912,591</b>
<b>Net Cost</b>	<b>\$1,947,246</b>	<b>\$1,883,182</b>	<b>\$2,132,660</b>	<b>\$2,165,378</b>

Budget Unit: 3570B - Local Agency Formation Commission

Function: Public Protection

Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Intergovernmental Revenues	\$165,079	\$154,028	\$157,813	\$157,813
Charges for Services	8,357	24,436	25,000	25,000
Miscellaneous Revenue	—	—	2,636	2,636
<b>Total Revenue</b>	<b>\$173,436</b>	<b>\$178,464</b>	<b>\$185,449</b>	<b>\$185,449</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$209,099	\$214,540	\$209,693	\$209,693
Services and Supplies	34,053	27,466	52,197	52,197
Other Charges	37,345	24,220	42,817	42,817
Intrafund Transfers	(82,538)	(77,004)	(78,907)	(78,907)
<b>Total Expenditure/Appropriations</b>	<b>\$197,959</b>	<b>\$189,222</b>	<b>\$225,800</b>	<b>\$225,800</b>

<b>Net Cost</b>	<b>\$24,523</b>	<b>\$10,758</b>	<b>\$40,351</b>	<b>\$40,351</b>
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Budget Unit: 3800B - Planning and Building  
 Function: Public Protection  
 Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Licenses, Permits and Franchises	\$2,517,876	\$2,766,521	\$2,853,272	\$2,853,272
Fines, Forfeitures and Penalties	26,202	32,144	25,000	25,000
Intergovernmental Revenues	101,170	180,105	125,000	125,000
Charges for Services	1,354,353	1,398,657	1,334,102	1,334,102
Interfund Revenue	4,357	21,286	100,000	100,000
Miscellaneous Revenue	604,311	98,855	25,200	102,258
<b>Total Revenue</b>	<b>\$4,608,268</b>	<b>\$4,497,568</b>	<b>\$4,462,574</b>	<b>\$4,539,632</b>
<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$6,196,898	\$6,035,044	\$6,404,330	\$6,404,330
Services and Supplies	4,948,360	5,284,057	5,446,747	5,523,805
Other Charges	553,626	549,679	582,183	582,183
Intrafund Transfers	(4,404,215)	(4,815,833)	(5,108,961)	(5,158,961)
<b>Total Expenditure/Appropriations</b>	<b>\$7,294,669</b>	<b>\$7,052,946</b>	<b>\$7,324,299</b>	<b>\$7,351,357</b>
<b>Net Cost</b>	<b>\$2,686,401</b>	<b>\$2,555,378</b>	<b>\$2,861,725</b>	<b>\$2,811,725</b>

Budget Unit: 3950B - Fish and Game Propagation Fund (00106)

Function: Public Protection

Activity: Other Protection

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Fines, Forfeitures and Penalties	\$1,654	\$2,268	\$1,650	\$1,650
Use of Money and Property	871	778	800	800
Charges for Services	—	28	—	—
Miscellaneous Revenue	—	234	—	—
<b>Total Revenue</b>	<b>\$2,525</b>	<b>\$3,308</b>	<b>\$2,450</b>	<b>\$2,450</b>

<b>Expenditure/Appropriations</b>				
Services and Supplies	\$—	\$900	\$67,500	\$67,500
<b>Total Expenditure/Appropriations</b>	<b>\$—</b>	<b>\$900</b>	<b>\$67,500</b>	<b>\$67,500</b>

<b>Net Cost</b>	<b>(\$2,525)</b>	<b>(\$2,408)</b>	<b>\$65,050</b>	<b>\$65,050</b>
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Budget Unit: 3960B - Off-Highway Vehicle License Fees (00107)  
 Function: Public Ways and Facilities  
 Activity: Public Ways

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Use of Money and Property	\$239	\$—	\$—	\$—
<b>Total Revenue</b>	<b>\$239</b>	<b>\$—</b>	<b>\$—</b>	<b>\$—</b>

<b>Expenditure/Appropriations</b>				
Services and Supplies	\$73,227	\$239	\$—	\$—
Other Financing Uses	7,000	—	—	—
<b>Total Expenditure/Appropriations</b>	<b>\$80,227</b>	<b>\$239</b>	<b>\$—</b>	<b>\$—</b>

<b>Net Cost</b>	<b>\$79,988</b>	<b>\$239</b>	<b>\$—</b>	<b>\$—</b>
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Budget Unit: 4520B - Road Fund (00110)

Function: Public Ways and Facilities

Activity: Public Ways

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Licenses, Permits and Franchises	\$182,661	\$170,307	\$160,000	\$160,000
Use of Money and Property	310,379	289,938	180,000	180,000
Intergovernmental Revenues	15,870,835	19,873,585	17,837,004	24,537,004
Charges for Services	92,194	36,454	23,500	23,500
Interfund Revenue	1,604,436	1,169,470	540,790	1,066,984
Miscellaneous Revenue	335,584	366,979	152,000	152,000
<b>Total Revenue</b>	<b>\$18,396,088</b>	<b>\$21,906,731</b>	<b>\$18,893,294</b>	<b>\$26,119,488</b>

Expenditure/Appropriations	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
Salaries and Benefits	\$8,371,322	\$8,313,042	\$9,201,625	\$9,377,819
Services and Supplies	7,953,706	9,704,879	15,734,944	22,784,944
Other Charges	823,401	804,143	1,155,055	1,155,055
Fixed Assets	3,487,193	1,727,465	450,000	450,000
Intrafund Transfers	(1,729,655)	(1,700,661)	—	—
<b>Total Expenditure/Appropriations</b>	<b>\$18,905,967</b>	<b>\$18,848,867</b>	<b>\$26,541,624</b>	<b>\$33,767,818</b>

<b>Net Cost</b>	<b>\$509,878</b>	<b>(\$3,057,864)</b>	<b>\$7,648,330</b>	<b>\$7,648,330</b>
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Budget Unit: 4830B - Half-Cent Transportation Fund (00111)

Function: Public Ways and Facilities

Activity: Public Ways

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Taxes	\$1,835,196	\$1,997,065	\$1,865,199	\$1,865,199
Use of Money and Property	6,200	9,724	—	—
Charges for Services	1,268,275	66,845	75,000	75,000
Miscellaneous Revenue	4	(323)	—	—
<b>Total Revenue</b>	<b>\$3,109,675</b>	<b>\$2,073,311</b>	<b>\$1,940,199</b>	<b>\$1,940,199</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$1,146,621	\$165,610	\$190,315	\$190,315
Services and Supplies	1,613,915	1,235,417	2,449,074	2,449,074
Other Charges	126,087	147,819	141,375	665,840
<b>Total Expenditure/Appropriations</b>	<b>\$2,886,623</b>	<b>\$1,548,845</b>	<b>\$2,780,764</b>	<b>\$3,305,229</b>

<b>Net Cost</b>	<b>(\$223,052)</b>	<b>(\$524,466)</b>	<b>\$840,565</b>	<b>\$1,365,030</b>
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Budget Unit: 4520B - Road Improvement Fund (00114)

Function: Public Ways and Facilities

Activity: Public Ways

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5

**Revenue**

Use of Money and Property	\$30,369		\$13,000	\$13,000
Charges for Services	252,143	294,131	262,000	262,000
<b>Total Revenue</b>	<b>\$282,512</b>	<b>\$334,428</b>	<b>\$275,000</b>	<b>\$275,000</b>

**Expenditure/Appropriations**

Services and Supplies	\$72,964		\$22,839	\$63,856
<b>Total Expenditure/Appropriations</b>	<b>\$72,964</b>	<b>\$22,839</b>	<b>\$63,856</b>	<b>\$63,856</b>

<b>Net Cost</b>	<b>(\$209,548)</b>		<b>(\$211,144)</b>	<b>(\$211,144)</b>
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Budget Unit: 5500B - Health Administration  
 Function: Health and Sanitation  
 Activity: Health

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Intergovernmental Revenues	\$147,395	\$326,285	\$464,516	\$632,495
Charges for Services	—	—	790,040	790,040
Interfund Revenue	19,568	1,000,000	900,000	900,000
Miscellaneous Revenue	54,248	103,451	—	—
<b>Total Revenue</b>	<b>\$221,211</b>	<b>\$1,429,737</b>	<b>\$2,154,556</b>	<b>\$2,322,535</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$1,704,635	\$2,097,574	\$2,452,706	\$2,620,685
Services and Supplies	1,422,158	1,499,222	1,420,518	1,420,518
Other Charges	1,306,999	1,060,423	1,313,647	1,313,647
Intrafund Transfers	(3,814,907)	(2,860,588)	(3,019,961)	(3,019,961)
<b>Total Expenditure/Appropriations</b>	<b>\$618,885</b>	<b>\$1,796,631</b>	<b>\$2,166,910</b>	<b>\$2,334,889</b>

<b>Net Cost</b>	<b>\$397,673</b>	<b>\$366,895</b>	<b>\$12,354</b>	<b>\$12,354</b>
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Budget Unit: 5550B - Health Policy and Planning

Function: Health and Sanitation

Activity: Health

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Intergovernmental Revenues	\$443,415	\$231,090	\$240,000	\$240,000
Charges for Services	1,232,709	1,580,000	1,965,279	1,965,279
Interfund Revenue	101,531	179,732	202,795	202,795
Miscellaneous Revenue	3,858,869	4,051,965	4,400,681	4,400,681
<b>Total Revenue</b>	<b>\$5,636,524</b>	<b>\$6,042,788</b>	<b>\$6,808,755</b>	<b>\$6,808,755</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$5,684,139	\$5,480,837	\$5,650,200	\$5,650,200
Services and Supplies	7,285,225	7,441,543	8,053,366	8,053,366
Other Charges	263,637	238,511	273,335	273,335
Intrafund Transfers	(3,674,983)	(3,646,252)	(3,678,454)	(3,678,454)
<b>Total Expenditure/Appropriations</b>	<b>\$9,558,018</b>	<b>\$9,514,639</b>	<b>\$10,298,447</b>	<b>\$10,298,447</b>

<b>Net Cost</b>	<b>\$3,471,851</b>
	<b>\$3,489,692</b>

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Budget Unit: 5600B - Emergency Medical Services GF  
 Function: Health and Sanitation  
 Activity: Health

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Licenses, Permits and Franchises	\$40,693	\$35,834	\$34,235	\$34,235
Fines, Forfeitures and Penalties	490,268	598,772	745,472	773,472
Intergovernmental Revenues	—	346	—	—
Charges for Services	35,160	67,239	4,097,239	4,097,239
Miscellaneous Revenue	4,352,181	4,358,175	509,359	509,359
<b>Total Revenue</b>	<b>\$4,918,302</b>	<b>\$5,060,366</b>	<b>\$5,386,305</b>	<b>\$5,414,305</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$826,868	\$857,770	\$1,064,293	\$1,064,293
Services and Supplies	4,336,561	4,390,978	4,330,514	4,330,514
Other Charges	83,880	77,797	116,498	144,498
Intrafund Transfers	(329,007)	(266,179)	(125,000)	(125,000)
<b>Total Expenditure/Appropriations</b>	<b>\$4,918,302</b>	<b>\$5,060,366</b>	<b>\$5,386,305</b>	<b>\$5,414,305</b>

<b>Net Cost</b>	\$—	\$—
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Budget Unit: 5900B - Environmental Health Services  
 Function: Health and Sanitation  
 Activity: Health

<b>Detail by Revenue Category and Expenditure Object</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Recommended</b>	<b>2012-13 Adopted by the Board of Supervisors</b>
<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>
<b>Revenue</b>				
Licenses, Permits and Franchises	\$824,429	\$934,608	\$826,921	\$826,921
Fines, Forfeitures and Penalties	101,965	93,017	100,000	100,000
Intergovernmental Revenues	1,502,255	1,487,103	1,726,791	1,726,791
Charges for Services	9,925,522	9,796,103	10,221,205	10,315,101
Miscellaneous Revenue	454,450	486,886	300,000	300,000
<b>Total Revenue</b>	<b>\$12,808,621</b>	<b>\$12,797,718</b>	<b>\$13,174,917</b>	<b>\$13,268,813</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$9,832,103	\$9,836,424	\$10,028,206	\$10,357,624
Services and Supplies	1,981,839	2,036,038	2,372,075	2,278,179
Other Charges	893,706	967,466	995,377	1,020,377
Intrafund Transfers	—	—	(116,625)	(116,625)
<b>Total Expenditure/Appropriations</b>	<b>\$12,707,648</b>	<b>\$12,839,928</b>	<b>\$13,279,033</b>	<b>\$13,539,555</b>

<b>Net Cost</b>	<b>(\$100,973)</b>	<b>\$42,209</b>	<b>\$104,116</b>	<b>\$270,742</b>
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Budget Unit: 6100B - Behavioral Health and Recovery Services

Function: Health and Sanitation

Activity: Health

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Use of Money and Property	\$34,016	\$34,016	\$33,276	\$33,276
Intergovernmental Revenues	73,119,587	65,115,084	68,010,000	68,028,934
Charges for Services	26,904,141	36,891,285	35,716,310	35,519,510
Miscellaneous Revenue	1,328,283	2,178,246	2,412,014	2,412,014
<b>Total Revenue</b>	<b>\$101,386,027</b>	<b>\$104,218,631</b>	<b>\$106,171,600</b>	<b>\$105,993,734</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$46,821,454	\$48,219,044	\$50,473,881	\$50,398,596
Services and Supplies	48,104,438	48,748,421	48,796,887	48,819,545
Other Charges	29,871,266	30,975,540	33,082,709	33,024,120
Intrafund Transfers	(4,032,705)	(2,332,591)	(3,468,467)	(3,468,467)
<b>Total Expenditure/Appropriations</b>	<b>\$120,764,453</b>	<b>\$125,610,415</b>	<b>\$128,885,010</b>	<b>\$128,773,794</b>

<b>Net Cost</b>	<b>\$19,378,425</b>	<b>\$21,391,784</b>	<b>\$22,713,410</b>	<b>\$22,780,060</b>
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Budget Unit: 6200B - Public Health  
 Function: Health and Sanitation  
 Activity: Health

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Licenses, Permits and Franchises	\$527,905	\$506,385	\$580,425	\$580,425
Fines, Forfeitures and Penalties	107	858	—	—
Intergovernmental Revenues	12,514,231	12,779,113	13,407,239	13,407,239
Charges for Services	1,893,594	1,733,967	1,864,934	1,864,934
Interfund Revenue	1,624,889	1,434,908	1,217,078	1,217,078
Miscellaneous Revenue	404,326	419,389	130,573	130,573
<b>Total Revenue</b>	<b>\$16,965,052</b>	<b>\$16,874,621</b>	<b>\$17,200,249</b>	<b>\$17,200,249</b>
<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$12,347,966	\$11,826,020	\$12,961,347	\$12,961,347
Services and Supplies	9,229,256	8,888,056	10,258,801	10,258,801
Other Charges	1,983,242	1,977,659	2,088,693	2,088,693
Intrafund Transfers	(1,545,429)	(1,479,976)	(3,165,300)	(3,165,300)
<b>Total Expenditure/Appropriations</b>	<b>\$22,015,035</b>	<b>\$21,211,759</b>	<b>\$22,143,541</b>	<b>\$22,143,541</b>
<b>Net Cost</b>	<b>\$5,049,983</b>	<b>\$4,337,137</b>	<b>\$4,943,292</b>	<b>\$4,943,292</b>

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Budget Unit: 6240B - Family Health Services  
 Function: Health and Sanitation  
 Activity: Health

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Fines, Forfeitures and Penalties	\$1,500	\$—	\$—	\$—
Intergovernmental Revenues	11,283,108	10,661,277	12,004,312	12,091,312
Charges for Services	3,297,864	3,764,734	3,647,468	3,647,468
Miscellaneous Revenue	2,052,742	2,139,525	2,016,312	2,016,312
<b>Total Revenue</b>	<b>\$16,635,214</b>	<b>\$16,565,536</b>	<b>\$17,668,092</b>	<b>\$17,755,092</b>
<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$20,032,855	\$20,193,785	\$22,149,143	\$22,149,143
Services and Supplies	3,481,673	3,241,583	3,359,344	3,519,749
Other Charges	1,962,101	1,813,443	1,854,754	1,854,754
Fixed Assets	106,750	122,425	—	62,575
Intrafund Transfers	(901,607)	(840,083)	(1,261,125)	(1,261,125)
<b>Total Expenditure/Appropriations</b>	<b>\$24,681,772</b>	<b>\$24,531,153</b>	<b>\$26,102,116</b>	<b>\$26,325,096</b>
<b>Net Cost</b>	<b>\$8,046,558</b>	<b>\$7,965,617</b>	<b>\$8,434,024</b>	<b>\$8,570,004</b>



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Budget Unit: 63300B - Correctional Health Services  
 Function: Health and Sanitation  
 Activity: Health

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Intergovernmental Revenues	\$132,026	\$802,231	\$1,426,189	\$1,426,189
Charges for Services	2,229	2,319	1,600	1,600
Interfund Revenue	340,444	340,444	340,444	340,444
Miscellaneous Revenue	86,026	109,707	24,162	24,162
<b>Total Revenue</b>	<b>\$560,724</b>	<b>\$1,254,701</b>	<b>\$1,792,395</b>	<b>\$1,792,395</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$11,559,400	\$11,832,176	\$11,971,427	\$11,971,427
Services and Supplies	4,842,187	4,385,257	4,549,954	4,649,954
Other Charges	461,637	420,823	1,090,629	1,090,629
Intrafund Transfers	(7,646,473)	(8,063,585)	(7,879,906)	(7,879,906)
<b>Total Expenditure/Appropriations</b>	<b>\$9,216,751</b>	<b>\$8,574,670</b>	<b>\$9,732,104</b>	<b>\$9,832,104</b>

<b>Net Cost</b>				
	<b>\$8,656,027</b>	<b>\$7,319,969</b>	<b>\$7,939,709</b>	<b>\$8,039,709</b>

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Budget Unit: 5630B - Emergency Medical Services Fund (00102)

Function: Health and Sanitation

Activity: Health

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Fines, Forfeitures and Penalties	\$2,623,687	\$2,432,918	\$2,430,581	\$2,430,581
Use of Money and Property	32,086	30,006	32,432	32,432
Charges for Services	220	—	—	—
Miscellaneous Revenue	10,515	44,623	17,000	17,000
<b>Total Revenue</b>	<b>\$2,666,507</b>	<b>\$2,507,548</b>	<b>\$2,480,013</b>	<b>\$2,480,013</b>
<b>Expenditure/Appropriations</b>				
Services and Supplies	\$2,396,449	\$2,644,770	\$2,665,856	\$2,665,856
<b>Total Expenditure/Appropriations</b>	<b>\$2,396,449</b>	<b>\$2,644,770</b>	<b>\$2,665,856</b>	<b>\$2,665,856</b>
<b>Net Cost</b>	<b>(\$270,058)</b>	<b>\$137,222</b>	<b>\$185,843</b>	<b>\$185,843</b>

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Budget Unit: 4820B - Solid Waste Fund (00115)

Function: Health and Sanitation

Activity: Health

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Use of Money and Property	\$55,965	\$41,747	\$12,101	\$12,101
Intergovernmental Revenues	263,157	249,310	182,021	182,021
Charges for Services	123,492	169,199	64,574	64,574
Interfund Revenue	1,323,645	1,432,401	1,992,001	1,992,001
Miscellaneous Revenue	174,083	90,326	—	—
<b>Total Revenue</b>	<b>\$1,940,341</b>	<b>\$1,982,983</b>	<b>\$2,250,697</b>	<b>\$2,250,697</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$1,156,493	\$1,036,209	\$1,355,302	\$1,355,302
Services and Supplies	1,066,949	788,070	1,700,462	1,700,462
Other Charges	55,293	10,696	15,517	15,517
Other Financing Uses	4,092	—	—	—
Intrafund Transfers	(11,775)	—	—	—
<b>Total Expenditure/Appropriations</b>	<b>\$2,271,052</b>	<b>\$1,834,975</b>	<b>\$3,071,281</b>	<b>\$3,071,281</b>

<b>Net Cost</b>	<b>\$330,710</b>	<b>(\$148,007)</b>	<b>\$820,584</b>	<b>\$820,584</b>
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Budget Unit: 4820B - Waste Management Fund (00116)

Function: Health and Sanitation

Activity: Health

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Licenses, Permits and Franchises	\$2,800,298	\$2,515,332	\$2,466,500	\$2,466,500
Use of Money and Property	12,818	21,451	10,000	10,000
Intergovernmental Revenues	—	—	10,000	10,000
<b>Total Revenue</b>	<b>\$2,813,116</b>	<b>\$2,536,783</b>	<b>\$2,486,500</b>	<b>\$2,486,500</b>
<b>Expenditure/Appropriations</b>				
Services and Supplies	\$1,432,039	\$1,457,190	\$3,724,417	\$3,853,104
Other Charges	6	45,082	45,000	45,000
<b>Total Expenditure/Appropriations</b>	<b>\$1,432,046</b>	<b>\$1,502,272</b>	<b>\$3,769,417</b>	<b>\$3,898,104</b>
<b>Net Cost</b>	<b>(\$1,381,071)</b>	<b>(\$1,034,511)</b>	<b>\$1,282,917</b>	<b>\$1,411,604</b>

Budget Unit: 5850B - Contributions to Medical Center  
 Function: Health and Sanitation  
 Activity: Hospital Care

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Intergovernmental Revenues	\$10,634,067	\$10,634,066	\$10,634,067	\$10,634,067
Miscellaneous Revenue	7,489,517	5,612,056	5,612,056	5,612,056
<b>Total Revenue</b>	<b>\$18,123,584</b>	<b>\$16,246,122</b>	<b>\$16,246,123</b>	<b>\$16,246,123</b>
<b>Expenditure/Appropriations</b>				
Services and Supplies	\$42,506,944	\$—	\$51,750,000	\$—
Other Financing Uses	21,946,869	59,480,977	23,431,684	77,570,176
Intrafund Transfers	—	(1,500,000)	—	—
<b>Total Expenditure/Appropriations</b>	<b>\$64,453,813</b>	<b>\$57,980,977</b>	<b>\$75,181,684</b>	<b>\$77,570,176</b>
<b>Net Cost</b>	<b>\$46,330,229</b>	<b>\$41,734,855</b>	<b>\$58,935,561</b>	<b>\$61,324,053</b>

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Budget Unit: 7000B - Human Services Agency  
 Function: Public Assistance  
 Activity: Administration

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Intergovernmental Revenues	\$133,376,985	\$129,302,201	\$141,032,362	\$143,992,410
Charges for Services	726,556	759,411	1,740,000	1,803,481
Interfund Revenue	34,577	41,955	36,000	36,000
Miscellaneous Revenue	4,581,621	2,557,642	1,543,955	1,673,955
<b>Total Revenue</b>	<b>\$138,719,739</b>	<b>\$132,661,208</b>	<b>\$144,352,317</b>	<b>\$147,505,846</b>
<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$81,013,792	\$78,550,250	\$82,585,543	\$84,503,482
Services and Supplies	43,303,310	38,029,600	45,159,831	46,701,530
Other Charges	70,305,971	64,611,180	72,162,006	72,744,351
Fixed Assets	765	—	150,000	150,000
Other Financing Uses	292,936	291,701	293,032	293,032
Intrafund Transfers	(24,859,615)	(22,217,702)	(25,829,622)	(25,969,622)
<b>Total Expenditure/Appropriations</b>	<b>\$170,057,159</b>	<b>\$159,265,029</b>	<b>\$174,520,790</b>	<b>\$178,422,773</b>
<b>Net Cost</b>	<b>\$31,337,420</b>	<b>\$26,603,821</b>	<b>\$30,168,473</b>	<b>\$30,916,927</b>

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Budget Unit: 5700B - Aging and Adult Services  
 Function: Public Assistance  
 Activity: Other Assistance

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Fines, Forfeitures and Penalties	\$105,660	\$63,936	\$70,000	\$70,000
Use of Money and Property	170,862	142,714	177,810	177,810
Intergovernmental Revenues	11,342,840	11,068,732	12,001,047	12,476,856
Charges for Services	2,386,396	2,284,567	3,550,074	3,550,074
Interfund Revenue	459,295	251,186	218,969	218,969
Miscellaneous Revenue	263,777	391,825	670,940	670,940
<b>Total Revenue</b>	<b>\$14,728,829</b>	<b>\$14,202,959</b>	<b>\$16,688,840</b>	<b>\$17,164,649</b>
<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$13,454,690	\$13,713,234	\$15,565,502	\$15,683,185
Services and Supplies	3,188,916	3,177,551	4,235,007	4,426,515
Other Charges	5,045,393	4,779,978	5,264,147	5,281,374
Intrafund Transfers	(1,319,143)	(1,676,724)	(3,219,140)	(3,219,140)
<b>Total Expenditure/Appropriations</b>	<b>\$20,369,856</b>	<b>\$19,994,038</b>	<b>\$21,845,516</b>	<b>\$22,171,934</b>
<b>Net Cost</b>	<b>\$5,641,027</b>	<b>\$5,791,080</b>	<b>\$5,156,676</b>	<b>\$5,007,285</b>

Budget Unit: 6900B - IHSS Public Authority GF  
 Function: Public Assistance  
 Activity: Other Assistance

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5
<b>Revenue</b>				
Total Revenue	\$—	\$—	\$—	\$—
<b>Expenditure/Appropriations</b>				
Other Charges	\$4,487,523	\$3,702,306	\$3,702,306	\$3,702,306
Total Expenditure/Appropriations	<b>\$4,487,523</b>	<b>\$3,702,306</b>	<b>\$3,702,306</b>	<b>\$3,702,306</b>
Net Cost	<b>\$4,487,523</b>	<b>\$3,702,306</b>	<b>\$3,702,306</b>	<b>\$3,702,306</b>



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Budget Unit: 7900B - Department of Housing  
 Function: Public Assistance  
 Activity: Other Assistance

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Intergovernmental Revenues	\$5,787,951	\$3,105,329	\$3,670,786	\$3,670,786
Charges for Services	—	90,790	—	233,763
Interfund Revenue	—	3,262,023	3,160,642	3,160,642
Miscellaneous Revenue	939,155	833,321	1,011,723	777,960
<b>Total Revenue</b>	<b>\$6,727,105</b>	<b>\$7,291,464</b>	<b>\$7,843,151</b>	<b>\$7,843,151</b>
<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$1,918,526	\$1,783,246	\$1,715,135	\$1,715,135
Services and Supplies	369,464	205,149	546,542	646,542
Other Charges	4,553,161	5,423,069	5,544,570	5,544,570
Intrafund Transfers	—	—	—	(100,000)
<b>Total Expenditure/Appropriations</b>	<b>\$6,841,151</b>	<b>\$7,411,464</b>	<b>\$7,806,247</b>	<b>\$7,806,247</b>
<b>Net Cost</b>	<b>\$114,045</b>	<b>\$120,000</b>	<b>(\$36,904)</b>	<b>(\$36,904)</b>

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Budget Unit: 5800B - IHSS Public Authority Fund (00105)

Function: Public Assistance

Activity: Other Assistance

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Use of Money and Property	\$11,925	\$18,753	\$—	\$—
Intergovernmental Revenues	8,033,742	8,773,080	12,950,248	12,950,248
Interfund Revenue	4,750,015	3,960,704	4,052,050	4,052,050
Miscellaneous Revenue	7,981	945	—	—
<b>Total Revenue</b>	<b>\$12,803,662</b>	<b>\$12,753,482</b>	<b>\$17,002,298</b>	<b>\$17,002,298</b>
<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$496,672	\$512,682	\$687,623	\$687,623
Services and Supplies	3,000,052	2,981,067	4,386,814	4,386,814
Other Charges	9,306,940	11,432,399	11,927,861	11,927,861
<b>Total Expenditure/Appropriations</b>	<b>\$12,803,664</b>	<b>\$14,926,148</b>	<b>\$17,002,298</b>	<b>\$17,002,298</b>

<b>Net Cost</b>	<b>\$1</b>	<b>\$2,172,666</b>	<b>\$—</b>
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Budget Unit: 3900B - Parks Division

Function: Recreation

Activity: Recreation Facilities

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Fines, Forfeitures and Penalties	\$4,114	\$4,494	\$3,000	\$3,000
Use of Money and Property	131,026	219,734	152,594	152,594
Intergovernmental Revenues	5,000	10,111	—	—
Charges for Services	1,352,616	1,807,587	1,539,495	1,539,495
Interfund Revenue	57,497	152,968	25,000	25,000
Miscellaneous Revenue	554,011	300,475	55,000	55,000
Other Financing Sources	163,914	—	170,066	170,066
<b>Total Revenue</b>	<b>\$2,268,179</b>	<b>\$2,495,370</b>	<b>\$1,945,155</b>	<b>\$1,945,155</b>

<b>Expenditure/Appropriations</b>				
Salaries and Benefits	\$6,537,219	\$6,017,384	\$6,083,316	\$6,082,538
Services and Supplies	956,268	908,430	1,679,590	1,686,090
Other Charges	1,141,967	1,140,932	818,551	823,593
Intrafund Transfers	(55,000)	(55,000)	(204,997)	(204,997)
<b>Total Expenditure/Appropriations</b>	<b>\$8,580,454</b>	<b>\$8,011,746</b>	<b>\$8,376,460</b>	<b>\$8,387,224</b>

<b>Net Cost</b>	<b>\$6,312,275</b>	<b>\$5,516,376</b>	<b>\$6,431,305</b>	<b>\$6,442,069</b>
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Budget Unit: 8200B - Accumulated Capital Outlay Fund (00400)  
 Function: Capital Projects  
 Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Use of Money and Property	\$67		\$20	\$—
Miscellaneous Revenue	—		20	—
<b>Total Revenue</b>	<b>\$67</b>		<b>\$39</b>	<b>\$0</b>

<b>Expenditure/Appropriations</b>				
Other Financing Uses	\$—		\$5,834	\$20
<b>Total Expenditure/Appropriations</b>	<b>\$—</b>		<b>\$5,834</b>	<b>\$20</b>

<b>Net Cost</b>	<b>(\$67)</b>		<b>\$5,794</b>	<b>\$20</b>
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Budget Unit: 8400B - Criminal Justice Construction Fund (00401)

Function: Capital Projects

Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
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<b>Revenue</b>				
Use of Money and Property	\$19,217	\$19,579	\$19,000	\$19,000
Charges for Services	1,503,632	1,199,847	1,200,000	1,200,000
Miscellaneous Revenue	—	3,362	—	—
<b>Total Revenue</b>	<b>\$1,522,848</b>	<b>\$1,222,789</b>	<b>\$1,219,000</b>	<b>\$1,219,000</b>

<b>Expenditure/Appropriations</b>				
Other Financing Uses	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000
<b>Total Expenditure/Appropriations</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>

<b>Net Cost</b>	<b>(\$422,848)</b>	<b>(\$122,789)</b>	<b>(\$119,000)</b>	<b>(\$119,000)</b>
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Budget Unit: 8300B - Courthouse Construction Fund (00402)

Function: Capital Projects

Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Fines, Forfeitures and Penalties	\$228	\$—	\$—	\$—
Use of Money and Property	27,609	11,347	12,000	12,000
Charges for Services	1,503,420	1,199,699	1,200,000	1,200,000
Miscellaneous Revenue	(4,935)	22,107	—	—
<b>Total Revenue</b>	<b>\$1,526,321</b>	<b>\$1,233,152</b>	<b>\$1,212,000</b>	<b>\$1,212,000</b>
<b>Expenditure/Appropriations</b>				
Other Charges	\$927,228	\$861,662	\$861,810	\$861,810
Other Financing Uses	2,929,027	458,413	465,188	465,188
<b>Total Expenditure/Appropriations</b>	<b>\$3,856,255</b>	<b>\$1,320,075</b>	<b>\$1,326,998</b>	<b>\$1,326,998</b>
<b>Net Cost</b>	<b>\$2,329,934</b>	<b>\$86,923</b>	<b>\$114,998</b>	<b>\$114,998</b>

State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-2013	Schedule 9
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Budget Unit: 3970B - Parks Acquisition and Development Fund (00404)

Function: Capital Projects

Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5

<b>Revenue</b>				
Use of Money and Property	\$37,039	\$24,339	\$25,000	\$25,000
Intergovernmental Revenues	448,755	343,047	1,378,000	1,378,000
Interfund Revenue	—	239	—	—
Miscellaneous Revenue	122,132	90,976	—	—
Other Financing Sources	7,000	—	—	—
<b>Total Revenue</b>	<b>\$614,926</b>	<b>\$458,601</b>	<b>\$1,403,000</b>	<b>\$1,403,000</b>

<b>Expenditure/Appropriations</b>				
Services and Supplies	\$356,428	\$313,634	\$168,000	\$168,000
Fixed Assets	42,454	24,329	—	—
Other Financing Uses	1,264,874	229,656	2,652,666	2,956,400
<b>Total Expenditure/Appropriations</b>	<b>\$1,663,756</b>	<b>\$567,618</b>	<b>\$2,820,666</b>	<b>\$3,124,400</b>

<b>Net Cost</b>	<b>\$1,048,830</b>	<b>\$109,018</b>	<b>\$1,417,666</b>	<b>\$1,721,400</b>
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State Controller Schedules County Budget Act January 2010	County of San Mateo Detail of Financing Sources and Financing Uses Governmental Funds Fiscal Year 2012-2013	Schedule 9
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Budget Unit: 8500B - Capital Projects Fund (00410)

Function: Capital Projects

Activity: Capital Projects

Detail by Revenue Category and Expenditure Object	2010-11 Actual 2	2011-12 Actual 3	2012-13 Recommended 4	2012-13 Adopted by the Board of Supervisors 5
<b>Revenue</b>				
Use of Money and Property	\$21,619	\$24,562	\$—	\$—
Intergovernmental Revenues	1,190,057	946,682	—	—
Charges for Services	2,485	1,325	—	—
Interfund Revenue	—	—	—	1,022,169
Miscellaneous Revenue	11,688	44,726	—	—
Other Financing Sources	67,188,724	9,993,519	83,246,986	78,736,146
<b>Total Revenue</b>	<b>\$68,414,573</b>	<b>\$11,010,814</b>	<b>\$83,246,986</b>	<b>\$79,758,315</b>

<b>Expenditure/Appropriations</b>				
Services and Supplies	\$2,222,010	\$164,363	\$30,000	\$2,340,000
Other Charges	155,407	—	762,851	—
Fixed Assets	65,753,904	10,186,906	84,340,980	80,009,636
<b>Total Expenditure/Appropriations</b>	<b>\$68,131,321</b>	<b>\$10,351,270</b>	<b>\$85,133,831</b>	<b>\$82,349,636</b>

<b>Net Cost</b>	<b>(\$283,252)</b>	<b>(\$659,544)</b>	<b>\$1,886,845</b>	<b>\$2,591,321</b>
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Budget Unit: 8900B - Debt Service Fund (00301)

Function: Debt Service

Activity: Debt Service Fund

Detail by Revenue Category and Expenditure Object	2010-11 Actual	2011-12 Actual	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors
1	2	3	4	5

<b>Revenue</b>				
Use of Money and Property	\$196,394	\$168,325	\$—	\$—
Interfund Revenue	—	—	—	12,057,613
Miscellaneous Revenue	—	69,749	—	—
Other Financing Sources	30,264,608	30,368,432	30,794,718	18,656,255
<b>Total Revenue</b>	<b>\$30,461,003</b>	<b>\$30,606,507</b>	<b>\$30,794,718</b>	<b>\$30,713,868</b>

<b>Expenditure/Appropriations</b>				
Other Charges	\$30,244,270	\$30,331,507	\$30,731,617	\$30,650,767
<b>Total Expenditure/Appropriations</b>	<b>\$30,244,270</b>	<b>\$30,331,507</b>	<b>\$30,731,617</b>	<b>\$30,650,767</b>

<b>Net Cost</b>	<b>(\$216,732)</b>	<b>(\$274,999)</b>	<b>(\$63,101)</b>	<b>(\$63,101)</b>
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State Controller Schedules		County of San Mateo			Schedule 10	
County Budget Act		Operation of Internal Service Fund			Fleet Maintenance Fund	
January 2010		Fiscal Year 2012-13			Fleet Maintenance	
Operating Detail		2010-11 Actual	2011-12 Actual Estimated	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5		
Operating Revenues						
Use of Money and Property	\$	73,798	\$ 68,281	\$ -	\$ -	
Charges for Services		39,578	40,508	12,000	12,000	12,000
Interfund Revenue		5,909,717	5,464,417	6,924,388	6,924,388	6,748,684
Miscellaneous Revenue		167,312	116,371	118,000	118,000	118,000
<b>Total Operating Revenues</b>	<b>\$</b>	<b>6,190,405</b>	<b>5,689,577</b>	<b>7,054,388</b>	<b>\$ 7,054,388</b>	<b>\$ 6,878,684</b>
Operating Expenses						
Salaries and Employee Benefits	\$	1,495,247	1,469,166	1,566,426	\$ 1,566,426	1,390,232
Services and Supplies		2,334,411	2,380,602	3,275,540	3,275,540	3,150,079
Other Charges		420,181	443,130	433,217	433,217	433,217
Fixed Assets		-	-	1,905,156	1,905,156	1,905,156
Depreciation		1,911,710	1,692,750	-	-	-
<b>Total Operating Expenses</b>	<b>\$</b>	<b>6,161,549</b>	<b>5,985,648</b>	<b>7,180,339</b>	<b>\$ 7,180,339</b>	<b>\$ 6,878,684</b>
<b>Operating Income (Loss)</b>	<b>\$</b>	<b>28,856</b>	<b>(296,071)</b>	<b>(125,951)</b>	<b>\$ (125,951)</b>	<b>\$ -</b>
<b>Change in Net Assets</b>	<b>\$</b>	<b>28,856</b>	<b>(296,071)</b>	<b>(125,951)</b>	<b>\$ (125,951)</b>	<b>\$ -</b>
Net Assets - Beginning Balance		11,770,653	11,799,509	11,503,438	11,503,438	11,503,438
Net Assets - Ending Balance	\$	11,799,509	11,503,438	11,377,487	\$ 11,377,487	\$ 11,503,438
Memo:						
Fixed Assets - Equipment	\$	570,314	913,713	1,905,156	\$ 1,905,156	\$ 1,905,156

State Controller Schedules		County of San Mateo			Schedule 10	
County Budget Act		Operation of Internal Service Fund			Fund Title	
January 2010		Fiscal Year 2012-13			Service Activity	
Operating Detail		2010-11 Actual	2011-12 Actual Estimated	2012-13 Recommended	Tower Road Construction Fund Maint., Repair & Renovation	
1	2	3	4	5		
<b>Operating Revenues</b>						
Use of Money and Property	\$	(4,829)	(1,114)	-	-	-
Charges for Services		146,935	68,808	133,972		133,972
Interfund Revenue		2,104,937	1,597,106	1,903,586		1,903,586
Miscellaneous Revenue		53,085	28,534	-		-
<b>Total Operating Revenues</b>	<b>\$</b>	<b>2,300,128</b>	<b>1,693,334</b>	<b>2,037,558</b>	<b>\$</b>	<b>2,037,558</b>
<b>Operating Expenses</b>						
Salaries and Employee Benefits	\$	1,631,239	1,461,125	1,770,588	\$	1,770,588
Services and Supplies		471,719	143,416	200,870		225,869
Other Charges		325,468	63,850	66,100		66,100
Depreciation		1,804	751	-		-
<b>Total Operating Expenses</b>	<b>\$</b>	<b>2,430,230</b>	<b>1,669,142</b>	<b>2,037,558</b>	<b>\$</b>	<b>2,062,557</b>
<b>Operating Income (Loss)</b>	<b>\$</b>	<b>(130,102)</b>	<b>24,192</b>	<b>-</b>	<b>\$</b>	<b>(24,999)</b>
<b>Change in Net Assets</b>	<b>\$</b>	<b>(130,102)</b>	<b>24,192</b>	<b>-</b>	<b>\$</b>	<b>(24,999)</b>
Net Assets - Beginning Balance	\$	(653,087)	(783,189)	(758,997)		(758,997)
Net Assets - Ending Balance	\$	(783,189)	(758,997)	(758,997)	\$	(783,996)

State Controller Schedules		County of San Mateo			Schedule 11	
County Budget Act		Operation of Enterprise Fund			Coyote Point Marina Recreation	
January 2010		Fiscal Year 2012-13			Fund Title Service Activity	
Operating Detail	2010-11 Actual	2011-12 Actual Estimated	2012-13 Recommended	2012-13 Adopted by the Board of Supervisors		
	1	2	3	4	5	
<b>Operating Revenues</b>						
Use of Money and Property	\$	28,992 \$	19,365 \$	24,200 \$	24,200	
Charges for Services		1,102,228	1,181,112	1,116,469	1,116,469	
Miscellaneous Revenue		-	11,413	-	-	
<b>Total Operating Revenues</b>	<b>\$</b>	<b>1,131,220 \$</b>	<b>1,211,890 \$</b>	<b>1,140,669 \$</b>	<b>1,140,669</b>	
<b>Operating Expenses</b>						
Salaries and Employee Benefits	\$	395,928 \$	380,224 \$	333,060 \$	333,060	
Services and Supplies		367,501	337,615	556,151	402,473	
Other Charges		164,685	174,912	372,861	372,861	
Fixed Assets		-	-	132,000	132,000	
Depreciation		263,622	264,238	-	-	
<b>Total Operating Expenses</b>	<b>\$</b>	<b>1,191,736 \$</b>	<b>1,156,989 \$</b>	<b>1,394,072 \$</b>	<b>1,240,394</b>	
<b>Operating Income (Loss)</b>	<b>\$</b>	<b>(60,516) \$</b>	<b>54,901 \$</b>	<b>(253,403) \$</b>	<b>(99,725)</b>	
<b>Non-Operating Revenues (Expenses)</b>						
State/Federal Grants	\$	162,877 \$	186,869 \$	1,830,000 \$	1,830,000	
Other Financing Uses		(170,876)	(14,890)	(1,830,000)	(1,830,000)	
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$</b>	<b>(8,000) \$</b>	<b>171,979 \$</b>	<b>- \$</b>	<b>-</b>	
<b>Change in Net Assets</b>	<b>\$</b>	<b>(68,515) \$</b>	<b>226,880 \$</b>	<b>(253,403) \$</b>	<b>(99,725)</b>	
Net Assets - Beginning Balance	\$	8,149,500	8,080,985	8,307,865	8,307,865	
Net Assets - Ending Balance	\$	8,080,985 \$	8,307,865 \$	8,054,462 \$	8,208,140	
Memo:						
Fixed Assets - Structure/Improv	\$	75,327 \$	- \$	132,000 \$	132,000	
Fixed Assets - Construction In Progress		587,652	67,992	-	-	
<b>Total Fixed Assets</b>	<b>\$</b>	<b>662,979 \$</b>	<b>67,992 \$</b>	<b>132,000 \$</b>	<b>132,000</b>	

State Controller Schedules		County of San Mateo			Schedule 11	
County Budget Act		Operation of Enterprise Fund			Airport Fund	
January 2010		Fiscal Year 2012-13			Airport	
		Fund Title			Service Activity	
Operating Detail		2011-12			2012-13	
		Actual			Recommended	
		Estimated				
1		2			3	
		4			5	
<b>Operating Revenues</b>						
License Permit & Franchise	\$	15,500	\$	15,500	\$	15,500
Use of Money and Property		2,762,262		2,577,801		2,556,572
Charges for Services		10,101		9,649		33,000
Miscellaneous Revenue		99,166		83,148		280,000
<b>Total Operating Revenues</b>	<b>\$</b>	<b>2,887,029</b>	<b>\$</b>	<b>2,686,098</b>	<b>\$</b>	<b>2,885,072</b>
<b>Operating Expenses</b>						
Salaries and Employee Benefits	\$	1,123,282	\$	1,090,398	\$	1,179,279
Services and Supplies		868,285		812,667		664,550
Other Charges		983,164		1,080,841		630,667
Fixed Assets		-		-		3,776,377
Depreciation		507,955		561,495		-
<b>Total Operating Expenses</b>	<b>\$</b>	<b>3,482,686</b>	<b>\$</b>	<b>3,545,401</b>	<b>\$</b>	<b>5,189,864</b>
<b>Operating Income (Loss)</b>	<b>\$</b>	<b>(595,657)</b>	<b>\$</b>	<b>(859,303)</b>	<b>\$</b>	<b>(2,304,792)</b>
<b>Non-Operating Revenues (Expenses)</b>						
State/Federal Grants	\$	836,633	\$	229,744	\$	2,075,540
<b>Total Non-Operating Revenues (Expenses)</b>	<b>\$</b>	<b>836,633</b>	<b>\$</b>	<b>229,744</b>	<b>\$</b>	<b>2,075,540</b>
<b>Change in Net Assets</b>	<b>\$</b>	<b>240,976</b>	<b>\$</b>	<b>(629,559)</b>	<b>\$</b>	<b>(229,252)</b>
Net Assets - Beginning Balance		28,909,463		29,150,439		28,520,880
Net Assets - Ending Balance	\$	29,150,439	\$	28,520,880	\$	28,291,628
Memo:						
Fixed Assets - Construction in Progress	\$	981,645	\$	654,343	\$	2,690,368

State Controller Schedules		County of San Mateo			Schedule 11	
County Budget Act		Operation of Enterprise Fund			San Mateo Medical Center	
January 2010		Fiscal Year 2012-13			Hospital Care	
Operating Detail		2010-11 Actual	2011-12 Actual Estimated	2012-13 Recommended	Fund Title	
1		2	3	4	Service Activity	
Operating Revenues					5	
Taxes		\$ (10,757)	\$ -	\$ -	\$ -	
Use of Money and Property		8,875	4,423	-	-	
Charges for Services		149,942,131	103,350,370	134,005,851	86,665,293	
Interfund Revenue		11,623,765	1,560,824	14,514,004	1,461,586	
Miscellaneous Revenue		4,851,127	13,617,547	5,235,924	11,479,897	
<b>Total Operating Revenues</b>		<b>\$ 166,415,141</b>	<b>\$ 118,533,164</b>	<b>\$ 153,755,779</b>	<b>\$ 99,606,776</b>	
<b>Operating Expenses</b>						
Salaries and Employee Benefits		\$ 147,619,430	\$ 150,000,046	142,798,694	\$ 137,375,484	
Services and Supplies		66,206,087	72,527,261	71,943,728	71,533,178	
Other Charges		25,310,649	29,356,197	31,194,709	30,020,610	
Fixed Assets		-	-	1,911,499	6,640,501	
Depreciation		1,983,238	2,171,663	-	-	
<b>Total Operating Expenses</b>		<b>\$ 241,119,404</b>	<b>\$ 254,055,167</b>	<b>\$ 247,848,630</b>	<b>\$ 245,569,773</b>	
<b>Operating Income (Loss)</b>		<b>\$ (74,704,263)</b>	<b>\$ (135,522,003)</b>	<b>\$ (94,092,851)</b>	<b>\$ (145,962,997)</b>	
<b>Non-Operating Revenues (Expenses)</b>						
State/Federal Grants		\$ 75,534,143	\$ 72,330,470	82,246,396	\$ 79,978,060	
Other Financing Sources		21,946,669	59,480,977	23,431,684	77,570,176	
Other Financing Uses		(9,979,427)	(10,348,256)	(11,585,229)	(11,585,229)	
<b>Total Non-Operating Revenues (Expenses)</b>		<b>\$ 87,501,385</b>	<b>\$ 121,463,191</b>	<b>\$ 94,092,851</b>	<b>\$ 145,962,997</b>	
<b>Change in Net Assets</b>		<b>\$ 12,797,322</b>	<b>\$ (14,058,812)</b>	<b>\$ -</b>	<b>\$ -</b>	
Net Assets - Beginning Balance		47,774,887	60,572,209	46,513,397	46,513,397	
Net Assets - Ending Balance		60,572,209	46,513,397	46,513,397	46,513,397	
Memo:						
Fixed Assets - Construction in Progress		\$ 1,576,839	\$ 5,310,335	\$ -	\$ -	
Fixed Assets - Software		-	102,509	-	-	
Fixed Assets - Equipment		-	-	1,911,499	6,640,501	
<b>Total Fixed Assets</b>		<b>\$ 1,576,839</b>	<b>\$ 5,412,844</b>	<b>\$ 1,911,499</b>	<b>\$ 6,640,501</b>	

State Controller Schedules  
 County Budget Act  
 January 2010

County of San Mateo  
 Special Districts and Other Agencies Summary  
 Fiscal Year 2012-13

Schedule 12

District Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Unreserved/ Undesignated June 30, 2012	Cancellation of Reserves/ Designations	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Reserves/ Designations	Total Financing Uses
1	2	3	4	5	6	7	8
<b>County Service Area</b>							
County Service Area No. 1	\$ 1,831,971	\$ -	\$ 2,201,439	\$ 4,033,410	\$ 2,259,215	\$ 1,774,195	\$ 4,033,410
County Service Area No. 6	854,224	-	62,418	916,642	916,642	-	916,642
County Service Area No. 7	65,245	-	39,100	104,345	104,345	-	104,345
County Service Area No. 8	4,135,573	-	2,033,406	6,168,979	6,168,979	-	6,168,979
County Service Area No. 11	(47,254)	-	132,306	85,052	85,052	-	85,052
<b>Total County Service Area</b>	<b>\$ 6,839,759</b>	<b>\$ -</b>	<b>\$ 4,468,669</b>	<b>\$ 11,308,428</b>	<b>\$ 9,534,233</b>	<b>\$ 1,774,195</b>	<b>\$ 11,308,428</b>
<b>Sewer Maintenance</b>							
Burlingame Hills Sewer	\$ 539,971	\$ -	\$ 751,418	\$ 1,291,389	\$ 1,291,389	\$ -	\$ 1,291,389
Emerald Lake Heights Sewer	1,413,341	-	1,511,835	2,925,176	2,925,176	-	2,925,176
Fair Oak Sewer Maintenance	8,127,762	-	6,093,395	14,221,157	14,221,157	-	14,221,157
Harbor Ind Sewer Maintenance	897,844	-	86,055	983,899	983,899	-	983,899
Kensington Square Sewer	294,336	-	86,415	380,751	380,751	-	380,751
Oak Knoll Manor Sewer	232,438	-	126,001	358,439	358,439	-	358,439
Edgewood Sewer Maintenance	20,646	-	9,355	30,001	30,001	-	30,001
Sewer District Maintenance	-	-	1,116,090	1,116,090	1,116,090	-	1,116,090
<b>Total Sewer Maintenance</b>	<b>\$ 11,526,338</b>	<b>\$ -</b>	<b>\$ 9,780,564</b>	<b>\$ 21,306,902</b>	<b>\$ 21,306,902</b>	<b>\$ -</b>	<b>\$ 21,306,902</b>

State Controller Schedules  
 County Budget Act  
 January 2010

County of San Mateo  
 Special Districts and Other Agencies Summary  
 Fiscal Year 2012-13

Schedule 12

District Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Unreserved/ Undesignated June 30, 2012	Cancellation of Reserves/ Designations	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Reserves/ Designations	Total Financing Uses
1	2	3	4	5	6	7	8
<b>County Sanitary District</b>							
Crystal Springs Sani Dist	\$ 2,632,549	\$ -	\$ 2,113,908	\$ 4,746,457	\$ 4,746,457	\$ -	\$ 4,746,457
Devonshire Co Sani Dist	912,029	-	334,277	1,246,306	1,246,306	-	1,246,306
Scenic Heights Co Sani Dist	95,940	-	64,156	160,096	160,096	-	160,096
<b>Total County Sanitary District</b>	<b>\$ 3,640,518</b>	<b>\$ -</b>	<b>\$ 2,512,341</b>	<b>\$ 6,152,859</b>	<b>\$ 6,152,859</b>	<b>\$ -</b>	<b>\$ 6,152,859</b>
<b>Drainage Maintenance</b>							
Baywood Park Drainage Maintenance	\$ 1,116	\$ -	\$ 10	\$ 1,126	\$ 1,126	\$ -	\$ 1,126
Camp-Bel Uni Pk Drainage Maintenance	61,286	-	3,118	64,404	64,404	-	64,404
Enchanted Hills Drainage Maintenance	14,589	-	1,679	16,268	16,268	-	16,268
Harbor Ind Drainage Maintenance	-	-	-	-	-	-	-
Highlands Drainage Maintenance	26,191	-	595	26,786	26,786	-	26,786
Sequoia Drainage Maintenance	58,878	-	1,993	60,871	60,871	-	60,871
Uni His Area Drainage Maintenance	257,526	-	15,699	273,225	273,225	-	273,225
<b>Total Drainage Maintenance</b>	<b>\$ 419,586</b>	<b>\$ -</b>	<b>\$ 23,094</b>	<b>\$ 442,680</b>	<b>\$ 442,680</b>	<b>\$ -</b>	<b>\$ 442,680</b>
<b>Flood Control</b>							
Colima Creek Flood Control Zone	\$ 7,288,396	\$ -	\$ 1,825,640	\$ 9,114,036	\$ 9,114,036	\$ -	\$ 9,114,036
Colima Creek Flood Control Zone 1	170,938	-	110,952	281,890	281,890	-	281,890
Colima Creek Flood Control Zone 2	984,992	-	507,144	1,492,136	1,492,136	-	1,492,136
Colima Creek Flood Control Zone 3	852,906	-	1,202,341	2,055,247	2,055,247	-	2,055,247
Ravenswood Slough Flood Control	292,604	-	6,330	298,934	298,934	-	298,934
San Bruno Creek Flood Control Zone 1	1,379,943	-	157,010	1,536,953	1,536,953	-	1,536,953
San Bruno Creek Flood Control Zone 2	376,981	-	177,672	554,653	554,653	-	554,653
San Francisco Creek Flood Zone	1,723,938	-	235,948	1,959,886	1,959,886	-	1,959,886
San Mateo Co Flood Control	23,493	-	160	23,653	23,653	-	23,653
<b>Total Flood Control</b>	<b>\$ 13,094,191</b>	<b>\$ -</b>	<b>\$ 4,223,197</b>	<b>\$ 17,317,388</b>	<b>\$ 17,317,388</b>	<b>\$ -</b>	<b>\$ 17,317,388</b>



State Controller Schedules  
 County Budget Act  
 January 2010

County of San Mateo  
 Special Districts and Other Agencies Summary  
 Fiscal Year 2012-13

Schedule 12

District Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Unreserved/ Undesignated June 30, 2012	Cancellation of Reserves/ Designations	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Reserves/ Designations	Total Financing Uses
1	2	3	4	5	6	7	8
<b>Lighting District</b>							
Bel-Aire Lighting Maint	\$ 644,259	\$ -	\$ 44,528	\$ 688,787	\$ 688,787	\$ -	\$ 688,787
Belmont Lighting Dist	159,097	-	6,902	165,999	165,999	-	165,999
Colma Lighting Dist	873,280	-	93,519	966,799	966,799	-	966,799
Granada Hwy Lighting Dist	698,555	-	55,729	754,284	754,284	-	754,284
Emerald Lake Light Dist	2,922,184	-	183,100	3,105,284	3,105,284	-	3,105,284
Enchanted Hills Light Dist	144,190	-	8,743	152,933	152,933	-	152,933
La Honda Lighting Dist	210,270	-	10,417	220,687	220,687	-	220,687
Menlo Park Lighting Dist	2,278,909	-	214,198	2,493,107	2,493,107	-	2,493,107
Montara Lighting District	1,481,808	-	83,983	1,565,791	1,565,791	-	1,565,791
Pescadero Lighting District	181,809	-	9,342	191,151	191,151	-	191,151
<b>Total Lighting District</b>	<b>\$ 9,594,361</b>	<b>\$ -</b>	<b>\$ 710,461</b>	<b>\$ 10,304,822</b>	<b>\$ 10,304,822</b>	<b>\$ -</b>	<b>\$ 10,304,822</b>
<b>Landscape District</b>							
Highlands Landscape District	\$ 80,080	\$ -	\$ 7,713	\$ 87,793	\$ 4,880	\$ 82,913	\$ 87,793
Alameda de las Puigas Tree Maintenance	55,585	-	7,326	62,911	13,400	49,511	62,911
<b>Total Landscape District</b>	<b>\$ 135,665</b>	<b>\$ -</b>	<b>\$ 15,039</b>	<b>\$ 150,704</b>	<b>\$ 18,280</b>	<b>\$ 132,424</b>	<b>\$ 150,704</b>
<b>Total Special Districts and Other Agencies</b>	<b>\$ 45,250,418</b>	<b>\$ -</b>	<b>\$ 21,733,365</b>	<b>\$ 66,983,783</b>	<b>\$ 65,077,164</b>	<b>\$ 1,906,619</b>	<b>\$ 66,983,783</b>

State Controller Schedules  
 County Budget Act  
 January 2010

County of San Mateo  
 Fund Balance - Special Districts and Other Agencies  
 Fiscal Year 2012-13

Schedule 13

Actual   
 Estimated

District Name	Total Fund Balance June 30, 2012	Less: Fund Balance-Reserved/Designated			Fund Balance Underserved/Undesignated June 30, 2012
		Encumbrances	General & Other Reserves	Designations	
1	2	3	4	5	6
<b>County Service Area</b>					
County Service Area No. 1	\$ 1,831,971	\$ -	\$ -	\$ -	1,831,971
County Service Area No. 6	854,224	-	-	-	854,224
County Service Area No. 7	65,245	-	-	-	65,245
County Service Area No. 8	4,135,573	-	-	-	4,135,573
County Service Area No. 11	620,234	-	667,488	-	(47,254)
<b>Total County Service Area</b>	<b>\$ 7,507,247</b>	<b>\$ -</b>	<b>\$ 667,488</b>	<b>\$ -</b>	<b>\$ 6,839,759</b>

<b>Sewer Maintenance</b>					
Burlingame Hills Sewer	\$ 620,930	\$ -	\$ 80,959	\$ -	539,971
Emerald Lake Heights Sewer	8,387,948	-	6,974,607	-	1,413,341
Fair Oak Sewer Maintenance	14,600,379	-	6,472,617	-	8,127,762
Harbor Ind Sewer Maintenance	911,189	-	13,345	-	897,844
Kensington Square Sewer	294,336	-	-	-	294,336
Oak Knoll Manor Sewer	239,652	-	7,214	-	232,438
Edgewood Sewer Maintenance	20,646	-	-	-	20,646
Sewer District Maintenance	-	-	-	-	-
<b>Total Sewer Maintenance</b>	<b>\$ 25,075,080</b>	<b>\$ -</b>	<b>\$ 13,548,742</b>	<b>\$ -</b>	<b>\$ 11,526,338</b>

<b>County Sanitary District</b>					
Crystal Springs Sani Dist	\$ 3,363,757	\$ -	\$ 751,208	\$ -	2,632,549
Devonshire Co Sani Dist	919,295	-	7,266	-	912,029
Scenic Heights Co Sani Dist	95,940	-	-	-	95,940

State Controller Schedules		County of San Mateo				Schedule 13	
County Budget Act		Fund Balance - Special Districts and Other Agencies				Actual	
January 2010		Fiscal Year 2012-13				Estimated	
District Name	Total Fund Balance June 30, 2012	Less: Fund Balance-Reserved/Designated			Fund Balance Unreserved/Undesignated June 30, 2012		
		Encumbrances	General & Other Reserves	Designations			
1	2	3	4	5	6		
<b>Total County Sanitary District</b>	<b>\$ 4,398,992</b>	<b>\$ -</b>	<b>\$ 758,474</b>	<b>\$ -</b>	<b>\$ 3,640,518</b>		
<b>Drainage Maintenance</b>							
Baywood Park Drainage Maintenance	\$ 1,116	\$ -	\$ -	\$ -	1,116		
Camp-Bel Uni Pk Drainage Maintenance	61,286	-	-	-	61,286		
Enchanted Hills Drainage Maintenance	14,589	-	-	-	14,589		
Harbor Ind Drainage Maintenance	-	-	-	-	-		
Highlands Drainage Maintenance	26,191	-	-	-	26,191		
Sequicia Drainage Maintenance	58,878	-	-	-	58,878		
Uni Hts Area Drainage Maintenance	257,526	-	-	-	257,526		
<b>Total Drainage Maintenance</b>	<b>\$ 419,586</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 419,586</b>		
<b>Flood Control</b>							
Colima Creek Flood Control Zone	\$ 22,233,110	\$ -	\$ 14,944,714	\$ -	7,288,396		
Colima Creek Flood Control Zone 1	170,938	-	-	-	170,938		
Colima Creek Flood Control Zone 2	984,992	-	-	-	984,992		
Colima Creek Flood Control Zone 3	852,906	-	-	-	852,906		
Ravenswood Slough Flood Control	292,604	-	-	-	292,604		
San Bruno Creek Flood Control Zone 1	1,379,943	-	-	-	1,379,943		
San Bruno Creek Flood Control Zone 2	376,981	-	-	-	376,981		
San Francisco Creek Flood Zone	1,723,938	-	-	-	1,723,938		
San Mateo Co Flood Control	23,493	-	-	-	23,493		
<b>Total Flood Control</b>	<b>\$ 28,038,905</b>	<b>\$ -</b>	<b>\$ 14,944,714</b>	<b>\$ -</b>	<b>\$ 13,094,191</b>		

State Controller Schedules		County of San Mateo				Schedule 13	
County Budget Act		Fund Balance - Special Districts and Other Agencies				Actual	
January 2010		Fiscal Year 2012-13				Estimated	
District Name	Total Fund Balance June 30, 2012	Less: Fund Balance-Reserved/Designated			Fund Balance Undersigned/Undesignated June 30, 2012		
		Encumbrances	General & Other Reserves	Designations			
1	2	3	4	5	6		
<b>Lighting District</b>							
Bel-Aire Lighting Maint	\$ 644,259	\$ -	\$ -	\$ -	644,259		
Belmont Lighting Dist	159,097	-	-	-	159,097		
Colma Lighting Dist	1,095,562	-	222,282	-	873,280		
Granada Hwy Lighting Dist	698,655	-	-	-	698,655		
Emerald Lake Light Dist	2,922,184	-	-	-	2,922,184		
Enchanted Hills Light Dist	144,190	-	-	-	144,190		
La Honda Lighting Dist	210,270	-	-	-	210,270		
Menlo Park Lighting Dist	2,458,662	-	179,753	-	2,278,909		
Monterey Lighting District	1,495,344	-	13,536	-	1,481,808		
Pescadero Lighting District	181,809	-	-	-	181,809		
<b>Total Lighting District</b>	<b>\$ 10,009,932</b>	<b>\$ -</b>	<b>\$ 415,571</b>	<b>\$ -</b>	<b>\$ 9,594,361</b>		
<b>Landscape District</b>							
Highlands Landscape District	\$ 80,080	\$ -	\$ -	\$ -	80,080		
Alameda de las Pulgas Tree Maintenance	55,585	-	-	-	55,585		
<b>Total Landscape District</b>	<b>\$ 135,665</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 135,665</b>		
<b>Total Special Districts and Other Agencies</b>	<b>\$ 75,585,407</b>	<b>\$ -</b>	<b>\$ 30,334,989</b>	<b>\$ -</b>	<b>\$ 45,250,418</b>		

State Controller Schedules		County of San Mateo				Special Districts and Other Agencies		Reserves/Designations		Fiscal Year 2012-13		Schedule 14	
County Budget Act		Reserves/Designations		Fiscal Year 2012-13		Reserves/Designations		Fiscal Year 2012-13		Reserves/Designations		Fiscal Year 2012-13	
January 2010		June 30, 2012		Adopted by the Board of Supervisors		Adopted by the Board of Supervisors		Adopted by the Board of Supervisors		Adopted by the Board of Supervisors		Adopted by the Board of Supervisors	
District Name	Reserves/Designations June 30, 2012	Decreases or Cancellations Recommended	Decreases or Cancellations Adopted by the Board of Supervisors	Increases or New Reserves/Designations Recommended	Increases or New Reserves/Designations Adopted by the Board of Supervisors	Total Reserves/Designations for the Budget year	Reserves/Designations June 30, 2012	Decreases or Cancellations Recommended	Decreases or Cancellations Adopted by the Board of Supervisors	Increases or New Reserves/Designations Recommended	Increases or New Reserves/Designations Adopted by the Board of Supervisors	Total Reserves/Designations for the Budget year	Reserves/Designations June 30, 2012
1	2	3	4	5	6	7							
<b>County Service Area</b>													
County Service Area No. 1	\$ -	\$ -	\$ -	\$ 1,442,147	\$ 1,774,195	\$ 1,774,195							
County Service Area No. 11	667,488	-	-	-	-	667,488							
<b>Total County Service Area</b>	<b>\$ 667,488</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,442,147</b>	<b>\$ 1,774,195</b>	<b>\$ 2,441,683</b>							
<b>Sewer Maintenance</b>													
Burlingame Hills Sewer	\$ 80,959	\$ -	\$ -	\$ -	\$ -	\$ 80,959							
Emerald Lake Heights Sewer	6,974,607	-	-	-	-	6,974,607							
Fair Oak Sewer Maintenance	6,472,617	-	-	-	-	6,472,617							
Harbor Ind Sewer Maintenance	13,345	-	-	-	-	13,345							
Oak Knoll Manor Sewer	7,214	-	-	-	-	7,214							
<b>Total Sewer Maintenance</b>	<b>\$ 13,548,742</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,548,742</b>							
<b>County Sanitary District</b>													
Crystal Springs Sani Dist	\$ 751,208	\$ -	\$ -	\$ -	\$ -	\$ 751,208							
Devonshire Co Sani Dist	7,266	-	-	-	-	7,266							
<b>Total County Sanitary District</b>	<b>\$ 758,474</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 758,474</b>							

State Controller Schedules		County of San Mateo				Special Districts and Other Agencies Reserves/Designations Fiscal Year 2012-13		Schedule 14	
County Budget Act January 2010		Reserves/Designations June 30, 2012		Decreases or Cancellations		Increases or New Reserves/Designations		Total Reserves/Designations for the Budget year	
District Name		Reserves/Designations June 30, 2012	Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors	Total Reserves/Designations for the Budget year
1		2	3	4	5	6			7
<b>Flood Control</b>									
Colma Creek Flood Control Zone	\$	14,944,714	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	14,944,714
<b>Total Flood Control</b>	<b>\$</b>	<b>14,944,714</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>14,944,714</b>
<b>Lighting District</b>									
Colma Lighting Dist	\$	222,282	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	222,282
Menlo Park Lighting Dist		179,753	-	-	-	-	-	-	179,753
Montara Lighting District		13,536	-	-	-	-	-	-	13,536
<b>Total Lighting District</b>	<b>\$</b>	<b>415,571</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>415,571</b>
<b>Landscape District</b>									
Highlands Landscape District	\$	-	\$ -	\$ -	\$ 78,077	\$ 82,913	\$ -	\$ 82,913	82,913
Alameda de las Pulgas Tree Maintenance		-	-	-	40,797	49,511	-	49,511	49,511
<b>Total Lighting District</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>118,874</b>	<b>132,424</b>	<b>\$ -</b>	<b>132,424</b>	<b>132,424</b>
<b>Total Special Districts and Other Agencies</b>	<b>\$</b>	<b>30,334,989</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,561,021</b>	<b>1,906,619</b>	<b>\$ -</b>	<b>1,906,619</b>	<b>32,241,608</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		County Service Area No. 1				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 2,105,022	\$ 2,125,945	\$ 2,080,224	\$ 2,080,224		
Revenue From Use of Money and Property	16,874	16,394	15,000	15,000		
Intergovernmental - State	13,963	13,885	13,215	13,215		
Charges for Services	91,720	91,974	93,000	93,000		
Miscellaneous Revenues	-	10,312	-	-		
<b>Total Revenue</b>	<b>\$ 2,227,579</b>	<b>\$ 2,258,510</b>	<b>\$ 2,201,439</b>	<b>\$ 2,201,439</b>		
Services & Supplies	\$ 2,109,974	\$ 2,027,050	\$ 2,259,034	\$ 2,259,034		
Other Charges	27	56	181	181		
<b>Total Expenditures/Appropriations</b>	<b>\$ 2,110,001</b>	<b>\$ 2,027,106</b>	<b>\$ 2,259,215</b>	<b>\$ 2,259,215</b>		
<b>Net Cost</b>	<b>\$ (117,578)</b>	<b>\$ (231,404)</b>	<b>\$ 57,776</b>	<b>\$ 57,776</b>		

State Controller Schedules County Budget Act January 2010		County of San Mateo Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13			County Service Area No. 6		Schedule 15
1	2	3	4	5			
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors			
Taxes	\$ 62,630	\$ 61,193	\$ 57,251	\$ 57,251		57,251	
Revenue from Use of Money & Property	8,871	8,171	4,800	4,800		4,800	
Intergovernmental Revenues - State	387	372	367	367		367	
Miscellaneous Revenues	-	2,322	-	-		-	
<b>Total Revenue</b>	<b>\$ 71,888</b>	<b>\$ 72,058</b>	<b>\$ 62,418</b>	<b>\$ 62,418</b>		<b>62,418</b>	
Services & Supplies	\$ 20,103	\$ 16,452	\$ 65,590	\$ 65,590		65,590	
Appropriation for Contingencies	-	-	796,572	796,572		851,052	
<b>Total Expenditures/Appropriations</b>	<b>\$ 20,103</b>	<b>\$ 16,452</b>	<b>\$ 862,162</b>	<b>\$ 862,162</b>		<b>916,642</b>	
<b>Net Cost</b>	<b>\$ (51,785)</b>	<b>\$ (55,606)</b>	<b>\$ 799,744</b>	<b>\$ 799,744</b>		<b>854,224</b>	



State Controller Schedules County Budget Act January 2010		County of San Mateo Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13			County Service Area No. 7		Schedule 15
1	2	3	4	5	6	7	8
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors			
Revenue from Use of Money & Property	\$ 1,946	\$ 1,203	\$ 1,100	\$ 1,100			1,100
Charges for Services	37,322	36,529	38,000	38,000			38,000
Miscellaneous Revenues	-	562	-	-			-
<b>Total Revenue</b>	<b>\$ 39,268</b>	<b>\$ 38,294</b>	<b>\$ 39,100</b>	<b>\$ 39,100</b>			<b>39,100</b>
Services & Supplies	59,724	130,511	101,200	101,200			101,200
Other Charges	799	494	560	560			560
Appropriation for Contingencies	-	-	43,960	43,960			2,585
<b>Total Expenditures/Appropriations</b>	<b>\$ 60,523</b>	<b>\$ 131,005</b>	<b>\$ 145,720</b>	<b>\$ 145,720</b>			<b>104,345</b>
<b>Net Cost</b>	<b>\$ 21,255</b>	<b>\$ 92,711</b>	<b>\$ 106,620</b>	<b>\$ 106,620</b>			<b>65,245</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		County Service Area No. 8				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 746,326	\$ 743,892	\$ 741,330	\$ 741,330		
Licenses, Permits and Franchises	99,211	116,388	85,865	85,865		
Revenue From Use of Money and Property	40,539	39,338	32,249	32,249		
Intergovernmental - State	4,907	4,814	4,837	4,837		
Charges for Services	1,082,569	1,170,210	1,169,125	1,169,125		
Miscellaneous Revenues	250	21,924	-	-		
<b>Total Revenue</b>	<b>\$ 1,973,802</b>	<b>\$ 2,096,566</b>	<b>\$ 2,033,406</b>	<b>\$ 2,033,406</b>		
Services & Supplies	\$ 1,203,045	\$ 1,575,105	\$ 1,939,860	\$ 1,939,860		
Other Charges	183,500	435,725	242,500	242,500		
Other Financing Uses	96,605	-	-	-		
Appropriation for Contingencies	-	-	3,755,008	3,986,619		
<b>Total Expenditures/Appropriations</b>	<b>\$ 1,483,150</b>	<b>\$ 2,010,830</b>	<b>\$ 5,937,368</b>	<b>\$ 6,168,979</b>		
<b>Net Cost</b>	<b>\$ (490,652)</b>	<b>\$ (85,736)</b>	<b>\$ 3,903,962</b>	<b>\$ 4,135,573</b>		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		County Service Area No. 11				
Detail by Revenue Category and Expenditure Object		2010-11 Actuals	2011-12 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors	
1		2	3	4	5	
	Revenue From Use of Money and Property	\$ 581	\$ 68	\$ 440	\$ 440	440
	Charges for Services	45,002	43,790	42,000		73,066
	Interfund Revenue	-	30,420	-		58,800
	Miscellaneous Revenues	15,963	305	-		-
	<b>Total Revenue</b>	<b>\$ 61,546</b>	<b>\$ 74,583</b>	<b>\$ 42,440</b>		<b>132,306</b>
	Services & Supplies	45,195	144,872	32,250		63,316
	Other Charges	42,008	42,009	21,071		21,071
	Appropriation for Contingencies	-	-	592		665
	<b>Total Expenditures/Appropriations</b>	<b>\$ 87,203</b>	<b>\$ 186,881</b>	<b>\$ 53,913</b>		<b>85,052</b>
	<b>Net Cost</b>	<b>\$ 25,657</b>	<b>\$ 112,298</b>	<b>\$ 11,473</b>		<b>(47,254)</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010		Special Districts and Other Agencies				
Financing Sources and Uses by Budget Unit by Object		Fiscal Year 2012-13				
		Burlingame Hills Sewer				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 76,680	\$ 76,630	\$ 54,941	\$ 54,941	54,941	
Revenue From Use of Money and Property	5,382	4,509	2,300	2,300	2,300	
Intergovernmental - State	365	357	352	352	352	
Charges for Services	498,930	700,656	693,825	693,825	693,825	
Miscellaneous Revenues	-	1,536	-	-	-	
<b>Total Revenue</b>	<b>\$ 581,357</b>	<b>\$ 783,688</b>	<b>\$ 751,418</b>	<b>\$ 751,418</b>	<b>\$ 751,418</b>	
Services & Supplies	\$ 600,140	\$ 660,450	\$ 810,171	\$ 810,171	810,171	
Other Charges	944	944	-	-	-	
Other Financing Uses	-	-	3,681	3,681	17,041	
Appropriation for Contingencies	-	-	488,174	488,174	464,177	
<b>Total Expenditures/Appropriations</b>	<b>\$ 601,084</b>	<b>\$ 661,394</b>	<b>\$ 1,302,026</b>	<b>\$ 1,302,026</b>	<b>\$ 1,291,389</b>	
<b>Net Cost</b>	<b>\$ 19,727</b>	<b>\$ (122,294)</b>	<b>\$ 550,608</b>	<b>\$ 550,608</b>	<b>\$ 539,971</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Emerald Lake Heights Sewer				
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
1	2	3	4	5		
Taxes	\$ 19,968	\$ 20,046	\$ 14,348	\$ 14,348		
Revenue From Use of Money and Property	17,585	19,263	7,350	7,350		
Intergovernmental - State	95	93	91	91		
Charges for Services	1,359,256	1,491,466	1,420,105	1,490,046		
Miscellaneous Revenues	-	4,168	-	-		
<b>Total Revenue</b>	<b>\$ 1,396,904</b>	<b>\$ 1,535,036</b>	<b>\$ 1,441,894</b>	<b>\$ 1,511,835</b>		
Services & Supplies	\$ 1,006,804	\$ 1,763,259	\$ 1,700,375	\$ 1,770,316		
Other Charges	263,084	263,084	40,000	40,000		
Capital Assets Infrastructure - Water & Sewer	-	-	471,000	471,000		
Other Financing Uses	-	-	14,888	81,166		
Appropriation for Contingencies	-	-	804,058	562,694		
<b>Total Expenditures/Appropriations</b>	<b>\$ 1,269,888</b>	<b>\$ 2,026,343</b>	<b>\$ 3,030,321</b>	<b>\$ 2,925,176</b>		
<b>Net Cost</b>	<b>\$ (127,016)</b>	<b>\$ 491,307</b>	<b>\$ 1,588,427</b>	<b>\$ 1,413,341</b>		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13			Fair Oaks Sewer Maintenance	
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
1	2	3	4	5		
Taxes	\$ 501,376	\$ 504,842	\$ 359,002	\$ 359,002	359,002	
Revenue From Use of Money and Property	76,652	74,501	35,500	35,500	35,500	
Intergovernmental - State	2,447	2,404	2,349	2,349	2,349	
Charges for Services	4,722,350	5,226,048	5,135,427	5,135,427	5,485,881	
Miscellaneous Revenues	-	15,979	-	-	-	
Other Financing Sources	-	-	681,206	681,206	210,663	
Non-County Revenues	-	5,404	-	-	-	
<b>Total Revenue</b>	<b>\$ 5,302,725</b>	<b>\$ 5,829,178</b>	<b>\$ 6,213,484</b>	<b>\$ 6,213,484</b>	<b>\$ 6,093,395</b>	
Services & Supplies	\$ 3,660,454	\$ 5,227,953	\$ 6,368,372	\$ 6,368,372	\$ 6,718,826	
Other Charges	169,150	169,237	-	-	-	
Capital Assets	-	-	-	-	-	
Equipment	-	-	681,206	681,206	827,716	
Infrastructure - Water & Sewer	181,289	171,376	2,950,000	2,950,000	2,950,000	
Other Financing Uses	-	-	113,183	113,183	-	
Appropriation for Contingencies	-	-	4,338,732	4,338,732	3,724,615	
<b>Total Expenditures/Appropriations</b>	<b>\$ 4,010,893</b>	<b>\$ 5,568,566</b>	<b>\$ 14,451,493</b>	<b>\$ 14,451,493</b>	<b>\$ 14,221,157</b>	
<b>Net Cost</b>	<b>\$ (1,291,832)</b>	<b>\$ (260,612)</b>	<b>\$ 8,238,009</b>	<b>\$ 8,238,009</b>	<b>\$ 8,127,762</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Harbor Ind Sewer Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 11,942	\$ 12,505	\$ 8,414	\$ 8,414	8,414	
Revenue From Use of Money and Property	9,742	8,708	5,210	5,210	5,210	
Intergovernmental - State	57	58	55	55	55	
Charges for Services	66,096	65,975	66,055	66,055	72,376	
Miscellaneous Revenues	-	2,622	-	-	-	
Non-County Revenues	-	197	-	-	-	
<b>Total Revenue</b>	<b>\$ 87,837</b>	<b>\$ 90,065</b>	<b>\$ 79,734</b>	<b>\$ 79,734</b>	<b>\$ 86,055</b>	
Services & Supplies	\$ 56,951	\$ 57,647	\$ 149,885	\$ 149,885	\$ 156,206	
Other Charges	1,404	1,404	-	-	-	
Capital Assets Infrastructure - Water & Sewer	-	-	110,000	110,000	110,000	
Other Financing Uses	-	-	2,103	2,103	11,463	
Appropriation for Contingencies	-	-	593,394	593,394	706,230	
<b>Total Expenditures/Appropriations</b>	<b>\$ 58,355</b>	<b>\$ 59,051</b>	<b>\$ 855,382</b>	<b>\$ 855,382</b>	<b>\$ 983,899</b>	
<b>Net Cost</b>	<b>\$ (29,482)</b>	<b>\$ (31,014)</b>	<b>\$ 775,648</b>	<b>\$ 775,648</b>	<b>\$ 897,844</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Kensington Squire Sewer				
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes		\$ 13,963	\$ 13,765	\$ 9,842	\$ 9,842	9,842
Revenue From Use of Money and Property		2,976	3,037	1,400	1,400	1,400
Intergovernmental - State		66	64	63	63	63
Charges for Services		66,800	72,050	72,150	72,150	75,110
Miscellaneous Revenues		-	618	-	-	-
<b>Total Revenue</b>	<b>\$</b>	<b>83,805</b>	<b>89,534</b>	<b>83,455</b>	<b>83,455</b>	<b>86,415</b>
Services & Supplies	\$	32,860	80,216	69,769	69,769	72,729
Capital Assets Infrastructure - Water & Sewer		-	-	200,000	200,000	200,000
Other Financing Uses		-	-	665	665	3,624
Appropriation for Contingencies		-	-	122,769	122,769	104,398
<b>Total Expenditures/Appropriations</b>	<b>\$</b>	<b>32,860</b>	<b>80,216</b>	<b>393,203</b>	<b>393,203</b>	<b>380,751</b>
<b>Net Cost</b>	<b>\$</b>	<b>(50,945)</b>	<b>(9,318)</b>	<b>309,748</b>	<b>309,748</b>	<b>294,336</b>



State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13			Oak Knoll Manor Sewer	
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
1	2	3	4	5		
Taxes	\$ 4,732	\$ 4,836	\$ 3,481	\$ 3,481	3,481	
Revenue From Use of Money and Property	2,495	2,622	1,180	1,180	1,180	
Intergovernmental - State	23	23	22	22	22	
Charges for Services	108,591	124,669	114,682	114,682	121,318	
Miscellaneous Revenues	-	555	-	-	-	
<b>Total Revenue</b>	<b>\$ 115,841</b>	<b>\$ 132,705</b>	<b>\$ 119,365</b>	<b>\$ 119,365</b>	<b>\$ 126,001</b>	
Services & Supplies	\$ 60,117	\$ 136,390	\$ 138,630	\$ 138,630	\$ 145,266	
Other Charges	401	401	-	-	-	
Capital Assets Infrastructure - Water & Sewer	-	-	88,000	88,000	88,000	
Other Financing Uses	-	-	1,060	1,060	5,779	
Appropriation for Contingencies	-	-	157,191	157,191	119,394	
<b>Total Expenditures/Appropriations</b>	<b>\$ 60,518</b>	<b>\$ 136,791</b>	<b>\$ 384,881</b>	<b>\$ 384,881</b>	<b>\$ 358,439</b>	
<b>Net Cost</b>	<b>\$ (55,323)</b>	<b>\$ 4,086</b>	<b>\$ 265,516</b>	<b>\$ 265,516</b>	<b>\$ 232,438</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Crystal Springs Sani District				
Detail by Revenue Category and Expenditure Object		2010-11 Actuals	2011-12 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors	
1		2	3	4	5	
	Taxes	\$ 68,238	\$ 69,341	\$ 49,776	\$ 49,776	49,776
	Revenue From Use of Money and Property	20,353	21,722	10,000	10,000	10,000
	Intergovernmental - State	325	323	319	319	319
	Charges for Services	1,831,873	1,821,454	1,824,578	1,824,578	2,053,813
	Miscellaneous Revenues	-	2,878	-	-	-
	<b>Total Revenue</b>	<b>1,920,789</b>	<b>1,915,718</b>	<b>1,884,673</b>	<b>1,884,673</b>	<b>2,113,908</b>
	Services & Supplies	1,275,480	834,607	1,412,719	1,641,954	1,641,954
	Other Charges	424,509	221,238	508,000	508,000	508,000
	Capital Assets Infrastructure - Water & Sewer	31,143	48,747	1,300,000	1,300,000	1,300,000
	Other Financing Uses	-	-	13,487	13,487	73,516
	Appropriation for Contingencies	-	-	426,191	426,191	1,222,987
	<b>Total Expenditures/Appropriations</b>	<b>1,731,132</b>	<b>1,104,592</b>	<b>3,660,397</b>	<b>3,660,397</b>	<b>4,746,457</b>
	<b>Net Cost</b>	<b>(189,657)</b>	<b>(811,126)</b>	<b>1,775,724</b>	<b>1,775,724</b>	<b>2,632,549</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Devonshire Co Sani District				
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
1	2	3	4	5		
Taxes	\$ 33,657	\$ 34,123	\$ 24,378	\$ 24,378	\$ 24,378	
Revenue From Use of Money and Property	9,156	9,369	3,320	3,320	3,320	
Intergovernmental - State	160	158	156	156	156	
Charges for Services	265,253	295,619	295,689	295,689	306,423	
Miscellaneous Revenues	-	1,502	-	-	-	
<b>Total Revenue</b>	<b>\$ 308,226</b>	<b>\$ 340,771</b>	<b>\$ 323,543</b>	<b>\$ 323,543</b>	<b>\$ 334,277</b>	
Services & Supplies	76,647	369,540	325,729	325,729	336,463	
Capital Assets Infrastructure - Water & Sewer	-	-	445,000	445,000	445,000	
Other Financing Uses	-	-	2,632	2,632	14,351	
Appropriation for Contingencies	-	-	419,643	419,643	450,492	
<b>Total Expenditures/Appropriations</b>	<b>\$ 76,647</b>	<b>\$ 369,540</b>	<b>\$ 1,193,004</b>	<b>\$ 1,193,004</b>	<b>\$ 1,246,306</b>	
<b>Net Cost</b>	<b>\$ (231,579)</b>	<b>\$ 28,769</b>	<b>\$ 869,461</b>	<b>\$ 869,461</b>	<b>\$ 912,029</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13			Scenic Heights Co Sani District	
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2011-12 <input checked="" type="checkbox"/> Actual <input type="checkbox"/> Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors	
Taxes	\$ 1,567	\$ 1,677	\$ 1,677	\$ 1,209	\$ 1,209	1,209
Revenue From Use of Money and Property	860	1,025	1,025	300	300	300
Intergovernmental - State	7	8	8	7	7	7
Charges for Services	55,026	60,826	60,826	60,900	60,900	62,640
Miscellaneous Revenues	-	110	110	-	-	-
<b>Total Revenue</b>	<b>\$ 57,460</b>	<b>\$ 63,646</b>	<b>\$ 63,646</b>	<b>\$ 62,416</b>	<b>\$ 62,416</b>	<b>\$ 64,156</b>
Services & Supplies	19,675	65,807	65,807	82,749	82,749	84,489
Other Financing Uses	-	-	-	521	521	2,840
Appropriation for Contingencies	-	-	-	69,529	69,529	72,767
<b>Total Expenditures/Appropriations</b>	<b>\$ 19,675</b>	<b>\$ 65,807</b>	<b>\$ 65,807</b>	<b>\$ 152,799</b>	<b>\$ 152,799</b>	<b>\$ 160,096</b>
<b>Net Cost</b>	<b>\$ (37,785)</b>	<b>\$ 2,161</b>	<b>\$ 2,161</b>	<b>\$ 90,383</b>	<b>\$ 90,383</b>	<b>\$ 95,940</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Edgewood Sewer Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 238	\$ 208	\$ 130	\$ 130	130	
Charges for Services	5,600	6,650	6,650	6,650	9,225	
Miscellaneous Revenues	-	165	-	-	-	
<b>Total Revenue</b>	<b>\$ 5,838</b>	<b>\$ 7,023</b>	<b>\$ 6,780</b>	<b>\$ 6,780</b>	<b>9,355</b>	
Services & Supplies	3,782	7,043	16,452	16,452	19,027	
Other Financing Uses	-	-	162	162	883	
Appropriation for Contingencies	-	-	9,533	9,533	10,091	
<b>Total Expenditures/Appropriations</b>	<b>\$ 3,782</b>	<b>\$ 7,043</b>	<b>\$ 26,147</b>	<b>\$ 26,147</b>	<b>30,001</b>	
<b>Net Cost</b>	<b>\$ (2,056)</b>	<b>\$ 20</b>	<b>\$ 19,367</b>	<b>\$ 19,367</b>	<b>20,646</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Sewer Districts Clearing Fund				
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
1	2	3	4	5		
Interfund Revenue	\$ -	\$ -	\$ 1,316,622	\$ -		
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,316,622</b>	<b>\$ -</b>		
Services & Supplies	1,170,613		1,309,310	978,250	978,250	
Other Charges	9,274		8,006	16,856	16,856	
Intrafund Transfers	(1,179,887)		(694)	(995,106)	(995,106)	
<b>Total Expenditures/Appropriations</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,316,622</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Net Cost</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

State Controller Schedules  
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County of San Mateo  
 Special Districts and Other Agencies  
 Financing Sources and Uses by Budget Unit by Object  
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Schedule 15

Detail by Revenue Category and Expenditure Object	Sewer Districts Maintenance Fund				
	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors	
1	2	3	4	5	

Revenue From Use of Money and Property	\$ 300	\$ 127	\$ -		
Interfund Revenue	989,398	959,243	1,116,090		1,116,090
Miscellaneous Revenues	5,776	7,450	-		-

<b>Total Revenue</b>	<b>\$ 995,474</b>	<b>\$ 966,820</b>	<b>\$ 1,116,090</b>		<b>\$ 1,116,090</b>
Salaries & Benefits	\$ 903,350	\$ 877,236	\$ 926,351		\$ 926,351
Services & Supplies	25,521	67,918	122,222		122,220
Other Charges	66,600	21,667	67,519		67,519

<b>Total Expenditures/Appropriations</b>	<b>\$ 995,471</b>	<b>\$ 966,821</b>	<b>\$ 1,116,092</b>		<b>\$ 1,116,090</b>
Net Cost	(3)	1	2		-

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Baywood Park Drainage Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 13	\$ 11	\$ 10	\$ 10	10	
Miscellaneous Revenues	-	4	-	-	-	
<b>Total Revenue</b>	<b>\$ 13</b>	<b>\$ 15</b>	<b>\$ 10</b>	<b>\$ 10</b>	<b>10</b>	
Services & Supplies	\$ 4	\$ 3	\$ 460	\$ 460	460	
Appropriation for Contingencies	-	-	355	355	666	
<b>Total Expenditures/Appropriations</b>	<b>\$ 4</b>	<b>\$ 3</b>	<b>\$ 815</b>	<b>\$ 815</b>	<b>1,126</b>	
<b>Net Cost</b>	<b>\$ (9)</b>	<b>\$ (12)</b>	<b>\$ 805</b>	<b>\$ 805</b>	<b>1,116</b>	



State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Camp-Bel Uni Drainage Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 3,260	\$ 3,353	\$ 2,701	\$ 2,701	2,701	
Revenue From Use of Money and Property	636	587	400	400	400	
Intergovernmental - State	17	18	17	17	17	
Miscellaneous Revenues	-	165	-	-	-	
<b>Total Revenue</b>	<b>3,913</b>	<b>4,123</b>	<b>3,118</b>	<b>3,118</b>	<b>3,118</b>	
Services & Supplies	\$ 124	\$ 130	\$ 17,250	\$ 17,250	17,250	
Appropriation for Contingencies	-	-	45,686	45,686	47,154	
<b>Total Expenditures/Appropriations</b>	<b>\$ 124</b>	<b>\$ 130</b>	<b>\$ 62,936</b>	<b>\$ 62,936</b>	<b>64,404</b>	
<b>Net Cost</b>	<b>\$ (3,789)</b>	<b>\$ (3,993)</b>	<b>\$ 59,818</b>	<b>\$ 59,818</b>	<b>61,286</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010		Special Districts and Other Agencies				
		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		EPA Drainage Maintenance Fund				
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
1	2	3	4	5		
Taxes	\$ 1	\$ -	\$ -	\$ -		
<b>Total Revenue</b>						
	1	-	-	-		
Services & Supplies	\$ 1	\$ -	\$ -	\$ -		
<b>Total Expenditures/Appropriations</b>						
	1	\$ -	\$ -	\$ -		
<b>Net Cost</b>						
	-	\$ -	\$ -	\$ -		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010		Special Districts and Other Agencies				
Financing Sources and Uses by Budget Unit by Object						
Fiscal Year 2012-13						
		Enchanted Hills Drain Maint				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 1,749	\$ 1,776	\$ 1,599	\$ 1,599		1,599
Revenue From Use of Money and Property	133	133	70	70		70
Intergovernmental - State	10	10	10	10		10
Miscellaneous Revenues	-	21	-	-		-
<b>Total Revenue</b>	<b>\$ 1,892</b>	<b>\$ 1,940</b>	<b>\$ 1,679</b>	<b>\$ 1,679</b>		<b>1,679</b>
Services & Supplies	15	15	2,050	2,050		2,050
Appropriation for Contingencies	-	-	12,111	12,111		14,218
<b>Total Expenditures/Appropriations</b>	<b>\$ 15</b>	<b>\$ 15</b>	<b>\$ 14,161</b>	<b>\$ 14,161</b>		<b>16,268</b>
<b>Net Cost</b>	<b>\$ (1,877)</b>	<b>\$ (1,925)</b>	<b>\$ 12,482</b>	<b>\$ 12,482</b>		<b>14,589</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13			Harbor Ind Drainage Maintenance	
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 146	\$ 98	\$ -	\$ -		
Miscellaneous Revenues	-	43	-	-		
<b>Total Revenue</b>	<b>\$ 146</b>	<b>\$ 141</b>	<b>\$ -</b>	<b>\$ -</b>		
Services & Supplies	\$ -	\$ 12,804	\$ -	\$ -		
<b>Total Expenditures/Appropriations</b>	<b>\$ -</b>	<b>\$ 12,804</b>	<b>\$ -</b>	<b>\$ -</b>		
<b>Net Cost</b>	<b>\$ (146)</b>	<b>\$ 12,663</b>	<b>\$ -</b>	<b>\$ -</b>		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010		Special Districts and Other Agencies				
Financing Sources and Uses by Budget Unit by Object						
Fiscal Year 2012-13						
		Highlands Drainage Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 587	\$ 594	\$ 423	\$ 423		423
Revenue From Use of Money and Property	287	256	170	170		170
Intergovernmental - State	3	3	2	2		2
Miscellaneous Revenues	-	81	-	-		-
<b>Total Revenue</b>	<b>\$ 877</b>	<b>\$ 934</b>	<b>\$ 595</b>	<b>\$ 595</b>		<b>595</b>
Services & Supplies	\$ 44	\$ 46	\$ 6,100	\$ 6,100		6,100
Appropriation for Contingencies	-	-	14,514	14,514		20,686
<b>Total Expenditures/Appropriations</b>	<b>\$ 44</b>	<b>\$ 46</b>	<b>\$ 20,614</b>	<b>\$ 20,614</b>		<b>26,786</b>
<b>Net Cost</b>	<b>(\$ 833)</b>	<b>(\$ 888)</b>	<b>\$ 20,019</b>	<b>\$ 20,019</b>		<b>26,191</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Palo Alto Garden Drainage Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Services & Supplies	\$ 16	\$ -	\$ -	\$ -		
<b>Total Expenditures/Appropriations</b>	<b>\$ 16</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		
<b>Net Cost</b>	<b>\$ 16</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010		Special Districts and Other Agencies				
Financing Sources and Uses by Budget Unit by Object						
Fiscal Year 2012-13						
		Sequoia Drainage Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 2,828	\$ 2,791	\$ 1,643	\$ 1,643		1,643
Revenue From Use of Money and Property	618	567	340	340		340
Intergovernmental - State	11	11	10	10		10
Miscellaneous Revenues	-	161	-	-		-
<b>Total Revenue</b>	<b>\$ 3,457</b>	<b>\$ 3,530</b>	<b>\$ 1,993</b>	<b>\$ 1,993</b>		<b>1,993</b>
Services & Supplies	\$ 80	\$ 83	\$ 11,000	\$ 11,000		11,000
Appropriation for Contingencies	-	-	42,572	42,572		49,871
<b>Total Expenditures/Appropriations</b>	<b>\$ 80</b>	<b>\$ 83</b>	<b>\$ 53,572</b>	<b>\$ 53,572</b>		<b>60,871</b>
<b>Net Cost</b>	<b>\$ (3,377)</b>	<b>\$ (3,447)</b>	<b>\$ 51,579</b>	<b>\$ 51,579</b>		<b>58,878</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Univ Hts Area Drain Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 15,989	\$ 16,096	\$ 14,228	\$ 14,228	14,228	
Revenue From Use of Money and Property	2,630	2,451	1,380	1,380	1,380	
Intergovernmental - State	94	92	91	91	91	
Miscellaneous Revenues	-	656	-	-	-	
<b>Total Revenue</b>	<b>\$ 18,713</b>	<b>\$ 19,295</b>	<b>\$ 15,699</b>	<b>\$ 15,699</b>	<b>15,699</b>	
Services & Supplies	\$ 220	\$ 229	\$ 30,400	\$ 30,400	30,400	
Appropriation for Contingencies	-	-	211,034	211,034	242,825	
<b>Total Expenditures/Appropriations</b>	<b>\$ 220</b>	<b>\$ 229</b>	<b>\$ 241,434</b>	<b>\$ 241,434</b>	<b>273,225</b>	
<b>Net Cost</b>	<b>\$ (18,493)</b>	<b>\$ (19,066)</b>	<b>\$ 225,735</b>	<b>\$ 225,735</b>	<b>257,526</b>	



State Controller Schedules					County of San Mateo			Schedule 15	
County Budget Act					Special Districts and Other Agencies				
January 2010					Financing Sources and Uses by Budget Unit by Object				
					Fiscal Year 2012-13				
					Colma Creek Flood Cont Zone				
1	2	3	4	5					
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors					
Taxes	\$ 565,841	\$ 576,124	\$ 475,355	\$ 475,355					
Revenue From Use of Money and Property	92,675	73,360	46,660	46,660					
Intergovernmental - State	3,803	3,779	3,625	3,625					
Intergovernmental - Federal	54	55	-	-					
Miscellaneous Revenues	3,000	21,676	-	-					
Other Financing Sources	2,280,000	980,000	1,300,000	1,300,000					
Non-County Revenues	-	22,658	-	-					
<b>Total Revenue</b>	<b>\$ 2,945,373</b>	<b>\$ 1,677,652</b>	<b>\$ 1,825,640</b>	<b>\$ 1,825,640</b>					
Services & Supplies	\$ 226,461	\$ 232,178	\$ 1,560,300	\$ 1,560,300					
Other Charges	282,431	311,593	349	349					
Capital Assets Infrastructure -Flood Control	267,548	2,521,938	1,500,000	1,500,000					
Other Financing Uses	1,509,571	1,509,851	1,511,651	1,511,651					
Appropriation for Contingencies	-	-	3,561,426	4,541,736					
<b>Total Expenditures/Appropriations</b>	<b>\$ 2,286,011</b>	<b>\$ 4,575,560</b>	<b>\$ 8,133,726</b>	<b>\$ 9,114,036</b>					
<b>Net Cost</b>	<b>\$ (659,362)</b>	<b>\$ 2,897,908</b>	<b>\$ 6,308,086</b>	<b>\$ 7,288,396</b>					

State Controller Schedules					County of San Mateo					Schedule 15														
County Budget Act					Special Districts and Other Agencies																			
January 2010					Financing Sources and Uses by Budget Unit by Object																			
					Fiscal Year 2012-13																			
					Colma Crk Flood Cont Zone 1																			
Detail by Revenue Category and Expenditure Object					2011-12 Actual Estimated					2012-13 Recommended Budget					2012-13 Adopted by the Board of Supervisors									
1					2					3					4					5				
Taxes					\$	129,901	\$	132,400	\$	109,101	\$	109,101	\$	109,101										
Revenue From Use of Money and Property						2,077		1,484		970		970		970										
Intergovernmental - State						917		923		881		881		881										
Miscellaneous Revenues						-		457		-		-		-										
Non-County Revenues						-		5,080		-		-		-										
<b>Total Revenue</b>					\$	<b>132,895</b>	\$	<b>140,344</b>	\$	<b>110,952</b>	\$	<b>110,952</b>	\$	<b>110,952</b>										
Other Financing Uses					\$	170,000	\$	70,000	\$	50,000	\$	50,000	\$	50,000										
Appropriation for Contingencies						-		-		214,188		214,188		231,890										
<b>Total Expenditures/Appropriations</b>					\$	<b>170,000</b>	\$	<b>70,000</b>	\$	<b>264,188</b>	\$	<b>264,188</b>	\$	<b>281,890</b>										
<b>Net Cost</b>					\$	<b>37,105</b>	\$	<b>(70,344)</b>	\$	<b>153,236</b>	\$	<b>153,236</b>	\$	<b>170,938</b>										

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Colma Creek Flood Cont Zone 2				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 541,829	\$ 584,797	\$ 496,394	\$ 496,394	496,394	
Revenue From Use of Money and Property	11,368	6,914	4,560	4,560	4,560	
Intergovernmental - State	6,626	6,629	6,190	6,190	6,190	
Intergovernmental - Federal	320	326	-	-	-	
Miscellaneous Revenues	-	1,869	-	-	-	
Non-County Revenue	-	119,751	-	-	-	
<b>Total Revenue</b>	<b>\$ 560,143</b>	<b>\$ 720,286</b>	<b>\$ 507,144</b>	<b>\$ 507,144</b>	<b>507,144</b>	
Other Financing Uses	\$ 910,000	\$ 210,000	\$ 250,000	\$ 250,000	250,000	
Appropriation for Contingencies	-	-	1,097,422	1,097,422	1,242,136	
<b>Total Expenditures/Appropriations</b>	<b>\$ 910,000</b>	<b>\$ 210,000</b>	<b>\$ 1,347,422</b>	<b>\$ 1,347,422</b>	<b>1,492,136</b>	
<b>Net Cost</b>	<b>\$ 349,857</b>	<b>\$ (510,286)</b>	<b>\$ 840,278</b>	<b>\$ 840,278</b>	<b>984,992</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Colma Creek Flood Cont Zone 3				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 1,250,462	\$ 1,258,207	\$ 1,188,316	\$ 1,188,316	1,188,316	
Revenue From Use of Money and Property	7,308	7,209	6,180	6,180	6,180	
Intergovernmental - State	8,034	7,952	7,845	7,845	7,845	
Miscellaneous Revenues	-	3,720	-	-	-	
Non-County Revenues	-	5,763	-	-	-	
<b>Total Revenue</b>	<b>\$ 1,265,804</b>	<b>\$ 1,282,851</b>	<b>\$ 1,202,341</b>	<b>\$ 1,202,341</b>	<b>\$ 1,202,341</b>	
Other Financing Uses	\$ 1,200,000	\$ 700,000	\$ 1,000,000	\$ 1,000,000	1,000,000	
Appropriation for Contingencies	-	-	1,051,930	1,051,930	1,055,247	
<b>Total Expenditures/Appropriations</b>	<b>\$ 1,200,000</b>	<b>\$ 700,000</b>	<b>\$ 2,051,930</b>	<b>\$ 2,051,930</b>	<b>\$ 2,055,247</b>	
<b>Net Cost</b>	<b>\$ (65,804)</b>	<b>\$ (682,851)</b>	<b>\$ 849,589</b>	<b>\$ 849,589</b>	<b>\$ 852,906</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010		Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13			Ravenswood Slough FI Cont Zone	
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 6,258	\$ 6,372	\$ 4,480	\$ 4,480	4,480	
Revenue From Use of Money and Property	3,229	2,870	1,810	1,810	1,810	
Intergovernmental - State	54	49	40	40	40	
Miscellaneous Revenues	-	910	-	-	-	
Non-County Revenues	-	646	-	-	-	
<b>Total Revenue</b>	<b>\$ 9,541</b>	<b>\$ 10,847</b>	<b>\$ 6,330</b>	<b>\$ 6,330</b>	<b>6,330</b>	
Services & Supplies	\$ 185	\$ 2,890	\$ 21,000	\$ 21,000	21,000	
Other Charges	-	-	6,000	6,000	6,000	
Appropriation for Contingencies	-	-	246,761	246,761	271,934	
<b>Total Expenditures/Appropriations</b>	<b>\$ 185</b>	<b>\$ 2,890</b>	<b>\$ 273,761</b>	<b>\$ 273,761</b>	<b>298,934</b>	
<b>Net Cost</b>	<b>\$ (9,356)</b>	<b>\$ (7,957)</b>	<b>\$ 267,431</b>	<b>\$ 267,431</b>	<b>292,604</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		San Bruno Ck Flood Cont Zone 1				
Detail by Revenue Category and Expenditure Object		2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors	
1		2	3	4	5	
	Revenue From Use of Money and Property	\$ 12,747	\$ 12,325	\$ 7,010	\$ 7,010	7,010
	Miscellaneous Revenues	-	3,321	-	-	-
	Other Financing Sources	150,000	150,000	150,000	150,000	150,000
	<b>Total Revenue</b>	<b>\$ 162,747</b>	<b>\$ 165,646</b>	<b>\$ 157,010</b>	<b>\$ 157,010</b>	<b>\$ 157,010</b>
	Services & Supplies	\$ 33,423	\$ 39,522	\$ 580,820	\$ 580,820	580,820
	Appropriation for Contingencies	-	-	607,820	607,820	956,133
	<b>Total Expenditures/Appropriations</b>	<b>\$ 33,423</b>	<b>\$ 39,522</b>	<b>\$ 1,188,640</b>	<b>\$ 1,188,640</b>	<b>\$ 1,536,953</b>
	<b>Net Cost</b>	<b>\$ (129,324)</b>	<b>\$ (126,124)</b>	<b>\$ 1,031,630</b>	<b>\$ 1,031,630</b>	<b>\$ 1,379,943</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		San Bruno Ck Flood Cont Zone 2				
Detail by Revenue Category and Expenditure Object		2010-11 Actuals	2011-12 Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors	
1		2	3	4	5	
Taxes	\$	194,345	201,377	174,077	\$	174,077
Revenue From Use of Money and Property		4,439	4,062	2,230		2,230
Intergovernmental - State		1,407	1,411	1,365		1,365
Miscellaneous Revenues		-	1,128	-		-
Non-County Revenues		-	27,167	-		-
<b>Total Revenue</b>	<b>\$</b>	<b>200,191</b>	<b>235,145</b>	<b>177,672</b>	<b>\$</b>	<b>177,672</b>
Services & Supplies	\$	33,961	37,166	112,200	\$	112,200
Other Financing Uses		150,000	150,000	150,000		150,000
Appropriation for Contingencies		-	-	234,652		292,453
<b>Total Expenditures/Appropriations</b>	<b>\$</b>	<b>183,961</b>	<b>187,166</b>	<b>496,852</b>	<b>\$</b>	<b>554,653</b>
<b>Net Cost</b>	<b>\$</b>	<b>(16,230)</b>	<b>(47,979)</b>	<b>319,180</b>	<b>\$</b>	<b>376,981</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		San Francisco Creek Flood Zone				
Detail by Revenue Category and Expenditure Object		2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors	
1		2	3	4	5	
	Taxes	\$ 239,090	\$ 244,038	\$ 220,184	\$ 220,184	220,184
	Revenue From Use of Money and Property	21,827	17,248	14,350	14,350	14,350
	Intergovernmental - State	1,426	1,430	1,414	1,414	1,414
	Miscellaneous Revenues	-	7,421	-	-	-
	<b>Total Revenue</b>	<b>\$ 262,343</b>	<b>\$ 270,137</b>	<b>\$ 235,948</b>	<b>\$ 235,948</b>	<b>\$ 235,948</b>
	Services & Supplies	\$ 13,961	\$ 30,395	\$ 56,800	\$ 56,800	56,800
	Other Charges	476,744	369,305	803,444	803,444	813,444
	Appropriation for Contingencies	-	-	960,862	960,862	1,089,642
	<b>Total Expenditures/Appropriations</b>	<b>\$ 490,705</b>	<b>\$ 399,700</b>	<b>\$ 1,821,106</b>	<b>\$ 1,821,106</b>	<b>\$ 1,959,886</b>
	<b>Net Cost</b>	<b>\$ 228,362</b>	<b>\$ 129,563</b>	<b>\$ 1,585,158</b>	<b>\$ 1,585,158</b>	<b>\$ 1,723,938</b>



State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		San Mateo Co Flood Cont Z1				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 267	\$ 233	\$ 160	\$ 160	160	
Miscellaneous Revenues	-	79	-	-	-	
<b>Total Revenue</b>	<b>\$ 267</b>	<b>\$ 312</b>	<b>\$ 160</b>	<b>\$ 160</b>	<b>160</b>	
Other Charges	\$ -	\$ -	\$ 3,000	\$ 3,000	3,000	
Appropriation for Contingencies	-	-	17,501	17,501	20,653	
<b>Total Expenditures/Appropriations</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,501</b>	<b>\$ 20,501</b>	<b>23,653</b>	
<b>Net Cost</b>	<b>\$ (267)</b>	<b>\$ (312)</b>	<b>\$ 20,341</b>	<b>\$ 20,341</b>	<b>23,493</b>	

State Controller Schedules					County of San Mateo					Schedule 15
County Budget Act					Special Districts and Other Agencies					
January 2010					Financing Sources and Uses by Budget Unit by Object					
					Fiscal Year 2012-13					
					Bel-Aire Lighting Maintenance					
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors						
1	2	3	4	5						
Taxes	\$ 62,577	\$ 63,786	\$ 40,767	\$ 40,767						
Revenue From Use of Money and Property	6,667	6,156	3,500	3,500						
Intergovernmental - State	266	265	261	261						
Miscellaneous Revenues	-	1,651	-	-						
<b>Total Revenue</b>	<b>\$ 69,410</b>	<b>\$ 71,858</b>	<b>\$ 44,528</b>	<b>\$ 44,528</b>						
Services & Supplies	\$ 20,887	\$ 24,276	\$ 44,700	\$ 44,700						
Appropriation for Contingencies	-	-	619,603	644,087						
<b>Total Expenditures/Appropriations</b>	<b>\$ 20,887</b>	<b>\$ 24,276</b>	<b>\$ 664,303</b>	<b>\$ 688,787</b>						
<b>Net Cost</b>	<b>\$ (48,523)</b>	<b>\$ (47,582)</b>	<b>\$ 619,775</b>	<b>\$ 644,259</b>						

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Belmont Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 8,281	\$ 8,769	\$ 5,865	\$ 5,865	5,865	
Revenue From Use of Money and Property	1,718	1,549	1,000	1,000	1,000	
Intergovernmental - State	37	38	37	37	37	
Miscellaneous Revenues	-	491	-	-	-	
<b>Total Revenue</b>	<b>\$ 10,036</b>	<b>\$ 10,847</b>	<b>\$ 6,902</b>	<b>\$ 6,902</b>	<b>6,902</b>	
Services & Supplies	\$ 3,903	\$ 4,076	\$ 43,550	\$ 43,550	43,550	
Appropriation for Contingencies	-	-	104,853	104,853	122,449	
<b>Total Expenditures/Appropriations</b>	<b>\$ 3,903</b>	<b>\$ 4,076</b>	<b>\$ 148,403</b>	<b>\$ 148,403</b>	<b>165,999</b>	
<b>Net Cost</b>	<b>\$ (6,133)</b>	<b>\$ (6,771)</b>	<b>\$ 141,501</b>	<b>\$ 141,501</b>	<b>159,097</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010		Special Districts and Other Agencies				
Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13		Colma Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 126,731	\$ 127,857	\$ 87,458	\$ 87,458		87,458
Revenue From Use of Money and Property	9,114	8,423	5,500	5,500		5,500
Intergovernmental - State	575	568	561	561		561
Miscellaneous Revenues	-	2,769	-	-		-
<b>Total Revenue</b>	<b>\$ 136,420</b>	<b>\$ 139,617</b>	<b>\$ 93,519</b>	<b>\$ 93,519</b>		<b>93,519</b>
Services & Supplies	\$ 75,042	\$ 86,630	\$ 205,500	\$ 205,500		205,500
Other Charges	12,349	12,349	-	-		-
Capital Assets Infrastructure - Lighting	394	-	-	-		-
Appropriation for Contingencies	-	-	687,763	687,763		761,299
<b>Total Expenditures/Appropriations</b>	<b>\$ 87,785</b>	<b>\$ 98,979</b>	<b>\$ 893,263</b>	<b>\$ 893,263</b>		<b>966,799</b>
<b>Net Cost</b>	<b>\$ (48,635)</b>	<b>\$ (40,638)</b>	<b>\$ 799,744</b>	<b>\$ 799,744</b>		<b>873,280</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010		Special Districts and Other Agencies				
Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13		Granada Hwy Lighting Dist				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 56,050	\$ 56,353	\$ 51,201	\$ 51,201	51,201	
Revenue From Use of Money and Property	7,590	6,795	4,200	4,200	4,200	
Intergovernmental - State	337	333	328	328	328	
Miscellaneous Revenues	-	2,013	-	-	-	
<b>Total Revenue</b>	<b>\$ 63,977</b>	<b>\$ 65,494</b>	<b>\$ 55,729</b>	<b>\$ 55,729</b>	<b>\$ 55,729</b>	
Services & Supplies	\$ 32,656	\$ 41,300	\$ 64,200	\$ 64,200	64,200	
Appropriation for Contingencies	-	-	688,187	688,187	690,084	
<b>Total Expenditures/Appropriations</b>	<b>\$ 32,656</b>	<b>\$ 41,300</b>	<b>\$ 752,387</b>	<b>\$ 752,387</b>	<b>\$ 754,284</b>	
<b>Net Cost</b>	<b>\$ (31,321)</b>	<b>\$ (24,194)</b>	<b>\$ 696,658</b>	<b>\$ 696,658</b>	<b>\$ 698,555</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Emerald Lake Lighting Dist				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 248,343	\$ 246,620	\$ 166,928	\$ 166,928	166,928	
Revenue From Use of Money and Property	29,351	27,689	15,100	15,100	15,100	
Intergovernmental - State	1,121	1,084	1,072	1,072	1,072	
Miscellaneous Revenues	-	7,122	-	-	-	
<b>Total Revenue</b>	<b>\$ 278,815</b>	<b>\$ 282,515</b>	<b>\$ 183,100</b>	<b>\$ 183,100</b>	<b>\$ 183,100</b>	
Services & Supplies	\$ 44,377	\$ 38,070	\$ 66,000	\$ 66,000	66,000	
Appropriation for Contingencies	-	-	2,992,926	-	3,039,284	
<b>Total Expenditures/Appropriations</b>	<b>\$ 44,377</b>	<b>\$ 38,070</b>	<b>\$ 3,058,926</b>	<b>\$ 3,058,926</b>	<b>\$ 3,105,284</b>	
<b>Net Cost</b>	<b>\$ (234,438)</b>	<b>\$ (244,445)</b>	<b>\$ 2,875,826</b>	<b>\$ 2,875,826</b>	<b>\$ 2,922,184</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Enchanted Hills Lighting Dist				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 11,463	\$ 11,572	\$ 7,893	\$ 7,893	7,893	
Revenue From Use of Money and Property	1,489	1,380	800	800	800	
Intergovernmental - State	52	51	50	50	50	
Miscellaneous Revenues	-	379	-	-	-	
<b>Total Revenue</b>	<b>\$ 13,004</b>	<b>\$ 13,382</b>	<b>\$ 8,743</b>	<b>\$ 8,743</b>	<b>\$ 8,743</b>	
Services & Supplies	\$ 3,215	\$ 3,528	\$ 10,550	\$ 10,550	10,550	
Appropriation for Contingencies	-	-	143,080	143,080	142,383	
<b>Total Expenditures/Appropriations</b>	<b>\$ 3,215</b>	<b>\$ 3,528</b>	<b>\$ 153,630</b>	<b>\$ 153,630</b>	<b>\$ 152,933</b>	
<b>Net Cost</b>	<b>\$ (9,789)</b>	<b>\$ (9,854)</b>	<b>\$ 144,887</b>	<b>\$ 144,887</b>	<b>\$ 144,190</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		La Honda Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 15,281	\$ 14,825	\$ 9,159	\$ 9,159	\$ 9,159	9,159
Revenue From Use of Money and Property	2,198	2,021	1,200	1,200	1,200	1,200
Intergovernmental - State	64	60	58	58	58	58
Miscellaneous Revenues	-	566	-	-	-	-
<b>Total Revenue</b>	<b>\$ 17,543</b>	<b>\$ 17,472</b>	<b>\$ 10,417</b>	<b>\$ 10,417</b>	<b>\$ 10,417</b>	<b>10,417</b>
Services & Supplies	\$ 6,120	\$ 4,511	\$ 8,300	\$ 8,300	\$ 8,300	8,300
Appropriation for Contingencies	-	-	207,268	207,268	212,387	212,387
<b>Total Expenditures/Appropriations</b>	<b>\$ 6,120</b>	<b>\$ 4,511</b>	<b>\$ 215,568</b>	<b>\$ 215,568</b>	<b>\$ 220,687</b>	<b>220,687</b>
<b>Net Cost</b>	<b>\$ (11,423)</b>	<b>\$ (12,961)</b>	<b>\$ 205,151</b>	<b>\$ 205,151</b>	<b>\$ 210,270</b>	<b>210,270</b>



State Controller Schedules					County of San Mateo					Schedule 15														
County Budget Act					Special Districts and Other Agencies																			
January 2010					Financing Sources and Uses by Budget Unit by Object																			
					Fiscal Year 2012-13																			
					Menlo Park Lighting District																			
Detail by Revenue Category and Expenditure Object					2011-12					2012-13														
1					2					3					4					5				
					Actual					Estimated					Recommended Budget					Adopted by the Board of Supervisors				
Taxes		\$		311,295	\$		314,988	\$		201,901	\$		201,901	\$		201,901								
Revenue From Use of Money and Property				21,995			21,338			11,000			11,000			11,000								
Intergovernmental - State				1,324			1,312			1,297			1,297			1,297								
Miscellaneous Revenues				-			4,863			-			-			-								
<b>Total Revenue</b>		\$		<b>334,614</b>	\$		<b>342,501</b>	\$		<b>214,198</b>	\$		<b>214,198</b>	\$		<b>214,198</b>								
Services & Supplies		\$		104,377	\$		101,372	\$		281,500	\$		281,500	\$		281,500								
Other Charges				16,341			16,341			-			-			-								
Appropriation for Contingencies				-			-			2,096,940			2,096,940			2,211,607								
<b>Total Expenditures/Appropriations</b>		\$		<b>120,718</b>	\$		<b>117,713</b>	\$		<b>2,378,440</b>	\$		<b>2,378,440</b>	\$		<b>2,493,107</b>								
<b>Net Cost</b>		\$		<b>(213,896)</b>	\$		<b>(224,788)</b>	\$		<b>2,164,242</b>	\$		<b>2,164,242</b>	\$		<b>2,278,909</b>								

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Montara Lighting District				
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors	
1	2	3	3	4	5	
Taxes	\$ 120,664	\$ 121,522	\$ 121,522	\$ 75,499	\$ 75,499	
Revenue From Use of Money and Property	15,075	14,114	14,114	8,000	8,000	
Intergovernmental - State	793	737	737	484	484	
Miscellaneous Revenues	-	3,738	3,738	-	-	
<b>Total Revenue</b>	<b>\$ 136,532</b>	<b>\$ 140,111</b>	<b>\$ 140,111</b>	<b>\$ 83,983</b>	<b>\$ 83,983</b>	
Services & Supplies	\$ 29,655	\$ 25,878	\$ 25,878	\$ 68,000	\$ 68,000	
Other Charges	6,768	6,768	6,768	-	-	
Appropriation for Contingencies	-	-	-	1,445,867	1,497,791	
<b>Total Expenditures/Appropriations</b>	<b>\$ 36,423</b>	<b>\$ 32,646</b>	<b>\$ 32,646</b>	<b>\$ 1,513,867</b>	<b>\$ 1,565,791</b>	
<b>Net Cost</b>	<b>\$ (100,109)</b>	<b>\$ (107,465)</b>	<b>\$ (107,465)</b>	<b>\$ 1,429,884</b>	<b>\$ 1,481,808</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act January 2010		Special Districts and Other Agencies				
Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13		Pescadero Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 14,145	\$ 14,056	\$ 8,289	\$ 8,289	8,289	
Revenue From Use of Money and Property	1,861	1,735	1,000	1,000	1,000	
Intergovernmental - State	56	54	53	53	53	
Miscellaneous Revenues	-	476	-	-	-	
<b>Total Revenue</b>	<b>\$ 16,062</b>	<b>\$ 16,321</b>	<b>\$ 9,342</b>	<b>\$ 9,342</b>	<b>\$ 9,342</b>	
Services & Supplies	\$ 2,588	\$ 3,270	\$ 10,200	\$ 10,200	10,200	
Appropriation for Contingencies	-	-	172,331	172,331	180,951	
<b>Total Expenditures/Appropriations</b>	<b>\$ 2,588</b>	<b>\$ 3,270</b>	<b>\$ 182,531</b>	<b>\$ 182,531</b>	<b>\$ 191,151</b>	
<b>Net Cost</b>	<b>\$ (13,474)</b>	<b>\$ (13,051)</b>	<b>\$ 173,189</b>	<b>\$ 173,189</b>	<b>\$ 181,809</b>	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Ravenswood Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Taxes	\$ 3	\$ -	\$ -	\$ -		
<b>Total Revenue</b>	<b>\$ 3</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		
Services & Supplies	\$ 5	\$ -	\$ -	\$ -		
<b>Total Expenditures/Appropriations</b>	<b>\$ 5</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		
<b>Net Cost</b>	<b>\$ 2</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		

State Controller Schedules County Budget Act January 2010		County of San Mateo Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2012-13			Schedule 15	
		Lighting District Clearing Fund				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
		<input checked="" type="checkbox"/>				
Interfund Revenue	-	77,957	-	-		
<b>Total Revenue \$</b>	<b>- \$</b>	<b>77,957 \$</b>	<b>- \$</b>	<b>- \$</b>		
Salaries & Benefits	\$	- \$	108 \$	- \$		
Services & Supplies	51,884	77,848	94,800	94,800		
Intrafund Transfers	(51,884)	-	(94,800)	(94,800)		
<b>Total Expenditures/Appropriations \$</b>	<b>- \$</b>	<b>77,956 \$</b>	<b>- \$</b>	<b>- \$</b>		
<b>Net Cost \$</b>	<b>- \$</b>	<b>(1) \$</b>	<b>- \$</b>	<b>- \$</b>		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		EPA County Waterworks Dist Fund				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 1	\$ -	\$ -	\$ -		
Miscellaneous Revenues	-	16	-	-		
<b>Total Revenue</b>	<b>\$ 1</b>	<b>\$ 16</b>	<b>\$ 16</b>	<b>\$ -</b>		
Services & Supplies	\$ -	\$ 16	\$ 16	\$ -		
<b>Total Expenditures/Appropriations</b>	<b>\$ -</b>	<b>\$ 16</b>	<b>\$ 16</b>	<b>\$ -</b>		
<b>Net Cost</b>	<b>\$ (1)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Highlands Landscape District				
Detail by Revenue Category and Expenditure Object		2010-11 Actuals	2011-12 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors	
1		2	3	4	5	
	Taxes	\$ 7,791	\$ 7,933	\$ 7,307	\$ 7,307	7,307
	Revenue From Use of Money and Property	736	695	360	360	360
	Intergovernmental - State	47	47	46	46	46
	Miscellaneous Revenues	-	169	-	-	-
	<b>Total Revenue</b>	<b>\$ 8,574</b>	<b>\$ 8,844</b>	<b>\$ 7,713</b>	<b>\$ 7,713</b>	<b>7,713</b>
	Services & Supplies	489	580	4,880	4,880	4,880
	<b>Total Expenditures/Appropriations</b>	<b>\$ 489</b>	<b>\$ 580</b>	<b>\$ 4,880</b>	<b>\$ 4,880</b>	<b>4,880</b>
	<b>Net Cost</b>	<b>\$ (8,085)</b>	<b>\$ (8,264)</b>	<b>\$ (2,833)</b>	<b>\$ (2,833)</b>	<b>(2,833)</b>

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2012-13				
		Alameda de las Pulgas Tree Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2010-11 Actuals	2011-12 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2012-13 Recommended Budget	2012-13 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 502	\$ 506	\$ 200	\$ 200		200
Charges for Services	7,126	7,126	7,126	7,126		7,126
Miscellaneous Revenues	-	118	-	-		-
<b>Total Revenue</b>	<b>\$ 7,628</b>	<b>\$ 7,750</b>	<b>\$ 7,326</b>	<b>\$ 7,326</b>		<b>7,326</b>
Services & Supplies	\$ 211	\$ 108	\$ 13,400	\$ 13,400		13,400
<b>Total Expenditures/Appropriations</b>	<b>\$ 211</b>	<b>\$ 108</b>	<b>\$ 13,400</b>	<b>\$ 13,400</b>		<b>13,400</b>
<b>Net Cost</b>	<b>\$ (7,417)</b>	<b>\$ (7,642)</b>	<b>\$ 6,074</b>	<b>\$ 6,074</b>		<b>6,074</b>





# GLOSSARY OF BUDGET TERMS

## COUNTY OF SAN MATEO FY 2012-13 ADOPTED BUDGET



County  
Summaries

Safe  
Neighborhoods

Healthy  
Residents

Prosperous  
Community

Livable  
Community

Environmentally  
Conscious Community

Collaborative  
Community

Final Fund  
Balance

Controller's  
Schedules

Glossary of  
Budget Terms

# SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



## **Healthy Community** **Safe Neighborhoods • Healthy Residents**

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



## **Prosperous Community**

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



## **Livable Community**

Our growth occurs near transit, promotes affordable, livable connected communities.



## **Environmentally Conscious Community**

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



## **Collaborative Community**

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

## GLOSSARY OF BUDGET TERMS

**A-87** – A-87 is an Office of Management and Budget (OMB) circular or guideline that sets forth principles and standards for the determination of costs applicable to County programs funded by the Federal and State government. Under the circular, the County has to observe uniformity in its allocation of costs, that is, the County cannot be selective in the allocation process whereby externally (State and Federal) funded programs are not charged equitably. Also referred to as the *Countywide Cost Allocation Plan*, the County uses A-87 guidelines to obtain reimbursement from Federal, State and non-General Fund programs for departments that do not charge directly for services rendered. For example, the Controller's Office does not charge departments for payroll services. However, the cost of providing payroll services to Non-General Fund Departments and programs receiving funds from the Federal and State government for this specific purpose is recovered through A-87. A-87 revenue received by Administration and Fiscal departments and Public Works is centrally budgeted in the Non-Departmental Services budget unit under Interfund Revenues.

**AB109 / AB117** - AB109 and AB117 are the legislation that enacted the 2011 Public Safety Realignment that specifies new local responsibilities for managing certain adult offenders. The intent of realignment is to allow maximum local flexibility within the statutory framework for the adult population transfers set forth in these two pieces of legislation.

**Accrual** – An accounting adjustment that recognizes revenues and expenses in the period they are “earned” or “spent” but not received or paid within that period.

**Accrual Accounting** – An accounting method that measures the performance of the County's Enterprise and Internal Service Funds by recognizing matching revenues and expenses (the matching principle) at the time in which the transaction occurs rather than when payment is made or received. This method allows the current cash inflows/outflows to be combined with future expected cash inflows/outflows to give a more accurate picture of a fund's current financial condition.

**ACE** – Access and Care for Everyone; a County-sponsored program administered by the Health Plan of San Mateo that provides health care coverage to low-income adult residents of San Mateo County who meet eligibility requirements.

**Adopted Budget** – The Budget that is finally adopted by the Board of Supervisors in September after the State budget is adopted and the impact of the State budget can be assessed and included in the County budget.

**Appropriation** – An expenditure authorization granted by the Board of Supervisors from a specific fund to a specific Budget Unit. Appropriation authority is granted at the object level: Salaries and Benefits, Services and Supplies, Other Charges, Fixed Assets, Other Financing Uses and Intrafund Transfers.

**ARRA** – American Recovery and Reinvestment Act

**Authorized Positions (Salary Resolution)** – The number of permanent full-time and permanent part-time positions authorized by the Board of Supervisors (excludes extra-help). This represents the maximum number of permanent positions which may be filled at any one time.

**Balanced Budget** – A budget where Total Sources, including Fund Balances, equal Total Requirements, including Reserves and Contingencies, for each appropriated fund.

**BRASS** – Budget Reporting and Analysis Support System. The County's budget development software application.

**Budget** – An itemized summary of probable expenditures and income for a given period.

**Budget Unit** – A distinct fiscal and organizational entity within the County budget which has a mission and/or funding source sufficiently unique to require a separate legal appropriation from the Board of Supervisors. Budget Units are generally at the department or major division level of an organization.

**CAFR** – the Comprehensive Annual Financial Report represents the culmination of all budgeting and accounting activities engaged in by management during the prior year, covering all funds of the County, its component units and its financial transactions.

**CalWORKs** – California Work Opportunity and Responsibilities to Kids; California's welfare-to-work program established by the State Welfare to Work Act of 1997. The program, which replaced AFDC, makes welfare a temporary source of assistance by putting a five-year life-time limit on a receipt of benefits and mandating work requirements

**Capital Project** – A major one-time outlay of funds for land and/or building acquisition or construction, structural improvements or non-structural renovations to County facilities. Large-scale projects may extend over more than one fiscal year. Capital Projects may be financed from a variety of funding sources and are budgeted in the Fixed Assets expenditure category.

**CCP** – Community Corrections Partnership. A body of governmental and community leaders collaborating to develop, implement, and evaluate a comprehensive and coordinated public safety realignment plan that reduces recidivism and crime in the realigned population.

**Contingencies** – An appropriation category for economic uncertainties, emergencies and unanticipated mid-year funding losses. The minimum General Fund appropriation for contingencies required under the County Reserves Policy is three percent of General Fund net appropriations. Funds budgeted in this category can not be expended without four-fifths vote approval from the Board of Supervisors.

**Departmental Reserves** – An appropriation category for departments to budget funds which are unexpended in previous years and/or unobligated in the current year. The minimum Departmental Reserves requirement under the County Reserves Policy is two percent of budgeted Net Appropriations. Funds budgeted in this category can not be expended without approval from the Board of Supervisors.

**Depreciation** – The decline in value of an asset over time as a result of deterioration, age, obsolescence, and impending retirement. Most assets lose their value over time (in other words, they depreciate) and must be replaced once the end of their useful life is reached. Applies particularly to physical assets like equipment and structures.

**Discretionary Services** – Services that are not required by local, State or Federal mandates; services that are mandated but without specified service levels; and services that are provided at levels higher than mandated or in excess of maintenance-of-effort (MOE) requirements.

**ERAF** – Education Revenue Augmentation Fund. In 1992-93 and 1993-94, in response to serious budgetary shortfalls, the State Legislature and administration permanently redirected over \$3 billion of property taxes from cities, counties and special districts to schools and community college districts. These redirected funds reduced the state's funding obligation for K-14 school districts by a commensurate amount. The term "ERAF" is often used as a shorthand reference for this shift of property taxes. ERAF actually is an acronym for the fund into which redirected property taxes are deposited in each county. In 1996-97, cities, counties and special districts deposited about \$3.4 billion of property taxes into ERAF. The amount of required ERAF contributions grows annually along with property tax growth rate. To mitigate the ongoing impact of the 1993-94 property tax shift, the Legislature proposed and the voters approved Proposition 172. This measure provides counties and cities and cities with a share of a half-cent of sales tax for public safety purposes.

**Economic Urgency Assistance Program** – A regional collaboration with Santa Clara County and the Silicon Valley Community Foundation to respond to urgent economic needs. Focusing on food, shelter, healthcare and employment, this safety net program was initiated by the Board of Supervisors to provide one-time grants to community-based organizations and nonprofits.

**Enterprise Fund** – (1) A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas and electric utilities, airports, parking garages or transit systems). In this case the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. (2) A fund established because the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

**Expenditure** – Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, and intergovernmental grants, entitlements and shared revenues.

**Extra Help** – Temporary employees of the County who are not included in the Salary Ordinance. These employees do not receive benefits (i.e., medical, dental, life insurance and paid vacation time).

**Fiduciary Funds** – Funds that account for resources that governments hold in trust for individuals or other governments.

**Final Budget Change** – A common description of any change made after the Recommended Budget has been submitted to the Board of Supervisors. Changes usually include corrections and updated revenue/appropriation amounts, and are brought to the Board in the form of "color sheets" during June budget hearings and September for final budget approval.

**Fiscal Year** – A 12-month accounting period which differs from the calendar year. In San Mateo County, the fiscal year runs July 1 through the following June 30. During the fiscal year, revenues are realized, obligations are incurred, encumbrances are made and appropriations are expended.

**Fixed Assets** – Long-lived tangible assets (over the value of \$5,000) obtained or controlled as a result of past transactions, events or circumstances. Fixed assets include buildings, equipment, and improvements other than buildings and land. In the private sector, these assets are referred to most often as property, plant and equipment.

**Full-Time Equivalent (FTE)** – This represents the budgeted number of full-time equivalent staffing. A full-time equivalent position is equal to 2,080 hours a year (40 hours/week x 52 weeks). For example: Two full-time positions (40 hours per week), two part-time positions (20 hours per week) and one (.80) part-time position (32 hours per week), equals 3.8 FTE. However, this would represent five authorized positions in the salary resolution.

FTE Equivalent	
2 - Full-time positions (40 hours a week) =	2.0
2 - Part-time position (20 hours a week) =	1.0
1 - Part-time position (32 hours a week) =	.8 (32/40 =.8)
TOTAL:	3.8

**Fund** – A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

**Fund Balance** – The difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, this represents the sum of over-realized or unanticipated revenues and unspent appropriations or reserves at the end of each fiscal year.

**Funding Adjustments** – The section of the Program Summary and Budget that follows the Resource Allocation Summary table and describes key changes to Total Sources and Total Requirements, and the impact of those changes on a programs financial and operational performance from one budget year to the next. Types of changes include adjustments to Salaries and Benefits for negotiated increases and position changes, changes to operating levels, one-time expenditure outlays for goods or contractual services, and increased revenues from new or increased fees.

**GASB 34** – An accounting standard issued by the Government Accounting Standards Board. It sets standards for the financial statements issued by all state and local government entities in the U.S. The standard sets accounting rules for these financial statements and for the accounting data financial statements contain. GASB 34 requires that the cost of fixed assets, i.e. plant, property and equipment, be recognized through depreciation over the life of the assets.

**GASB 45** – An accounting and financial reporting provision requiring government employers to measure and report the liabilities associated with other (than pension) post-employment benefits (or OPEB). San Mateo County's reportable OPEB includes post-employment medical, dental and vision benefits that are not associated with the County's pension plan. Government employers required to comply with GASB 45 include all states, counties, towns, education boards, water districts, mosquito districts, public schools and all other government entities that offer OPEB and report under the Government Accounting Standards Board.

**GFOA** – Government Finance Officers Association

**GIS** – Geographic Information System. The GIS is a collection of map data layers representing various geographic features such as parcels, districts, jurisdictions, streets, landmarks, etc., and the attributes describing the spatial features.

**General Fund** – The major County operating fund used to account for all financial sources and uses, except those required to be accounted for in another fund.

**Governmental Funds** – Applies to all County funds except for profit and loss funds (e.g., enterprise funds, internal service funds, and trust and agency funds). Examples include the General Fund, special assessment funds, and capital projects funds.

**Gross Appropriations** – Total authorized appropriations for a budget unit. It is the sum of Salaries and Benefits, Services and Supplies, Other Charges, Fixed Assets and Other Financing Uses.

**HPSM (Health Plan of San Mateo)** – The Health Plan of San Mateo (HPSM) is a Medi-Cal county-wide health system, contracted by the State of California. All clients served by the County who are determined to be eligible for Medi-Cal obtain health care services through HPSM.

**Healthy Families** – California's non-Medi-Cal health care program for children with monthly family income too high to qualify for Medi-Cal without share of cost, up to 200% of the Federal Poverty Level.

**Healthy Kids** – County-sponsored health care program provided through the Children's Health Initiative (CHI) for children with monthly family income too high to qualify for Medi-Cal or Healthy Families without share of cost, up to 400% of the Federal Poverty Level.

**IFAS** – Integrated Fund Accounting System. Financial software that is maintained by the Controller's Office and used by the County for daily accounting purposes such as general ledger, accounts payable, job costing, purchasing and deposits, as well as budget monitoring.

**Interfund Revenue** – Transfers of costs between different funds; is recorded as Interfund Revenue by the organization on the receiving end of the transfer.

**Intergovernmental Revenues** – Revenues from other governmental jurisdictions in the form of grants, entitlements, shared revenues or payments in lieu of taxes. The County receives Intergovernmental Revenue from Federal, State and other local government agencies.

**Internal Service Charge** – Annual budgetary charges from servicing departments (such as Information Services, Public Works, Employee and Public Services), reimbursing costs incurred in the provision of internal County services to the departments receiving the services. For servicing organizations, the reimbursement is reflected as Intrafund Transfers offsetting their Gross Appropriation (from General Fund departments) or as Revenue (from non-General Fund departments). Services provided by these departments include technology support, telephone services, facilities maintenance and insurance.

**Internal Service Funds** – One or more funds that account for the goods and services provided by one department to another within government on a cost-reimbursement basis. Departments that use internal services (e.g. vehicle/fleet maintenance) would have an amount budgeted in Other Charges for such services.

**Intrafund Transfers** – Accounting mechanism to show expenditure transfers or reimbursements between operations *within the same fund* (the most common example is the General Fund). This mechanism is used to better reflect location of department costs. For example, the Board of Supervisors/Assessment Appeals Board receives reimbursement classified as an intrafund transfer from the Assessor-County Clerk-Recorder for processing assessment appeals.

**JPA (Joint Powers Authority)** – A Joint Powers Authority is an entity whereby two or more public authorities (for example a city or county government, or utility or transport districts) can operate collectively.

**Maintenance of Effort (MOE)** – A statutory obligation to provide a minimum amount of funding or other effort toward a specific program area or budget.

**Mission (or Mission Statement)** – The purpose or mission of a specific department or agency, it consists of the department/agency name, what it does, who it serves and why it exists (purpose). All programs, services, objectives and performance measures of a given department or agency are directly related to the achievement of its mission. The mission of a budget unit is described in terms of overall service to the public and, if applicable, a legal or constitutional mandate.

**Modified Accrual** – Under this method, revenues are recognized when measurable and available. Property and sales taxes, interest, certain state and federal grants, and charges for services are recognized when their receipt occurs within sixty days after the end of the accounting period. Expenditures are generally recorded when a liability is incurred, as under accrual basis of accounting. However, expenditures related to debt service, compensated absences, and claims and judgments are recorded only when payment is due. General capital assets acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and capital leases are reported as other financing sources.

**Net Appropriations** – Gross appropriations net of Intrafund Transfers. The Net Appropriation is used when summing up the County General Fund budget to eliminate double budgeting of expenditures reimbursed by other General Fund departments which are also included in Gross Appropriations.

**Net County Cost** – Total Requirements less Total Sources. This figure represents the part of a budget unit's appropriation that is financed by the General Fund's non-departmental revenues, such as property taxes, sales taxes and interest earnings.

**Object Level (of Appropriations / Expenditures)** – Major classification category of proposed or actual expenditure as defined by State regulations. Object levels include Salaries and Benefits, Services and Supplies, Other Charges, Fixed Assets, Intrafund Transfers and Other Financing Uses. Appropriations are legally adopted at the object level within the County budget.

**One-Time Expenditures** – Used to describe and differentiate non-recurring expenditures from routine ongoing costs within a given budget. Typically, equipment purchases and capital improvement projects are one-time expenditures. This category may also include single-year appropriations for special purposes.

**Other Charges** – An Object Level of expenditure which reflects costs not directly provided by an operating department. Includes certain selected expense categories (e.g., telephone, data processing, radio, rent, program service providers (PSPs), support costs for juvenile court wards, welfare recipients, jail inmates or interagency payments).

**Other Financing Sources** – An Object Level of expenditure which reflects transfers from one Fund to another for purposes such as capital projects and debt service. The General Fund's contribution to the San Mateo Medical Center is budgeted in Other Financing Sources of the Medical Center Enterprise Fund.

**Outcome Based Management (OBM)** – County management system that integrates Shared Vision 2010 Goals into a department's existing planning, priority-setting, performance measurement and budget development/resource allocation processes so that all programs and services provided by the County continue to make progress toward goal achievement.

**Performance Measures** – Indicators used to show (1) what / how much a program does – workload and effort, (2) how well the program pro-

vides services – service quality, and (3) whether anyone is better off – effectiveness and outcome of the program.

**Program** – operating unit(s) within a department that provides services to accomplish a specific outcome or purpose under the direction of a manager who plans the activities of the program, monitors its performance, and is held accountable for its success.

**Program Outcome Statement** – The purpose or mission of a specific program, it is a clear simple statement of what the program does, to / for whom, and toward what outcome.

**Program Results** – Describes the results the program is expected to achieve in the current year and in the upcoming budget year.

**Program Summary** – A one-page summary that includes budget and performance information for each program or service.

**Proposition 172** – Common name for half-cent Public Safety Sales Tax, this revenue source provides funding for over 50% of criminal justice expenditures.

**Realignment Revenue** – Refers to the shift or realignment of responsibility from the state to counties for health, mental health and various social service programs, accompanied by a source of dedicated revenue. The revenues allocated to counties to fund these programs include a ½ cent sales tax, a portion of the Vehicle License Fees and the state General Fund. The cornerstone to realignment is increased county flexibility, discretion and effectiveness. The state's role under realignment is one of oversight, technical assistance and assessment.

**Recommended Budget** – The Recommended Budget is submitted for approval by the County Manager to the Board of Supervisors in May of each year. Public hearings are held on the budget in June prior to the beginning of the new fiscal year on July 1. The Recommended Budget may include reductions to meet budget targets or to address revenue changes, as well as specific additional funding for proposed projects, activities or purchases.

**Reserves** (same as Contingencies / Department Reserves) – Those portions of fund balance that are not appropriated for expenditure or legally segregated for a specific purpose. Reserves are not appropriated for designated expenditures and require a 4/5ths vote by the Board of Supervisors to be transferred into appropriations such as Salaries and Benefits, Services and Supplies or Fixed Assets.

**Revenue** – Source of income to an operation from any funding source other than Fund Balance.

**Revenue Class** – The revenue equivalent of an "object level" of expenditure. Revenue is divided into descriptive classes for budgetary classification. Major classes include Taxes, License and Permits and Franchises; Fines, Forfeitures and Penalties; Use of Money and Property; Intergovernmental Revenues; Charges for Services; Interfund Revenues; Miscellaneous Revenue and Other Financing Sources. Revenue estimates are adopted by the Board of Supervisors at the Revenue Class level. Revenue "Sub Accounts" represent the line-item detail for specific revenue sources within a Revenue Class.

**Salaries and Benefits** – An Object Level of expenditure reflecting the County's compensation costs for employees. Salaries includes all types of cost attributable to personnel services of full-time, part-time, temporary, and extra-help employees, including overtime, vacation pay, sick leave pay and various types of premium pay. Benefits include the County's share of the costs for health, dental, life insurance, retirement, Social Security and Workers' Compensation.

**Salary Ordinance** – The master legal roster of all authorized positions in the County, delineated by budget unit. The ordinance is maintained by Human Resources. Each year the Ordinance is completely updated to reflect budget changes. The Master Salary Ordinance as well as all amendments to the Ordinance must be adopted by the Board of Supervisors; changes can occur during the year as required.

**Service Charges** – Charges from servicing organizations for support services provided to a budget unit. These include: radio, telephone, auto insurance, liability insurance, rent, food services (jail and hospital), information system services and revenue collection services.

**Services and Supplies** – An Object Level of Expenditure reflecting purchase of goods and services. Includes a wide variety of expense categories required to support the purposes of a given activity (i.e., office supplies, travel and contract services).

**Services Provided** – Describes the services the program delivers.

**Shared Vision 2025** – A community visioning process undertaken by the Board of Supervisors in 2000 to work in partnership with the community to achieve a citizen-developed vision for the future. The Outcome-Based Management (OBM) system has been implemented in all County programs and services to ensure alignment and progress toward the goals identified in the Shared Vision 2025 process.

**Special Districts** – An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, hospital districts, fire protection districts and transit authorities.

**Special Funds** – Funds used to account for proceeds from specific revenue sources that are legally restricted as to how the revenues may be spent. The Parks Acquisition Fund is an example of this type of fund. It can only be spent for acquiring park land and developing park facilities.

**Special Revenue Fund** – A fund used to account for revenues legally earmarked for a particular purpose. For example, if property tax revenues are earmarked for library services, a Library Fund would account for the revenues and expenditures associated with such purposes.

**TANF** – Temporary Assistance for Needy Families

**TARP** - Troubled Asset Relief Program

**Total Requirements** – Reflects all expenditure appropriations, intrafund transfers and reserves.

**Total Sources** – Reflects all revenues and fund balance utilized to finance expenditure needs.

**Trust Fund** – A fund established to receive money that the local government holds on behalf of individuals or other governments; the government holding the money has little or no discretion over it. Examples include employee pension funds and taxes collected for other governments.

**Use of Money and Property** – Revenue account that contains funds received from interest, rent payments or proceeds from the sale of property.

**WIA** – Workforce Investment Act

**WIB** – Workforce Investment Board